

# Review of 2026 Budget

Final review before vote to advertise

November 5, 2025



# The Preliminary Budget Schedule

Subject to change as needed



➤ **September 17<sup>th</sup> Public Meeting: Capital project priorities**

➤ **October 8<sup>th</sup> Public Meeting: Operating budget review**

➤ **October 22<sup>nd</sup> Public Meeting:**

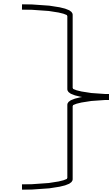
- Bring together full operating & capital budget
- Review impact of proposed Municipal Facility Expansion
- Sewer & Open Space funds

➤ **November 5<sup>th</sup> Public Meeting: Final decisions and approval to advertise:**

- Real estate tax millage rate decided upon
- Approval to Advertise; subject to any revisions discussed

➤ **December 3<sup>rd</sup> Public Meeting:**

- Final budget approval
- Tax resolution
- Fund Balance plan



All prior presentations & recordings of the meetings can be found on our website. Please review those to provide context for this presentation. The appendix also includes a recap.

# 2026 Budget Overview - General Fund



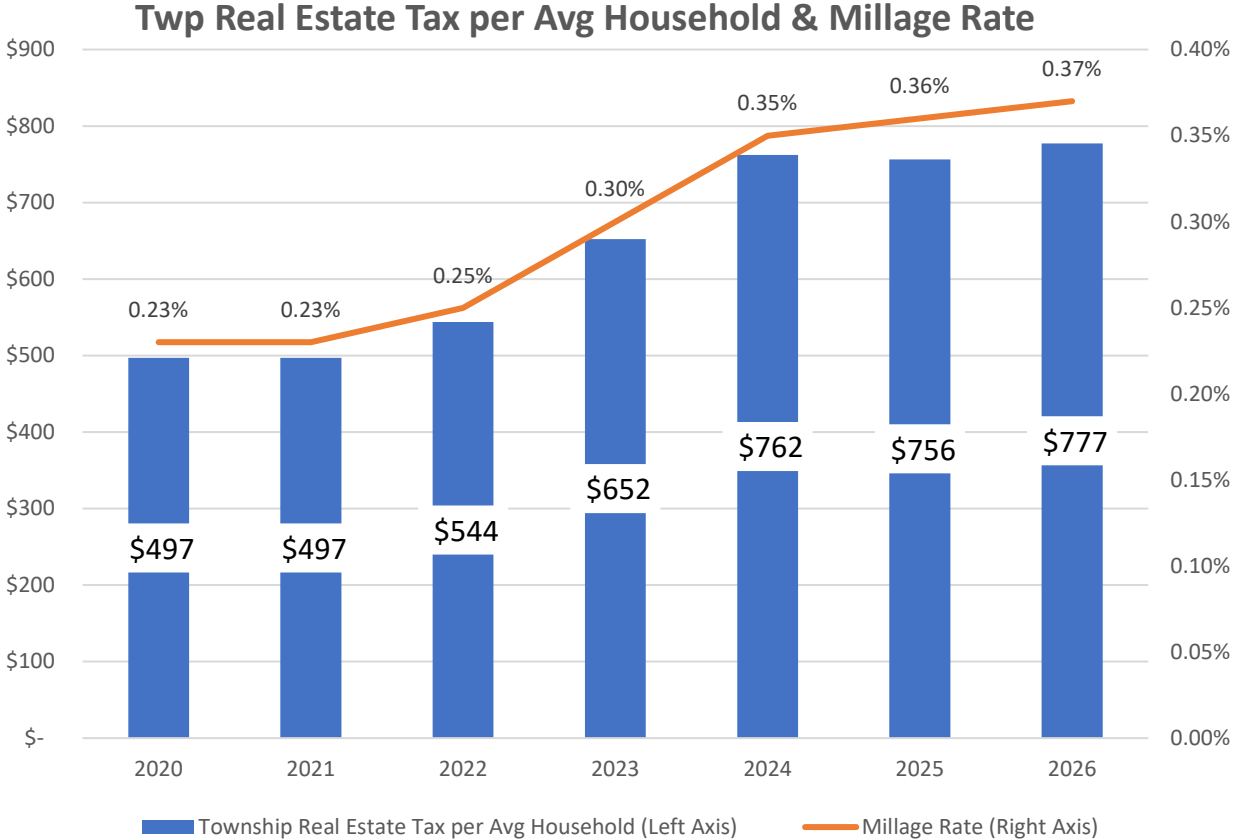
- Based on discussions at the last public meeting, the updated draft shows a real estate tax increase of 1/10th of a mill to support the expansion of the municipal facility
  - This is a 2.8% increase, less than the rate of inflation, & generates \$82.3K
  - Average increase of \$21 per household
- Surplus of \$552K from operations before capital
- Transfer of \$545K to Capital
- Net gain of \$7K
- Other minor updates have been made since prior presentations to reflect recent results & fine tuning

	2025 Budget	2025 Forecast	2026 Budget
-			
⊕ Taxes	\$ 7,262,024	\$ 7,921,132	\$ 7,485,890
⊕ Fees, Fines, Grants, Interest	\$ 1,470,561	\$ 1,264,056	\$ 1,253,518
⊕ Fraud Recovery		\$ 243,700	\$ 120,000
<b>Revenue Total</b>	<b>\$ 8,732,585</b>	<b>\$ 9,428,888</b>	<b>\$ 8,859,408</b>
-			
⊕ Salaries & Benefits	\$ 4,555,101	\$ 4,387,380	\$ 4,706,159
⊕ Maintenance & Operations	\$ 925,334	\$ 934,265	\$ 929,980
⊕ Contracted/ Professional Services	\$ 869,273	\$ 780,034	\$ 619,840
⊕ Community & Economic Development	\$ 175,040	\$ 174,643	\$ 88,040
⊕ Fire & Ambulance	\$ 1,832,460	\$ 1,837,926	\$ 1,963,682
<b>Expense Total</b>	<b>\$ 8,357,208</b>	<b>\$ 8,114,248</b>	<b>\$ 8,307,702</b>
-			
⊕ Capital Transfer/Expense	\$ (367,500)	\$ (500,000)	\$ (544,706)
<b>Transfer Total</b>	<b>\$ (367,500)</b>	<b>\$ (500,000)</b>	<b>\$ (544,706)</b>
<b>Operating Gain/Loss</b>	<b>\$ 375,377</b>	<b>\$ 1,314,640</b>	<b>\$ 551,706</b>
<b>Gain/Loss after Transfer to Capital</b>	<b>\$ 7,877</b>	<b>\$ 814,640</b>	<b>\$ 7,000</b>

# 2026 Budget includes a Real Estate tax increase of 1/10<sup>th</sup> of a mill (2.8%) to support the Municipal Facility Expansion



- 2026 levy of 3.7 Mills will total **\$3.046M** in real estate taxes at an avg cost per residential household of **\$777** per annum
  - Of which, 2/10ths of a mill (\$165K) goes to the library
  - This includes an increase of 1/10th of a mill (+2.8%), which will generate \$82K at an avg increase per household of \$21 per annum

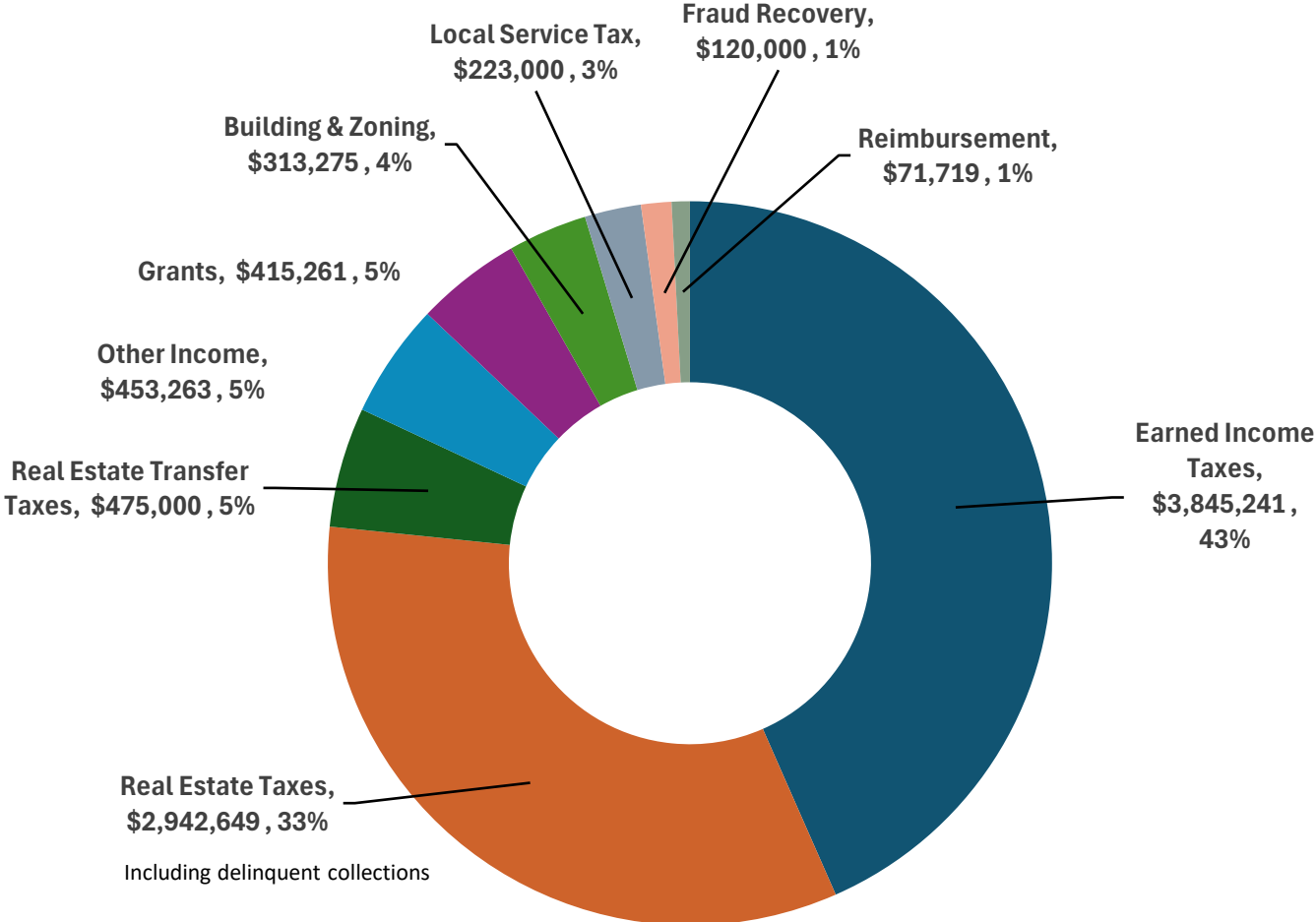


**3.7 Mills = .37% of Assessed value**

# 2026 General Fund Revenue Overview



- Various taxes make up 84% of revenue
- Earned Income outpaces Real Estate Taxes by \$887K
- See appendix for full detail



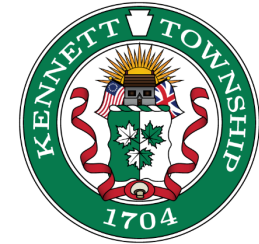
# 2026 General Fund Revenue Drivers



- **General Fund Revenue of \$8.86M, which is \$127K or 1.5% higher than 2025 Budget**
- **Tax revenue growth of \$224K (3%)**
  - + \$117K General Fund Real Estate Tax
    - + \$82K (2.8%) Real Estate Tax rate increase
    - + \$35K in assessment additions/changes & delinquent collections (4% increase in assessment)
  - + \$43K (10%) increase in Real Estate Transfer Taxes given higher than expected volume this year and lower rates
  - + \$52K (1%) Earned Income Tax increase based on trends
- **Non-tax income of \$1.37M, down \$97K (6.6%)**
  - + \$120K fraud recovery per court ordered restitution plan
  - + 44K Grant revenue (catch up on recycling grant & state pension aid increases)
  - \$142K (31%) reduction in Building & Zoning fees by on 2025 trending lower
  - \$78K (15%) driven by interest income reduction from lower rates
  - \$45K (52%) current Board member reimbursing for insurance; reaching end of term (expense offset as well)

	2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B
<b>Taxes</b>					
Earned Income Taxes	\$ 3,792,782	\$ 4,344,800	\$ 3,845,241	\$ 52,459	1%
Local Service Tax	\$ 212,419	\$ 223,000	\$ 223,000	\$ 10,581	5%
Real Estate Taxes	\$ 2,825,623	\$ 2,828,332	\$ 2,942,649	\$ 117,027	4%
Real Estate Transfer Taxes	\$ 431,200	\$ 525,000	\$ 475,000	\$ 43,800	10%
<b>Taxes Total</b>	<b>\$ 7,262,024</b>	<b>\$ 7,921,132</b>	<b>\$ 7,485,890</b>	<b>\$ 223,866</b>	<b>3%</b>
<b>Fees, Fines, Grants, Interest</b>					
Building & Zoning	\$ 455,500	\$ 220,000	\$ 313,275	\$ (142,225)	-31%
Grants	\$ 370,909	\$ 353,627	\$ 415,261	\$ 44,352	12%
Other Income	\$ 531,555	\$ 485,826	\$ 453,263	\$ (78,291)	-15%
Reimbursement	\$ 112,597	\$ 204,603	\$ 71,719	\$ (40,878)	-36%
<b>Fees, Fines, Grants, Interest Total</b>	<b>\$ 1,470,561</b>	<b>\$ 1,264,056</b>	<b>\$ 1,253,518</b>	<b>\$ (217,043)</b>	<b>-15%</b>
<b>Fraud Recovery</b>		<b>\$ 243,700</b>	<b>\$ 120,000</b>	<b>\$ 120,000</b>	<b>0%</b>
<b>Revenue Total</b>	<b>\$ 8,732,585</b>	<b>\$ 9,428,888</b>	<b>\$ 8,859,408</b>	<b>\$ 126,823</b>	<b>1.5%</b>

# General Fund Operating Expense Overview



➤ General Fund Operating Expenses of \$8.3M, which is \$50K (-.6%) lower than 2025 Budget

## ➤ Top 3 Decreases

- \$268K Completion of Magnolia Railroad Crossing grant match from 2025
- \$97K Final payment for multi-year commitment is \$24K to the new Library building, down from \$121K the prior 6 years
- \$28.5K in Engineering given the Municipal Facility Expansion feasibility design that hit 2025

## ➤ Top 3 Increases

- + \$131K (7%) in Fire & EMS expenses
- + \$66K (6%) in Public Works
- + \$66K (19%) in Planning & Zoning driven by special projects

Cost Center	2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B
Police	\$ 2,688,878	\$ 2,614,333	\$ 2,716,714	\$ 27,836	1.0%
Fire & EMS	\$ 1,832,460	\$ 1,837,926	\$ 1,963,682	\$ 131,222	7.2%
Public Works	\$ 1,083,876	\$ 1,075,152	\$ 1,150,126	\$ 66,250	6.1%
Benefits (non-uniform)	\$ 611,497	\$ 551,598	\$ 642,352	\$ 30,855	5.0%
Finance/HR	\$ 466,188	\$ 461,796	\$ 502,211	\$ 36,023	7.7%
Administration	\$ 427,866	\$ 399,952	\$ 413,795	\$ (14,071)	-3.3%
Planning & Zoning	\$ 346,755	\$ 320,645	\$ 412,470	\$ 65,715	19.0%
Insurance	\$ 177,978	\$ 173,661	\$ 164,272	\$ (13,706)	-7.7%
Twp Building	\$ 110,300	\$ 94,518	\$ 114,500	\$ 4,200	3.8%
IT Services	\$ 111,700	\$ 96,203	\$ 111,580	\$ (120)	-0.1%
Contributions	\$ 30,500	\$ 28,000	\$ 29,000	\$ (1,500)	-4.9%
Engineering Services	\$ 53,500	\$ 42,150	\$ 25,000	\$ (28,500)	-53.3%
Library	\$ 121,000	\$ 121,000	\$ 24,000	\$ (97,000)	-80.2%
Parks & Property	\$ 282,010	\$ 282,450	\$ 14,010	\$ (268,000)	-95.0%
Community Development	\$ 2,100	\$ 3,764	\$ 11,100	\$ 9,000	428.6%
Board of Supervisors	\$ 7,500	\$ 7,500	\$ 9,190	\$ 1,690	22.5%
Tax Collection	\$ 3,100	\$ 3,600	\$ 3,700	\$ 600	19.4%
Fraud Investigation	\$ -	\$ -	\$ -	\$ -	
<b>Grand Total</b>	<b>\$ 8,357,208</b>	<b>\$ 8,114,248</b>	<b>\$ 8,307,702</b>	<b>\$ (49,506)</b>	<b>-0.6%</b>

○ Details for each cost center can be found later in this presentation

# 2026 Capital Budget totals \$1.687M



➤ **Changes vs. Sept 17, 2025 presentation include:**

- + \$700K engineering & design of municipal facility expansion
- + \$100K placeholder for five-points easements
- + \$60K carry-over of enclosure of salt shed from 2025
- + \$6K drone upgraded to all-weather
- \$118K deferral of lift purchase
- \$28K street sweep attachment (repair done)
- \$11K deferral of new tasers

Item	Description	2026
Municipal Facility Expansion	2026 Capital Budget includes \$700K in engineering & design for Municipal Facility Expansion (\$555K Architectural design + \$80K Civil/site design + contingency)	\$700K
Dump Truck	Replacement of 2006 truck	\$240K
Road bank mower	Replacement of 1998 road bank mower with boom attachment	\$220K
Five-points Intersection	Design (\$100K) & contingency for easements (placeholder \$100K)	\$200K
Stormwater projects	All projects related to drainage & stormwater management will be done in-house in 2026; cost will be primarily materials and use of in-house team	\$100K
Police Vehicle	Replace 2020 Car 3 per replacement schedule (not operable)	\$60K
Enclose salt shed	Enclose salt shed at Public Works Facility & add open bay to create additional storage space	\$60K
IT Servers	2 servers at end-of-life	\$50K
Other Intersections	Other intersection improvements	\$25K
Building Contingency	Contingency for miscellaneous building repairs, HVAC, plumbing, etc	\$20K
Drone	Drone with infrared heat detection	\$12K
<b>Total</b>		<b>\$1.687M</b>

# 2026 Budget Next Steps



- Finalize Real Estate Tax millage rate for 2026
- November 5, 2025 approval to advertise, subject to any changes discussed
- December 3, 2025 Vote to approve 2026 Budget

	2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B	\$ 2026 Budget vs. 2025 Forecast	% 2026B vs. 2025F
<b>Taxes</b>							
Earned Income Taxes	\$ 3,792,782	\$ 4,344,800	\$ 3,845,241	\$ 52,459	1%	\$ (499,559)	-11%
Local Service Tax	\$ 212,419	\$ 223,000	\$ 223,000	\$ 10,581	5%	\$ -	0%
Real Estate Taxes	\$ 2,825,623	\$ 2,828,332	\$ 2,942,649	\$ 117,027	4%	\$ 114,317	4%
Real Estate Transfer Taxes	\$ 431,200	\$ 525,000	\$ 475,000	\$ 43,800	10%	\$ (50,000)	-10%
<b>Taxes Total</b>	<b>\$ 7,262,024</b>	<b>\$ 7,921,132</b>	<b>\$ 7,485,890</b>	<b>\$ 223,866</b>	<b>3%</b>	<b>\$ (435,242)</b>	<b>-5%</b>
<b>Fees, Fines, Grants, Interest</b>							
Building & Zoning	\$ 455,500	\$ 220,000	\$ 313,275	\$ (142,225)	-31%	\$ 93,275	42%
Grants	\$ 370,909	\$ 353,627	\$ 415,261	\$ 44,352	12%	\$ 61,634	17%
Other Income	\$ 531,555	\$ 485,826	\$ 453,263	\$ (78,291)	-15%	\$ (32,563)	-7%
Reimbursement	\$ 112,597	\$ 204,603	\$ 71,719	\$ (40,878)	-36%	\$ (132,885)	-65%
<b>Fees, Fines, Grants, Interest Total</b>	<b>\$ 1,470,561</b>	<b>\$ 1,264,056</b>	<b>\$ 1,253,518</b>	<b>\$ (217,043)</b>	<b>-15%</b>	<b>\$ (10,538)</b>	<b>-1%</b>
<b>Fraud Recovery</b>		<b>\$ 243,700</b>	<b>\$ 120,000</b>	<b>\$ 120,000</b>	<b>0%</b>	<b>\$ (123,700)</b>	<b>-51%</b>
<b>Revenue Total</b>	<b>\$ 8,732,585</b>	<b>\$ 9,428,888</b>	<b>\$ 8,859,408</b>	<b>\$ 126,823</b>	<b>1.5%</b>	<b>\$ (569,480)</b>	<b>-6%</b>
<b>Salaries &amp; Benefits</b>	\$ 4,555,101	\$ 4,387,380	\$ 4,706,159	\$ 151,059	3%	\$ 318,779	7%
<b>Maintenance &amp; Operations</b>	\$ 925,334	\$ 934,265	\$ 929,980	\$ 4,646	1%	\$ (4,285)	0%
<b>Contracted/ Professional Services</b>	\$ 869,273	\$ 780,034	\$ 619,840	\$ (249,433)	-29%	\$ (160,194)	-21%
<b>Community &amp; Economic Development</b>	\$ 175,040	\$ 174,643	\$ 88,040	\$ (87,000)	-50%	\$ (86,603)	-50%
<b>Fire &amp; Ambulance</b>	\$ 1,832,460	\$ 1,837,926	\$ 1,963,682	\$ 131,222	7%	\$ 125,757	7%
<b>Expense Total</b>	<b>\$ 8,357,208</b>	<b>\$ 8,114,248</b>	<b>\$ 8,307,702</b>	<b>\$ (49,506)</b>	<b>-1%</b>	<b>\$ 193,454</b>	<b>2%</b>
<b>Capital Transfer/Expense</b>	\$ (367,500)	\$ (500,000)	\$ (544,706)	\$ (177,206)	48%	\$ (44,706)	9%
<b>Transfer Total</b>	<b>\$ (367,500)</b>	<b>\$ (500,000)</b>	<b>\$ (544,706)</b>	<b>\$ (177,206)</b>	<b>48%</b>	<b>\$ (44,706)</b>	<b>9%</b>
<b>Operating Gain/Loss</b>	<b>\$ 375,377</b>	<b>\$ 1,314,640</b>	<b>\$ 551,706</b>	<b>\$ 176,329</b>	<b>47%</b>	<b>\$ (762,934)</b>	<b>-58%</b>
<b>Gain/Loss after Transfer to Capital</b>	<b>\$ 7,877</b>	<b>\$ 814,640</b>	<b>\$ 7,000</b>	<b>\$ (877)</b>	<b>-11%</b>	<b>\$ (807,640)</b>	<b>-99%</b>

# Appendix



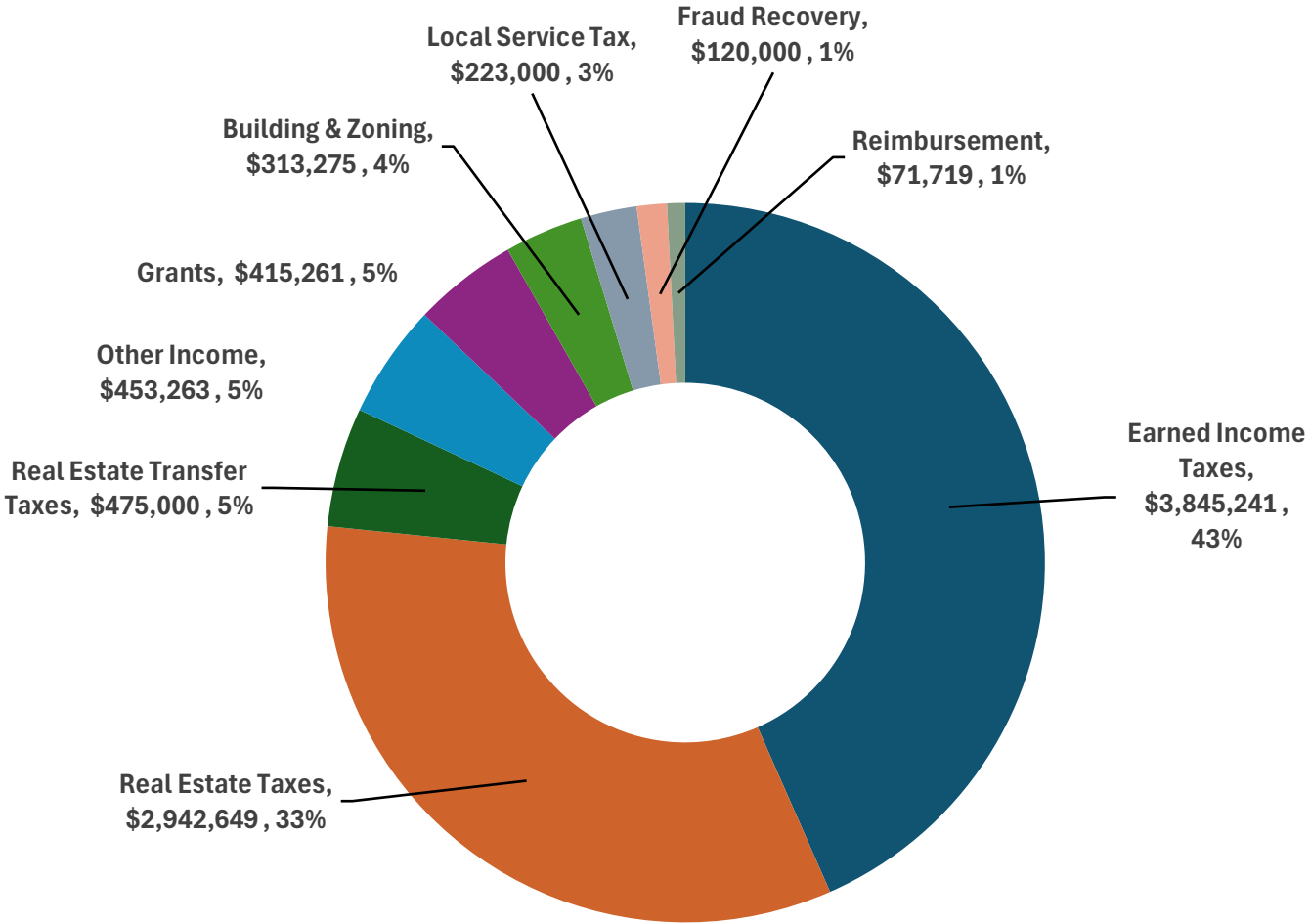
# General Fund Operating Revenue Recap



# 2026 General Fund Revenue Overview



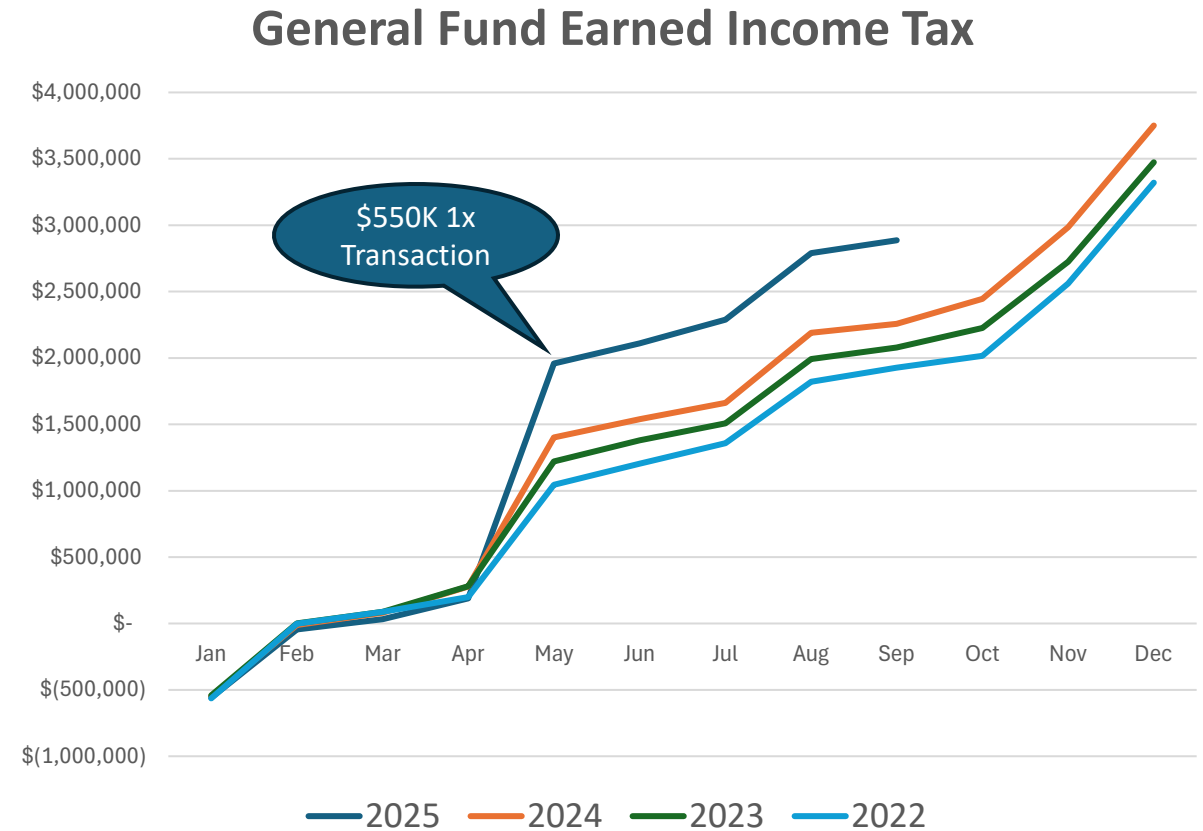
- Various taxes make up 84% of revenue
- Earned Income outpaces Real Estate Taxes by just over \$887K
- We will discuss each major category in the slides that follow



# Earned Income Tax Budget of \$3.869M



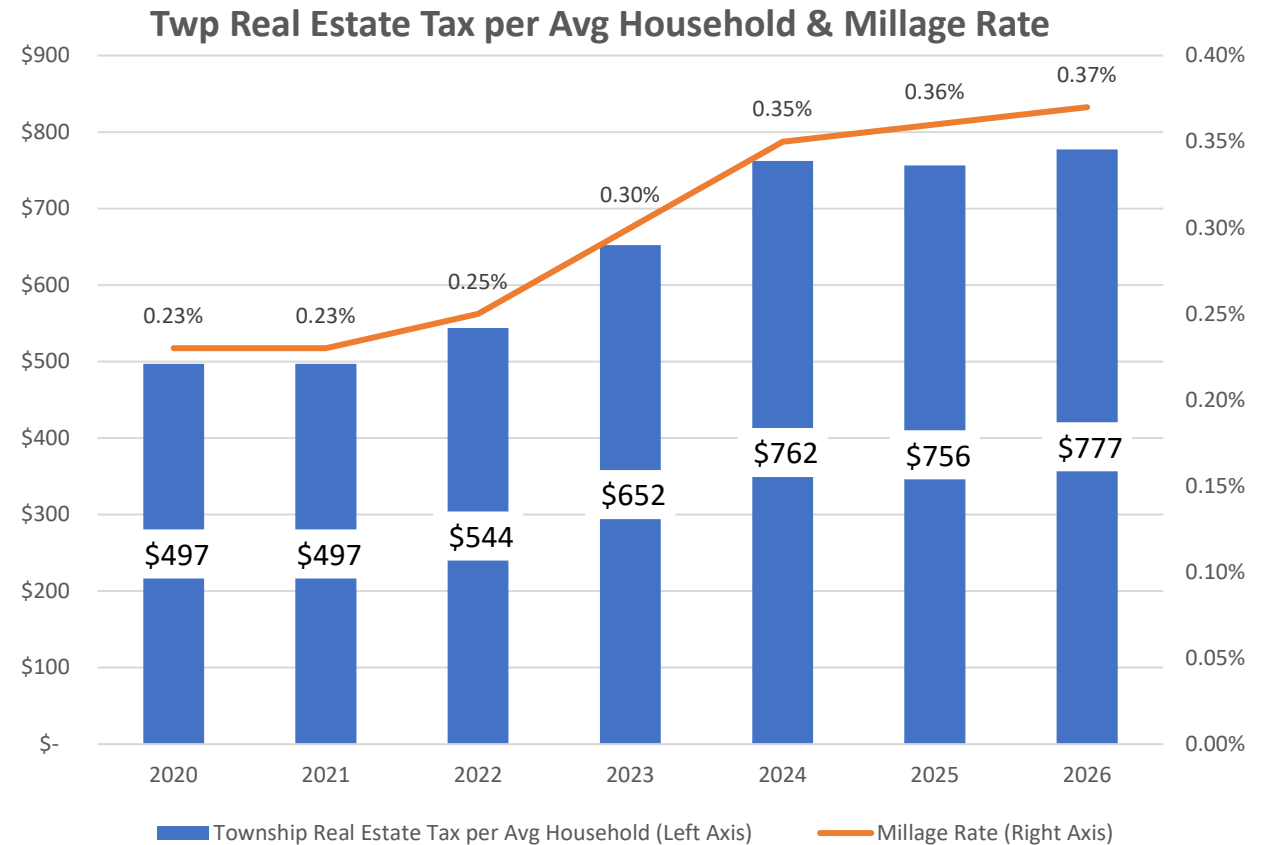
- 2025 Earned Income Tax (EIT) benefited from apparent one-time receipt of ~\$550K
- 2025 Forecast is \$4.345M, which is 2025 budget plus the one-time \$550K
- **2026 Budget is proposed at \$3.829M or 2% growth over 2025 Budget**
  - **Every 1% of growth is \$39K – we could choose to be more, or less, conservative in budgeting**



# 2026 Budget includes a Real Estate tax increase of 1/10<sup>th</sup> of a mill (2.8%) to support the Municipal Facility Expansion



- 2026 levy will total **\$3.046M** in real estate taxes at an avg cost per residential household of **\$777** per annum
  - Of which, 2/10ths of a mill (\$165K) goes to the library
- Every 1/10th of a mill provides \$82K in revenue at an avg cost per household of \$21 per annum
  - 1/10th of a mill is a 2.78% increase



**3.7 Mills = .37% of Assessed value**

# 2026 Budget includes a Real Estate tax increase of 1/10<sup>th</sup> of a mill (2.8%) to support the Municipal Facility Expansion



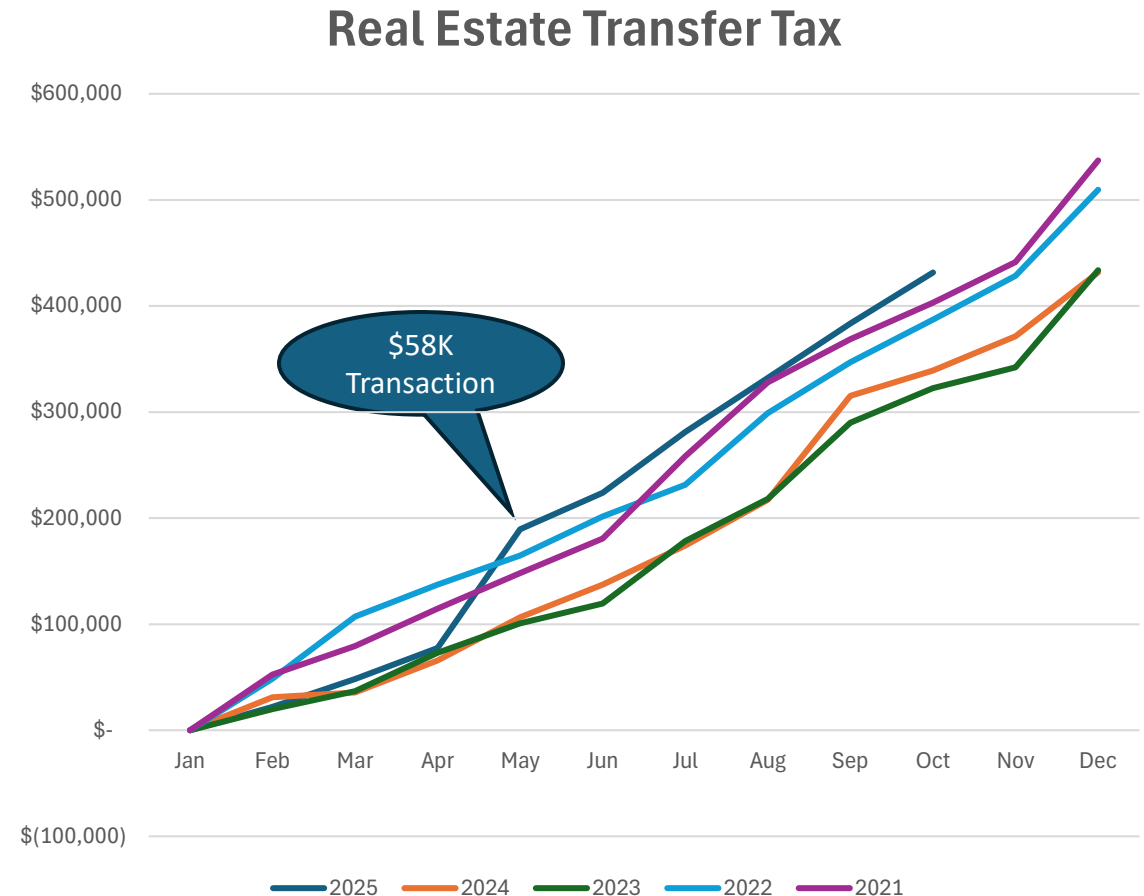
- 2026 levy will total **\$3.046M** in real estate taxes at an avg cost per residential household of **\$777** per annum
  - Of which, 2/10ths of a mill (\$165K) goes to the library
  
- Every 1/10th of a mill provides \$82K in revenue at an avg cost per household of \$21 per annum
  - 1/10th of a mill is a 2.78% increase

		2026 Levy		
Assessment	Implied Market Value*	General Levy	Library Levy	Total Levy
		0.35%	0.02%	0.37%
		3.5 Mills	2/10ths of a Mill	3.6 Mills
\$ 848,821,540	\$ 2,665,896,796	\$ 2,881,749	\$ 164,671	\$ 3,046,421
Collections @	97.0%			
# Parcels	3,544			
Residential Parcels	Implied Market Value			
Avg Assessment				
\$ 210,075	\$ 659,783	\$ 735	\$ 42	\$ 777
Sample housing values				
Assessment	Implied Market Value*			
\$ 31,840	\$ 100,000	\$ 111	\$ 6	\$ 118
\$ 79,600	\$ 250,000	\$ 279	\$ 16	\$ 295
\$ 159,200	\$ 500,000	\$ 557	\$ 32	\$ 589
\$ 238,800	\$ 750,000	\$ 836	\$ 48	\$ 884
\$ 318,400	\$ 1,000,000	\$ 1,114	\$ 64	\$ 1,178
\$ 398,000	\$ 1,250,000	\$ 1,393	\$ 80	\$ 1,473
\$ 477,600	\$ 1,500,000	\$ 1,672	\$ 96	\$ 1,767
*Implied market value if appealing assessment now at Common Level Ratio of:				31.8%

# Real Estate Transfer Tax



- **2025 Forecast is \$525K including a large \$58K transaction.**
  - +\$94K vs. 2025 budget
- **Real Estate Transfer Tax 2026 Budget is proposed at \$475K, flat to 2025 after adjusting for large transaction.**



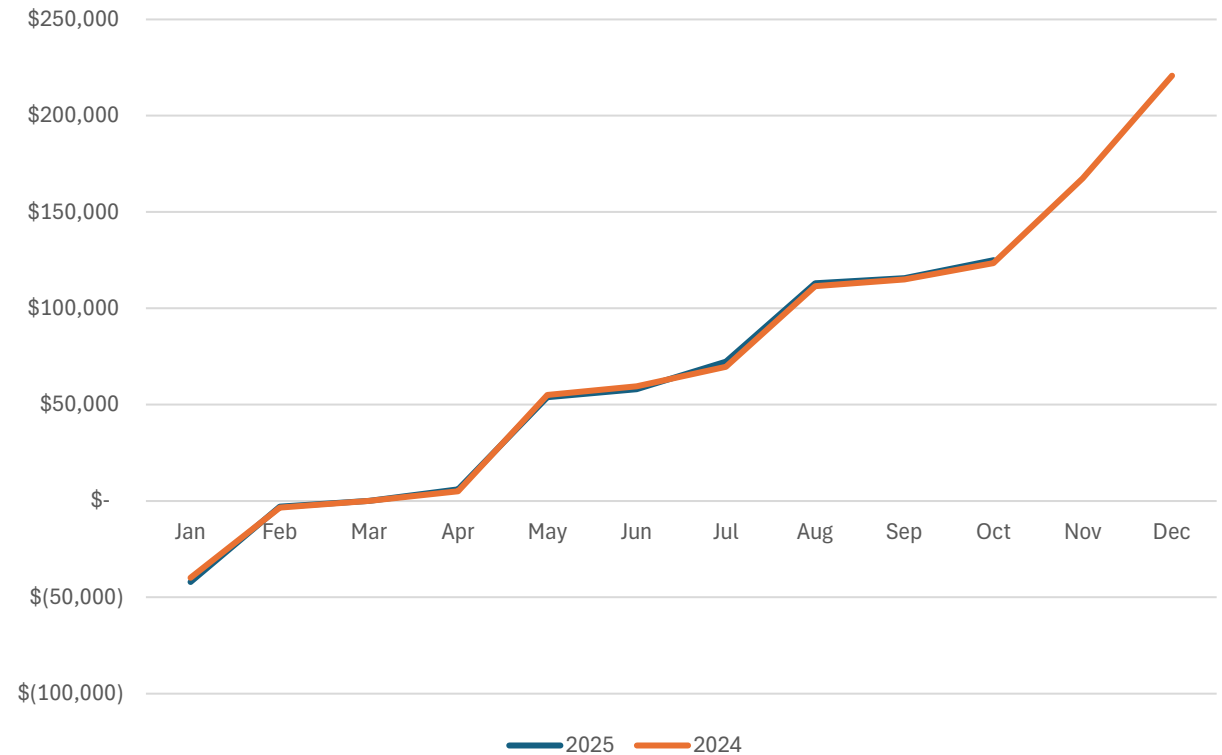
# Local Service Tax



- **Local Service Tax (LST) 2026 Budget is proposed at \$223K, flat to 2025 Forecast**
- LST is \$52/year for people that work in the Township regardless of where they live to contribute to services used (roads, Police, Fire, & EMS)
  - YTD is slightly exceeding 2025 budget and expected to finish the year at \$223K vs. a budget of \$212K.
  - 2024 finished strong at \$221K, which wasn't known until after the 2025 budget was set

(Note: January is negative due to accrual from prior year. Taxes paid early in the year are from earnings from the prior year.)

### Local Service Tax



# General Fund Non-Tax Revenue



- **Total Non-tax revenue is proposed at \$1.253M, \$217K (15%) lower than 2025 budget**
- **Building & Zoning Fee (permit) Revenue budget of \$313K, \$142K lower than 2025 budget.**
  - The developments known as Parkside and Rosedale Walk are currently under construction, with an estimated \$168K in 2026
  - Alteration and improvements on residential houses generated ~\$168K in 2023-2024, but are forecasted at \$105K in 2025-2026
  - Small commercial projects generated \$30K in 2024, but are forecasted at \$13K for 2025-2026
- **General Fund Interest income is proposed at \$217K, down \$83K from 2025 budget, but partially offset by Capital Fund interest income of \$49K.**
  - 2025 General Fund Interest income is forecasted at \$244K, down \$56K from 2025 Budget
  - However, interest income was not budgeted in the Capital Fund, but is forecasted at \$92K, which more than offsets the General Fund reduction
  - The Fed lowered rates in September, however higher balances and optimizing investments is enabling strong interest income

# General Fund Non-Tax Revenue



Continued.....

- **Cable Franchise Fee Revenue of \$153K for cable providers, \$7K lower than 2025 budget**
  - There has been a decline in recent years based on cord cutting
- **General Fund Grant revenue for 2026 is expected at \$415K**
  - Includes State Pension Aid, that goes to our Pensions, a fire grant that passes through to the fire houses, and smaller local and state grants (received annually)
- **Several other revenue sources are just pass-through income or reimbursements of expenses**
  - -\$45K for current Board member reimbursing for insurance; reaching end of term (expense offset as well)
  - Worker's Comp reimbursement from Fire & EMS Commission
  - Health Insurance reimbursement for employee contributions

# Fraud Recovery

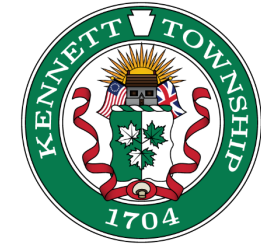


- **Fraud recovery is budgeted at \$120K for 2026**
- **Court ordered payment plan via the Parole Board for \$10K per month**
- **Recovery is forecasted for \$244K in 2025.**
  - We received all 2024 payments in 2025 plus \$10K per month

# General Fund Operating Expense Recap

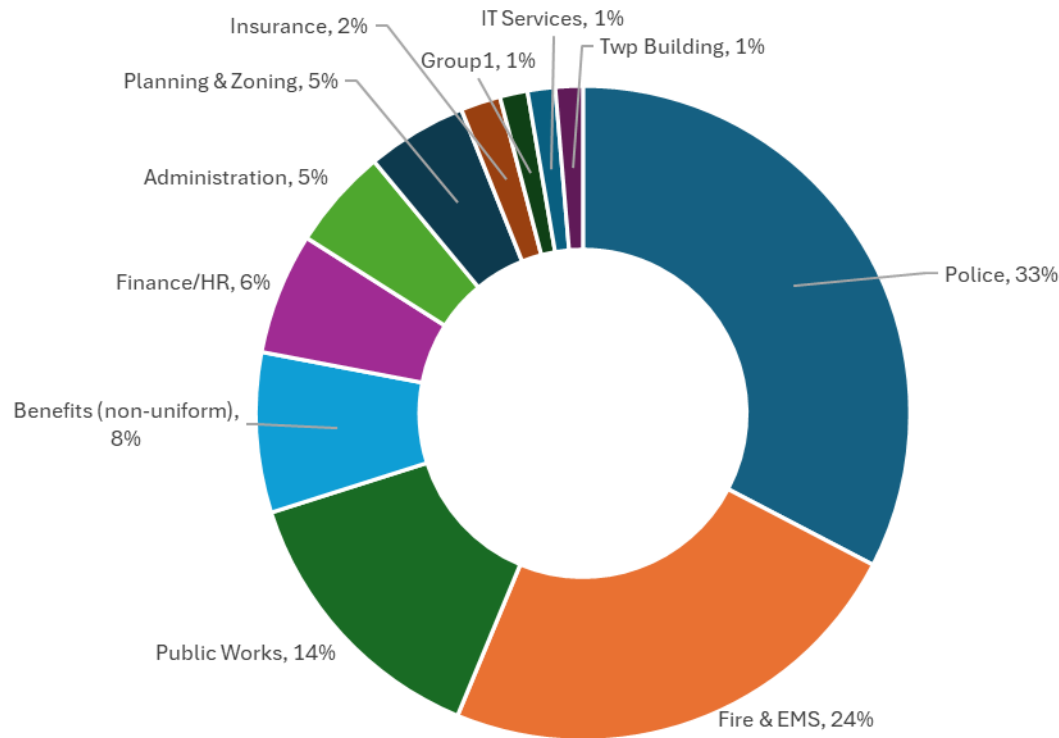


# General Fund Operating Expense Overview



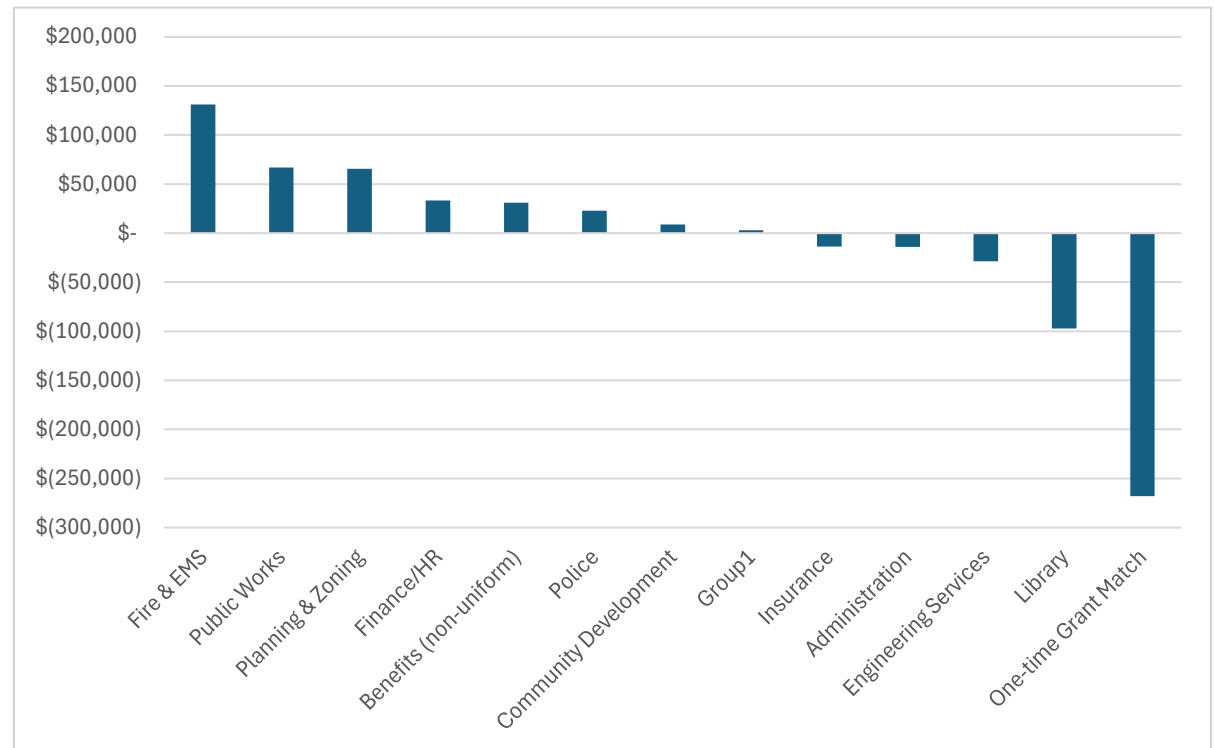
➤ The majority of our operating expenses & related growth support services directly visible & in touch with the community – Police, Fire, EMS & Public Works

Percent of 2026 Operating Budget



Group1 < 1%: Contributions, Engineering, Library, Parks & Property, BOS, Community Development, & Tax Collection Fees

Change in Operating Budget 2026 vs 2025



Group1 < \$2500 change: Contributions, IT Services, BOS, Twp Building, & Tax Collection Fees

# Police Department



## ➤ **\$2.717M; increase of \$28K (1%) from 2025 Budget**

- Police Department includes the Police Chief, nine Patrol Officers, one Detective and one Police Administrative Manager

### ■ **Increases:**

- + \$24K (9.5%) in medical & dental insurance due to dependents under coverage & expected increase (7%)
- + \$12K (15%) Worker's compensation increases due to insurance rate increases for officers
- + \$14K (.8%) Salary and benefits related to total payroll (which excludes health insurance & tuition reimbursement)
  - 3% contractual raise but 2025 budget had overstatement error related to paid holidays
- + \$7.5K for use of forensic DNA, a quick DNA testing previously covered by county grant
- + \$7K for migration to Cody Pathfinder, a cloud-based and improved version of Cody (possibly offsetting savings on server maintenance)
- + \$1K in Heart & Lung insurance increases, partially offset by savings from new life and disability insurance

**(Continued on next slide)**

# Police Department



(Continued)

- Partially offset by Decreases:
  - \$19K Police Equipment is decreased due to many 1x purchases in 2025
  - \$8.1K tuition reimbursement due to degree completion by officer
  - \$6.6K Minimum Municipal Obligation for Pension after large increase last year; 2025 salaries used in calculation are reduced due to disability
  - \$5K from successful gasoline bid that locked in lower fixed rates
  - \$2K from migration to Township cell phone plan

# Fire & EMS Services

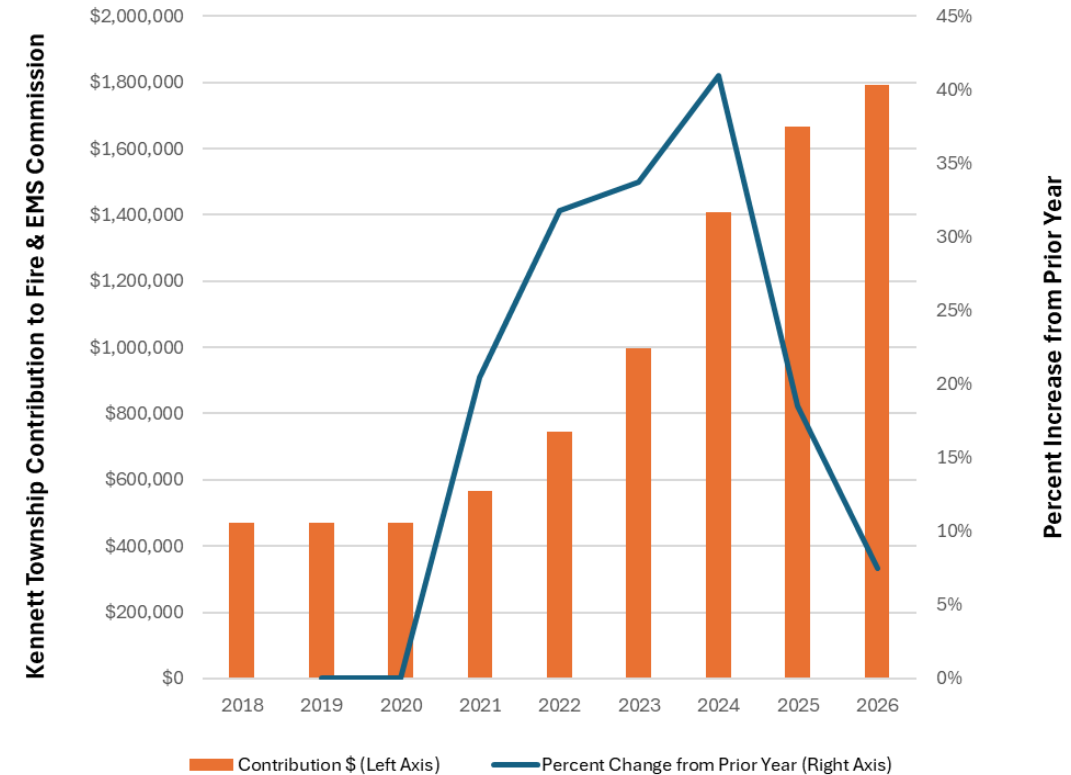


➤ **\$1.963M; up +\$131.2K (7%) from 2025 Budget**

+ \$125K (7.5%) increase over 2025. Our Kennett Fire & EMS Regional Commission contribution is increasing to \$1,793,604.

- Kennett Township's allocation is 29.417% of Commission total, down 1.1%
  - Allocation formula is based on each municipality's population, Fire/Rescue responses, EMS responses, and assessed value
- Our Fire & EMS cost center also includes the costs of fire hydrants, passthrough grant funds, and worker's compensation that is reimbursed by the Commission

**Kennett Township Contribution to Fire & EMS Commission**



**Continued on next slide**

# Fire & EMS Services



## Continued

- Increases in Commission Wide 2026 support
  - + \$422K, or 8.9%, in operating expenses
    - Includes salary increases for EMS and full-time fire staff, addition of full-time mechanic, and general increased costs due to fire/EMS related inflation.
  - + \$250K, or 20%, for the vehicle & equipment capital plan as part of multi-year planned increase

# Public Works



## ➤ **\$1.15M; increase of +\$66K (6%) vs. 2025 budget**

- Public Works Department includes the Director of Public Works, the Assistant Director of Public Works, six Crew Members and one Stormwater Technician. (One position currently vacant.)
- The Public Works Department also oversees many capital projects, the Parks, the Sewer system, engineering services, & building maintenance

## + \$54K Wages (7.7%)

- Promotion of Foreman to Assistant Director of Public Works to reflect achievements with in-sourcing & leadership
- Market adjustments for equipment operators
- Increase in overtime to support in-sourcing initiative

## + \$9K (3%) Net of all else, primarily driven by higher mulch grinding for yard waste facility (+8K to \$20k)

- Two grinding sessions would result in two periods of shut down to residents.

- There are very few discretionary items in Public Works. Only opportunity for cost reduction would be to slow the pace of projects to reduce overtime and some supplies, which is not recommended by Public Works at this time.

# Public Works In-Sourcing Progress



➤ Update on steps required to in-source, first presented Fall 2023

Staff	Description	2025 Status
On-staff Engineer	Public Works Director is a licensed, experienced, proactive Professional Engineer	<input checked="" type="checkbox"/>
Sewer licenses	Public Works Director & Foreman obtained Sewer Operator's license, eliminating ~\$40k annual payment to the Borough	<input checked="" type="checkbox"/>
2 additional Public Works crew members	Each project generally requires 1 operator, 1-2 drivers, 2 laborers on ground; Plus ability to keep day-to-day township maintenance on track (Currently one vacancy)	<input checked="" type="checkbox"/>
Future staff additions TBD / Over-time	No plans, but future possibility depending on desired pace & emergence of additional projects Budget includes filling vacancy, and the Department is requesting an increase in the over-time budget to enable OT to keep up with maintenance tasks	N/A
Vehicles & Equipment Purchased	2023: Skid Steer & large trailer purchased. 2024: Excavator; 10-wheel dump chassis, woodchipper*, & loader purchased* 2025: Utility truck*; 10-wheel dump body *ARPA funded	<input checked="" type="checkbox"/>
Late 2025-2026	Salt Shed Addition to store equipment	Planned

# In-sourcing efforts began in 2024; Saved \$897K in first year



Year	Project	In-house cost (supplies & rentals)	Out-sourced cost Estimated	Savings estimate	Comments
2024	Greenway on Chandler Mill construction savings & construction management		\$560,000	\$560,000	
2024	Major pipe replacement	\$31,000	\$360,000	\$329,000	Davenport
2024	Pipe replacement & road repair	\$6,000	\$20,000	\$14,000	Balmoral
2024	Office renovations (wall, doors, electric)	\$3,600	\$15,000	\$11,400	
2024	2 Window repairs/replacements	\$2,000	\$11,000	\$9,000	
2024	Trail from the Flat to Anson B Nixon Park	\$7,400	\$60,000	\$52,600	
<b>2024</b>	<b>Subtotal - Project Savings</b>	<b>\$50,000</b>	<b>\$1,026,000</b>	<b>\$976,000</b>	
Annual	Oversight of pump stations	\$0	\$38,500	\$38,500	Borough previously provided "oversight" for fee
Annual	Sewer & Stormwater annual reporting	\$0	\$20,000	\$20,000	MS4 report, Ch 94 reports, Groundwater report (Ashford)
Annual	Winter maintenance revenue			\$33,387	Paid by PennDOT to maintain State Roads
Annual	Incremental Vehicle & Equipment Cost			(\$21,019)	Skid Steer; large trailer; Excavator; Woodchipper
2024	Incremental staff cost			(\$150,000)	2 new hires (part-year), 1 part to full-time conversion, incremental OT, but did have partial year vacancy.
<b>2024</b>	<b>Total 2024 Benefit of In-sourcing</b>			<b>\$896,868</b>	

# In-sourcing saved \$274K in 2025



Year	Project	In-house cost (supplies & rentals)	Out-sourced cost Estimated	Savings estimate	Comments
2025	Major drainage project	\$73,000	\$200,000	\$127,000	McFarlan Road through end of September
2025	Demolition of 557 E. Hillendale Property	\$5,500	\$50,000	\$44,500	
2025	2 culvert replacements	\$10,000	\$50,000	\$40,000	Williams Lane & Yorktown Road
2025	Police kitchenette	\$4,000	\$30,000	\$26,000	
2025	Tree removals	\$5,000	\$10,000	\$5,000	
2025	Chandler Mill Road embankment removal	\$0	\$15,000	\$15,000	Embankment was intended to be removed by Greenway contractor (per McMahon est.)
2025	Spar Hill Pony Barn repair & windows	\$700	\$10,000	\$9,300	
2025	Office renovations (wall, electric)	\$1,100	\$10,000	\$8,900	
2025	<b>Subtotal - Project Savings</b>	<b>\$99,300</b>	<b>\$375,000</b>	<b>\$275,700</b>	
Annual	Oversight of pump stations	\$0	\$38,500	\$38,500	Borough previously provided "oversight" for fee
Annual	Sewer & Stormwater annual reporting		\$106,000	\$106,000	MS4 report, Ch 94 reports, Groundwater (Ashford)
Annual	Winter maintenance revenue			\$50,967	Paid by PennDOT to maintain State Roads; 2% increase per year, plus \$17K adjustment for severe winter 24/25
Annual	Incremental Vehicle & Equipment Cost			(\$30,121)	Skid Steer; large trailer; Excavator; Woodchipper; Utility truck
2025	Incremental staff cost			(\$167,000)	2 new hires (part-year), 1 part to full-time conversion, incremental OT, but did have partial year vacancy.
<b>2025</b>	<b>Total 2025 Benefit of In-sourcing</b>			<b>\$274,046</b>	



# Non-Uniform Benefits

## ➤ **\$642K; increase of \$31K (5%) from 2025 Budget**

- All employee benefits are managed by the Finance & HR Department

### ■ Increases

- + \$42K for reporting change for Medical Opt-out payments, previously included with salaries within departments
  - We offer incentive of 25% of premium we would have otherwise paid. This translates to \$126K in savings.
- + \$13K (7%) Benefits tied to salaries
- + \$12K (12%) to \$112.7K Non-Uniform Minimum Municipal Obligation increase.
- + \$10K New hire expense contingency across organization. No expected hires, therefore no budget in individual departments.
- + \$4K Miscellaneous expenses up as employee appreciation activities are being moved from the Administration Department

### ■ Decreases

- \$45K medical insurance for Board member reaching end of term (which is fully reimbursed by Board member, thus offset in revenue)
- \$2K (12%) based on new provider contract for Life and Disability Insurance
- \$7k (3%) Medical insurance decrease
  - Assume 7% rate increase; partially offset by actuals coming in lower than 2025 budget due to enrollment details

# Finance & HR Department



## ➤ **\$502K; increase of \$36K (7.7%) from 2025 budget**

- Finance & HR includes the Director of Finance & HR, a Finance & HR Associate, two Accountants, & a part-time Procurement Specialist.
- The Finance & HR Department also oversees outsourced IT services, all benefits, insurance, & sewer billing

### ▪ Increases:

+ \$17K (4%) in salary & overtime

+ \$7K Vacancy created by August departure filled by temporary-to-permanent candidate, payment of conversion fee planned for 2026

+ \$7K (29%) Bank fee increase

- Fraud prevention services add significant costs. Fraud attempts are common. No attempts have been successful due to our fraud prevention services.
- CD fees under budgeted in 2025 budget. CDs allow us to earn substantially more interest that offsets the fees

+ \$4K (11%) Increase in Audit services given industry-wide rate increases due to staffing challenges and increasing complexity of Government Accounting Standards Board (GASB)

## ➤ **Tax Collection Fees are in their own Department (per DCED mapping) \$3.7K**

# Administration Department



## ➤ **\$414K; decreases of \$14K (3.3%) from 2025 budget**

- Administration includes the Township Manager, a full-time Administrative Assistant (serving multiple Departments), & a part-time Executive Assistant

### ■ **Increases:**

- + \$20.5K (8%) in salary given full year impact of 2025 hire
- + \$2K Contracted services up for website upgrade project work

### ■ **Decreases:**

- \$17K in Medical Insurance opt-out payments removed from salaries and moved to Non-Uniform Department
- \$17K (15%) Legal services down given negotiated reduction in retainer after budget was set last year and franchise fee negotiation paid in 2025
- \$2.5K (33%) Miscellaneous expenses down as employee appreciation events and activities are being moved to the Non-Uniform Benefits cost center.

# Planning & Zoning Department



- **\$412K; increase of \$66K (19%) from 2025 budget**
  - Planning & Zoning includes the Director of Planning & Zoning, a Zoning Officer/Permit Coordinator, and oversees outsourced Building Inspectors
  - The Director of Planning & Zoning is the staff liaison to the Historical Commission, the Planning Commission, & the Zoning Hearing Board
- + \$40K, to \$60K Grant project expenses
  - Subdivision and Land Development ordinance project expecting 2025 spend of \$10K and remaining \$10K in 2026
  - Comprehensive Plan to begin in 2026. Will seek DCED grants, assuming \$100K total cost, 50% grant/ 50% match split evenly over 2026-2027. \$50K in this line item for total payments, partially offset by \$25K grant reimbursement in revenue.
- + \$8K for codification services due to higher rate of ordinance updates and the specific Subdivision and Land Development code update project
- + 4.5K Adding stipend for Zoning Hearing Board members (\$900 per member per year)
- + \$4K (21%) Zoning Hearing Board expenses, in line with 2025 forecast
- + \$3.2K (4.5%) Contracted Services up for modest fee increases anticipated and higher volume with 2 large developments under construction
- + \$2.4K Potential utilization of an intern

# General Insurance Expenses



- **\$164K, decrease of \$14K (8%) from 2025 budget**
  - All Insurance is handled by the Finance & HR Department
  - \$11K (9%) Property & Liability insurance vs. 2025 Budget in line with 2025 forecast favorability; 2025 increase was less than anticipated
  - \$3K (6%) Non-uniform Worker's Compensation decrease vs. 2025 budget in line with 2025 forecast where allocations were fine-tuned, shifting some expense to Police

# IT Services Expenses



## ➤ **\$111.6K, flat to 2025 budget**

- IT Services are outsourced but overseen by the Director of Finance & HR with the help of the technically savvy Stormwater Technician
- General IT is all IT costs supporting general and administrative operations, excluding police & sewer direct and allocated IT expenses
  - + \$5.5K New Planning & Zoning system needed as current permit system will no longer be supported
  - + \$3K in Finance/HR system expense primarily due to General Ledger cost increases
    - Retaining budget for new payroll/HR platform not implemented in 2025
- Increases above offset by cost savings from new service provider, reducing Microsoft licenses, & project expenses from 2025

# Township Building Expenses



## ➤ **\$114.5K, increase of \$4K (3.8%)**

○ Township Building maintenance is overseen by the Public Works Department & procurement of most goods & services is handled by the Finance & HR Department.

+ \$6K (16%) Utilities up driven by electricity usage and cost

▪ Partially offset by other minor reductions in line with 2025 forecast

## ➤ **Municipal Facility Expansion to be budgeted out of Capital Fund**

# Engineering Expenses



## ➤ **\$25K, decrease of \$28.5K (-53%) vs. 2025 budget**

- Engineering services are managed by the Director of Public Works with outsourcing as needed to our appointed Township Engineering firm or other project teams
- \$27.5K Decrease from completion of Municipal Facility feasibility study included in 2025 Budget.
  - If we move forward with full design, it will be in the Capital Fund
- Budget includes \$750/month for general engineering, \$10K for the Subdivision & Land Development update, & \$6K for stormwater management tasks

## ➤ **Each year, more engineering tasks have been in-sourced given our Director of Public Works is a licensed engineer & we have an employee focused on stormwater management**

- Annual MS4 Reports
- Annual Chapter 94 Sanitary Sewer Reports (2)

# Community Contributions



■ Kennett Library Capital Commitment	\$ 24,000
■ Final piece of multi-year commitment, which is separate from annual RE Tax for Operating Expense.	
■ Kennett Collaborative	\$ 20,000
■ Kennett Area Park and Recreation Board (Pennock Park)	\$ 12,500
■ SCCOOT Bus	\$ 3,500
■ Kennett Senior Center	\$ 2,500
■ <u>Brandywine Red Clay Alliance</u>	<u>\$ 2,000</u>
■ <b>Total</b>	<b>\$ 62,700</b>

➤ Kennett Area Park Authority (KAPA) support for Anson B. Nixon Park is funded out of the Open Space Fund

# Community Development



## ➤ **+\$7K to \$9K vs. 2025 budget**

- Community Development activities are managed by the Township Manager and the Director of Planning & Zoning

**+ \$4K, 2026 Hessian burial grounds project contingent on findings of evaluation**

- 2025 Forecast includes evaluation of potential Hessian burial grounds for \$2K

**+ \$3K for America 250**

- Historical Commission flat at \$1500
- Brandywine Valley Scenic Byway Commission flat at \$600

# Parks & Property (General Fund)



## ➤ **\$14K, decrease of \$268K vs 2025 budget**

- \$268K, 2025 included one-time railroad crossing project behind Pennock Park
- Only remaining General Fund items are a contribution to the Park & Recreation Board that runs Pennock Park and Wi-Fi at Barkingfield
- All other park, open space, and trail expenses are budgeted in the Open Space fund.
- The Open Space Fund for 2026 will be presented at the October 22<sup>nd</sup> BOS meeting.

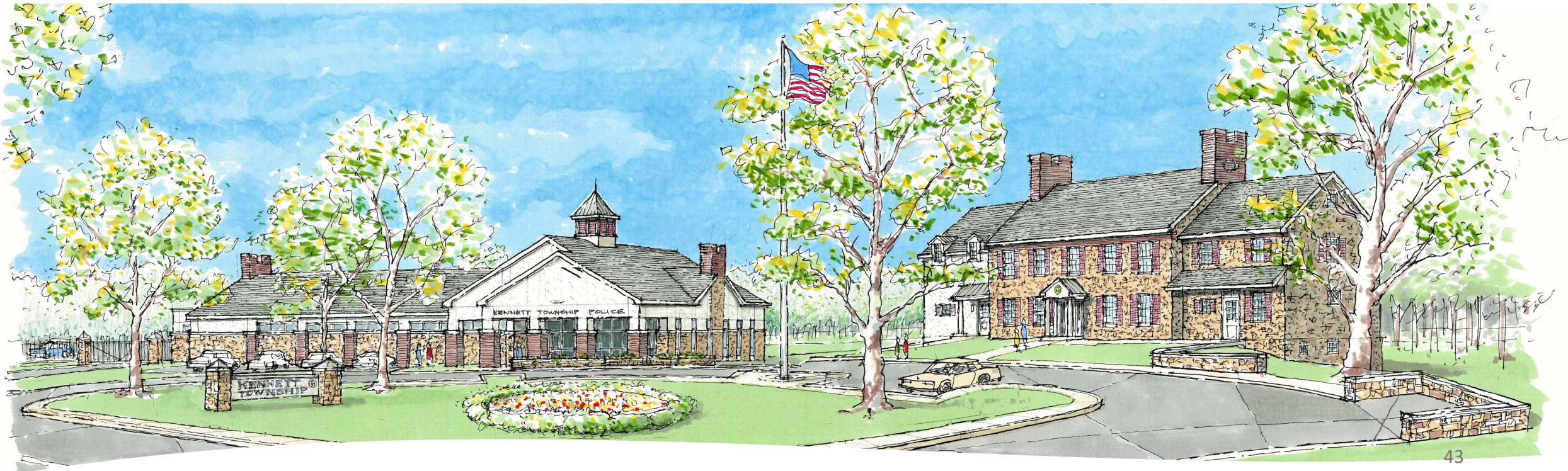
# Capital Fund & Liquid Fuels Fund Budgets



# Expansion of Municipal Facility



- See presentation from August 6, 2025 & October 22, 2025
- This budget assumes we are moving forward with the expansion of the Municipal Facility
  - The budget includes a 1/10<sup>th</sup> of a mill increase in Real estate tax rate to contribute towards the project
  - Capital Budget includes \$700K in engineering & design costs in 2026



# Police Vehicles & Equipment Requests



- One replacement vehicle & Drone

Vehicle/Equipment	Description	2026
Police Vehicle	Replace 2020 Car 3 per replacement schedule; Car 3 died beyond reasonable repair in 2024	\$60K
Drone	Weather-proof Drone with infrared heat detection; Public Works can utilize as well	\$12K
<b>Total</b>		<b>\$72K</b>

- Deferring new taser purchase to prioritize the above items

# Police

## Benefits of Drone



- **Enhance investigative capabilities**
- **Support surveillance, search and rescue, and tactical response**
  - **Searching for fleeing suspects:** Drone fleets allow officers to observe dense urban areas or wide-open fields with ease. When suspects are spotted from a drone's far-seeing vantage point, ground units maneuver with greater effectiveness and can avoid potentially dangerous ambushes.
  - **Providing overwatch:** In heavily congested areas, the high ground matters more than ever. The right drone fleet monitors large gatherings for suspicious behavior, identifies traffic patterns where an officer on the ground may be unable, and otherwise finds important details that ground units may miss.
- **Improve documentation of crime and accident scenes**
  - **Mapping an accident scene:** From high in the sky, drones combine aerial photos with forensic photogrammetry software to reconstruct vehicle accidents or crime scenes, saving significant time and — in many cases — keeping officers out of danger.
- **Position KTPD to be of greater assistance to neighboring law enforcement agencies**

# Public Works

## Vehicles & Equipment Requests



Vehicle/Equipment	Description	2026
Dump truck	6-wheel 10-ton dump truck; per replacement schedule of 2006 truck (which will be sold)	\$240K
Road bank mower with boom	Replacement of 1998 road bank mower with upgrade of boom attachment Currently rent boom mower (~\$7K for 2 weeks). Pending data to do rent vs. analysis of boom.	\$220K
<b>Total</b>		<b>\$460K</b>

- Deferring Lift (\$118K), Street Sweeper attachment (\$28K), & Trail paver (\$250K) to prioritize the above items.

# Stormwater Management Projects



- **All projects related to drainage & stormwater management will be done in-house in 2026;** cost will be primarily materials and use of in-house team
- **Several planned for this fall; remainder will carry over to 2026**
- **Request budget of \$100K max for materials & rentals across all projects**
  
- **Examples:**
  - **Drainpipe replacements**
    - Such as Davenport and McFarlan that have been completed or are in progress
  - **Culvert replacements**
    - Such as Chandler Mill, Yorktown Road, Williams, & Balmoral that have been completed

# Examples of what happens to pipes in need of repair

**Balmoral: this pipe literally disintegrated & left a huge cavern under the road. Road collapsed & required emergency repair, which was done in-house.**



**Failing culverts: we have many of these**




# Public Works

## Five-points Intersection Improvements



- Improved and expanded intersection design underway
  - Left turn lanes & new traffic signal system
  - Revised from original round-about potential
  - \$105K: est \$50K 2025 & \$55K 2026
    - See Aug 6, 2025 BOS Meeting
  - + \$45K contingency (as originally budgeted) for PennDot directed edits
  
- Original grant revised & extended
  - \$2.2M grant + \$768K match
  - Design will inform on any other costs (right-of-way, utility relocation)
  
- Public works may implement/construct improvements on Hillendale



<b>Five Points Alternatives Analysis</b> <b>Kennett Township, PA</b>		<b>Intersection Concept - Scenario 2C: Widening</b> <b>Left-turn lanes on all approaches except for Old Kennett Rd</b>	
	Project:	231394	
	Date:	02/23/2024	

**Figure 16** 49

# Other Intersection Improvements



## ➤ Analysis of other traffic light and/or intersection improvements underway

- 2025 includes \$15K
- Request for 2026 of \$25K

# Technology Capital Requests



- Two new server(s) @ \$25K each
  - Defer 2025 budgeted to 2026

Item	Description	2026
IT: New server	We have two servers; both of which are nearing end-of-life. One budgeted in 2025 and one in 2026; \$25K each all-in (increase of \$5K from tariff and other inflation impact)	\$50K
<b>Total</b>		<b>\$50K</b>

# Capital Plan Summary 2026



## ➤ General Capital

- Preceding slides total \$978K in General Capital, excluding Municipal facility design
- Preliminary forecasting shows General Operating Fund will be able to support ~\$1.2M in transfers to Capital at the end of 2025. That would end the year at **\$3.3M** in the Capital Fund, sufficient to fund the request. However, recommend conservative spending if planning to move forward with municipal facility expansion.

## ➤ Road paving limited to Liquid Fuels available funds

# 5-year View of General Capital Purchases & Projects



- We aim to spread purchases out, but will have peak years with big projects
- 2026 includes Design & Engineering for Municipal Facility Expansion; all other expansion costs are not included in this view for simplicity. See scenarios in next section.
- 2027 peak is the grant match for 5-points
- This is general capital; ARPA, sewer, open space, & liquid fuels funds are separate
- Assumes any Greenway or trail funding is from Open Space Fund

Department	Type	2025F	2026	2027	2028	2029	2030
Police	Building, Twp Main	\$ 5,000					
	Equipment, Police	\$ 2,075	\$ 12,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000
	IT		\$ 25,000				
	Vehicles, Police		\$ 60,000	\$ 61,800	\$ 127,308	\$ 131,127	\$ 67,531
<b>Police Total</b>		<b>\$ 7,075</b>	<b>\$ 97,000</b>	<b>\$ 72,800</b>	<b>\$ 138,308</b>	<b>\$ 142,127</b>	<b>\$ 78,531</b>
Public Works	Equipment, PW Large		\$ 220,000	\$ 142,055		\$ 140,000	
	Equipment, PW Small			\$ 13,500	\$ 5,000	\$ 5,000	\$ 5,000
	Stormwater	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 75,000
	Traffic Signal / Intersection	\$ 136,529	\$ 225,000	\$ 778,000	\$ 10,000	\$ 10,000	\$ 10,000
	Vehicle, PW	\$ 106,435	\$ 240,000		\$ 283,463	\$ 262,254	\$ 227,457
<b>Public Works Total</b>		<b>\$ 342,964</b>	<b>\$ 785,000</b>	<b>\$ 1,033,555</b>	<b>\$ 398,463</b>	<b>\$ 517,254</b>	<b>\$ 317,457</b>
Public Works Facility	Building, PW	\$ 87,610	\$ 60,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
<b>Public Works Facility Total</b>		<b>\$ 87,610</b>	<b>\$ 60,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>
Twp Building	Building, Twp Main	\$ 25,542	\$ 720,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
	IT	\$ 36,129	\$ 25,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
	Other Property Owned	\$ 5,271					
<b>Twp Building Total</b>		<b>\$ 66,941</b>	<b>\$ 745,000</b>	<b>\$ 19,000</b>	<b>\$ 19,000</b>	<b>\$ 19,000</b>	<b>\$ 19,000</b>
<b>Grand Total</b>		<b>\$ 504,590</b>	<b>\$ 1,687,000</b>	<b>\$ 1,135,355</b>	<b>\$ 565,771</b>	<b>\$ 688,382</b>	<b>\$ 424,987</b>

# Liquid Fuels Fund supports all Paving Projects



## ➤ Paving max spend in 2026 of \$876K

- Liquid Fuels Grant provides ~\$321K/year + interest
- Carrying \$550K from prior years
- Will stay within Liquid Fuels available funding for paving & road resurfacing

# General & Capital Fund: Bringing it all together



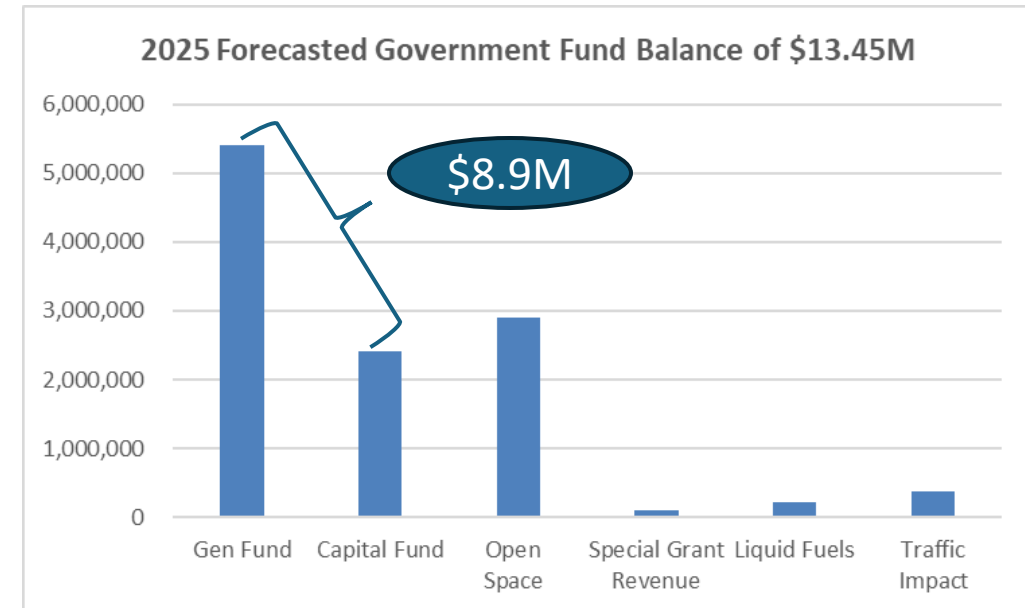
# Kennett Township's financial position



## ➤ 2025 Forecasted Ending Government Fund Balance is \$13.45M across all funds; \$8.9M in the General & Capital Funds

- The Government Finance Officers Association recommends minimum General Fund balance of 2 months of General Fund revenue or expenses; Kennett Township has 8 months of General Fund revenues and 11.5 months including Capital
- Aa & Aaa Moody's ratings requires reserves of 30% of revenues but Aaa municipalities average reserves of 93% of revenues
- Kennett Township has 92% of revenues in the General + Capital Fund balance

➤ Due to accounting standards, the Open Space fund balance does not reflect our 10-year loan with \$2.59M remaining, a fixed rate of 1.34% & 2030 maturity



# We expect a \$552K surplus from 2026 operations that will transfer to capital



➤ Surplus of \$552K from operations before capital

General Fund	2026 Draft Budget
Revenue	\$ 8,859,408
Expenses	\$ 8,307,702
<b>Operating Gain/(Loss)</b>	<b>\$ 551,706</b>

# We have sufficient funds for 2025 & 2026 capital expenditures



- Strong balance at the end of 2024 and higher than expected operating surplus provide sufficient funds for capital expenditures in 2025 & 2026

Capital Fund	2025F	2026
Total Revenue	\$ 652,333	\$ 593,354
Capital Expenditures by Year	\$ 514,952	\$ 1,687,000
Net In/(Out)	\$ 137,381	\$ (1,093,646)
<b>Ending General &amp; Capital Fund Reserves</b>	<b>\$ 8,765,766</b>	<b>\$ 7,672,120</b>
General Fund Revenue	\$ 9,193,899	\$ 8,630,558
Months of General Fund Revenue in Reserve	8.1	8.7
GF & Capital Reserves as a % of Revenue	95%	89%

# 5-year View of General Capital Purchases & Projects



- We aim to spread purchases out, but will have peak years with big projects
- 2026 includes Design & Engineering for Municipal Facility Expansion; all other expansion costs are not included in this view for simplicity. See scenarios that follow.
- 2027 peak is the grant match for 5-points
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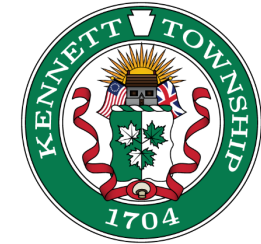
# Factoring in the proposed Municipal Facility Expansion; annual payment ~\$500K-\$655K



- The Municipal Facility expansion cost is estimated at \$10M, including engineering & design
  - \$700K in Engineering & Design is forecasted in the 2026 Capital Budget
  - Assuming \$1.2-2.2M from reserves, a bond amount of \$7-8M, the annual payment is likely to range from **\$500K to \$655K**
    - The choice of how much reserves will be used is a careful balance between retaining enough reserves to have optimal rating from Moody's and reducing total borrowings and cost
    - All scenarios are provided for illustrative and planning purposes only. They are based on a series of assumptions, estimates, and high-level modeling. Actual results may differ.

	25-Year Bond			20-Year Bond		
	Bond Amount	\$ 7,000,000	\$ 8,000,000	Bond Amount	\$ 7,000,000	\$ 8,000,000
	Interest Rate			Interest Rate		
Annual Payment	4.75%	\$ 484,296	\$ 553,481	4.75%	\$ 549,853	\$ 628,404
Annual Payment	5.00%	\$ 496,667	\$ 567,620	5.00%	\$ 561,698	\$ 641,941
Annual Payment	5.25%	\$ 509,185	\$ 581,925	5.25%	\$ 573,666	\$ 655,618
Annual Payment	5.50%	\$ 521,845	\$ 596,395	5.50%	\$ 585,755	\$ 669,435
Total Payments	5.00%	\$ 12,416,680	\$ 14,190,491	5.00%	\$ 11,233,962	\$ 12,838,814
Total Payments	5.25%	\$ 12,729,615	\$ 14,548,131	5.25%	\$ 11,473,320	\$ 13,112,365
Total Interest	5.00%	\$ 5,416,680	\$ 6,190,491	5.00%	\$ 4,233,962	\$ 4,838,814
Total Interest	5.25%	\$ 5,729,615	\$ 6,548,131	5.25%	\$ 4,473,320	\$ 5,112,365
	Avg payment	\$ 573,540				

# Factoring in the proposed Municipal Facility Expansion



- Assuming a payment in the range of \$500K - \$655K, we would ultimately need 6-8/ 10<sup>ths</sup> of a mill Real Estate Tax increase
  - The total cost per average household would be \$126-\$168
  - We could phase that in over time, using some reserves

10ths of a Mill					
25-year Bond			20-year Bond		
	Bond Amount			Bond Amount	
Interest Rate	\$ 7,000,000	\$ 8,000,000	Interest Rate	\$ 7,000,000	\$ 8,000,000
4.75%	5.9	6.7	4.75%	6.7	7.6
5.00%	6.0	6.9	5.00%	6.8	7.8
5.25%	6.2	7.1	5.25%	7.0	8.0
5.50%	6.3	7.2	5.50%	7.1	8.1

10th of a Mill	Annual Cost per Avg Residential Household
1	\$ 21
6	\$ 126
7	\$ 147
8	\$ 168

# Scenario #1: 25-year bond for \$8M allows for 0.1 Mill increase per year for 7 years (.7 Mills Total)



## ➤ Steady Real Estate Tax increases for bond re-payment:

- 1/10<sup>th</sup> of a Mill increase each year for 7 years (.7 total increase);
  - Increase of \$21 per year for avg household; after 7 years cumulative increase is \$168 per year
  - For 2026, a .1 Mill increase is a 2.8% increase in property taxes
- \$8M Bond; 25-year life; annual payment of \$585K; \$6.6M in total interest
- Reserves used for:
  - \$800K for Police Pension
  - \$700K for Engineering & Design
  - \$1.2M for construction
  - Absorb ups and downs while ramping up Real Estate Tax
- **25-year view shows reserves of 64% of revenues**
- Other assumptions:
  - GF contribution to Cap Fund increases by 2%/year
  - Veh/equip costs grows by 3%/year
  - Other increases in GF revenue are sufficient to fund operating increases

## ➤ This scenario spreads the bond re-payment over 25 years with less pressure to increase property taxes quickly.

## Scenario #2: A 20-year bond requires higher and faster ramp up of tax increase of .8 of a mill over 4 years, but lowers total interest to \$5M



### ➤ Higher & Faster Real Estate Tax increases for bond re-payment:

- 8/10ths of a mill over 4 years
  - Increase of \$42 per year for avg household; after 4 years cumulative increase is \$147 per year
- \$8M Bond; 20-year life; annual payment of \$650K; \$5.0M in total interest
- Reserves used for:
  - \$800K for Police Pension
  - \$700K for Engineering & Design
  - \$1.2M for construction
  - Absorb ups and downs while ramping up Real Estate Tax
- **20-year view shows reserves of 64% of revenues at .8 mills**
- Other assumptions:
  - GF contribution to Cap Fund increases by 2%/year
  - Veh/equip costs grows by 3%/year
  - Other increases in GF revenue are sufficient to fund operating increases

### ➤ This scenario saves some interest but increases taxes much faster than might be desired by the community.

# 2026 Sewer Fund Budget: Operating and Capital





# Sewer Operating Fund Overview

- **2025 Budget shows a loss due to Fixed Asset depreciation**
  - Sewer fees are below budget based on lower-than-expected volumes
- **2026 Revenues are budgeted conservatively based on unknown downward volume trend**
  - Includes rate increase that produces \$51K in additional revenue

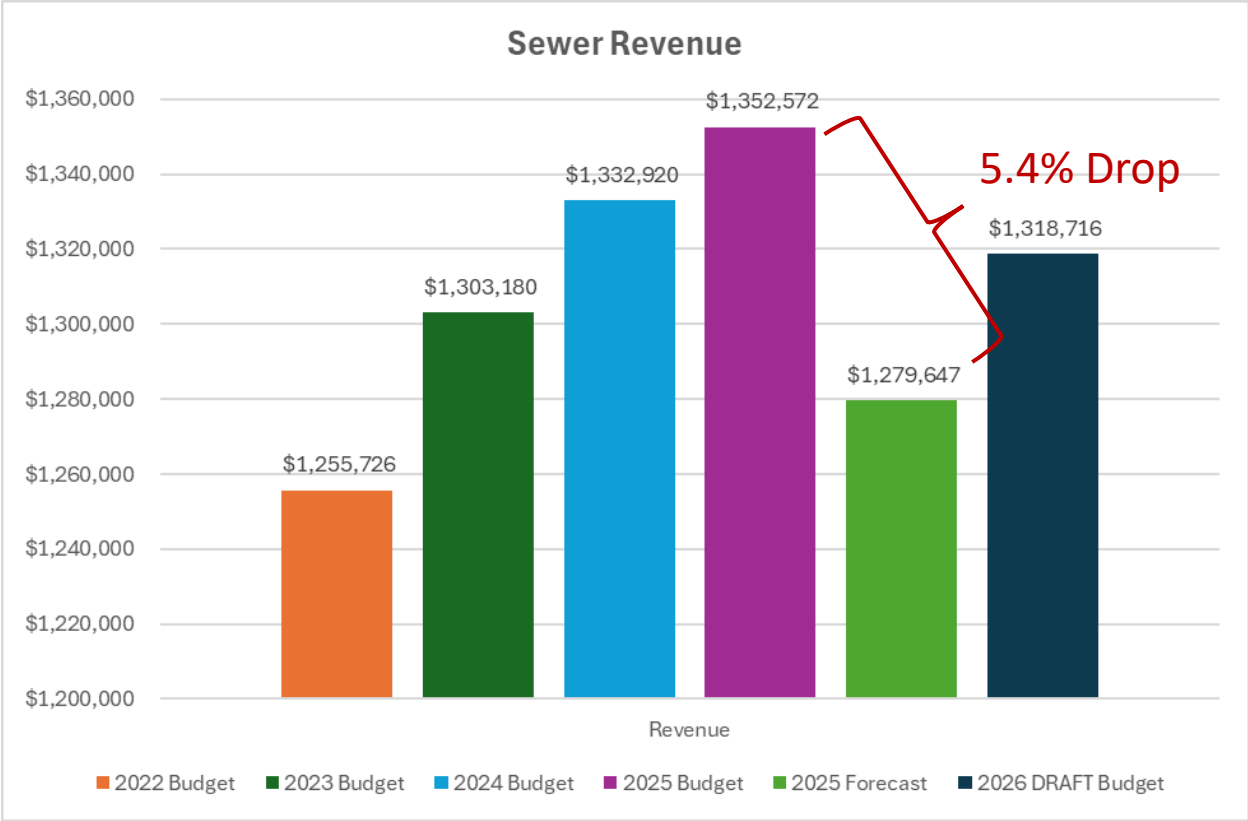
	2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B
[-]					
<b>Fees, Fines, Grants, Interest</b>					
Fees	\$ 1,317,572	\$ 1,207,776	\$ 1,257,924	\$ (59,648)	-5%
Other Income	\$ 35,000	\$ 71,871	\$ 60,792	\$ 25,792	74%
<b>Fees, Fines, Grants, Interest Total</b>	<b>\$ 1,352,572</b>	<b>\$ 1,279,647</b>	<b>\$ 1,318,716</b>	<b>\$ (33,856)</b>	<b>-3%</b>
<b>Revenue Total</b>	<b>\$ 1,352,572</b>	<b>\$ 1,279,647</b>	<b>\$ 1,318,716</b>	<b>\$ (33,856)</b>	<b>-2.5%</b>
[-]					
<b>Salaries &amp; Benefits</b>	\$ 166,631	\$ 160,983	\$ 180,901	\$ 14,270	9%
<b>Maintenance &amp; Operations</b>	\$ 997,152	\$ 818,218	\$ 871,788	\$ (125,364)	-13%
<b>Contracted/ Professional Services</b>	\$ 27,922	\$ 19,217	\$ 20,816	\$ (7,105)	-25%
<b>Fixed Asset</b>	\$ 167,671	\$ 162,374	\$ 162,374	\$ (5,298)	-3%
<b>Expense Total</b>	<b>\$ 1,359,376</b>	<b>\$ 1,160,792</b>	<b>\$ 1,235,879</b>	<b>\$ (123,497)</b>	<b>-9%</b>
<b>Operating Gain/Loss</b>	<b>\$ (6,804)</b>	<b>\$ 118,855</b>	<b>\$ 82,837</b>	<b>\$ 89,642</b>	<b>-1317%</b>

# Sewer Operating Revenue



- **2025 water volumes are trending down**
  - Unknown reason for the decrease in water usage
  - Largest drivers are commercial customers
  - Offset expected revenue growth from rate increase

- **Budgeting conservatively for 2026**

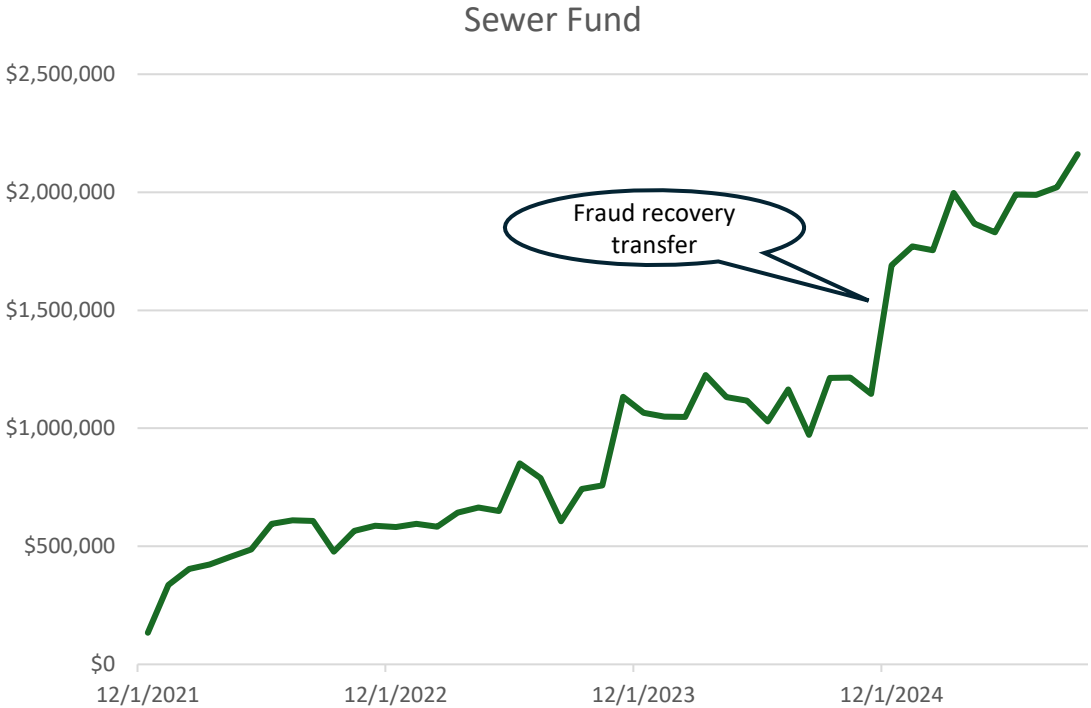


# Sewer Cash Balance



- Cash balance trending up
- Needed for future capital projects
- \$2.16M at the end of September 2025

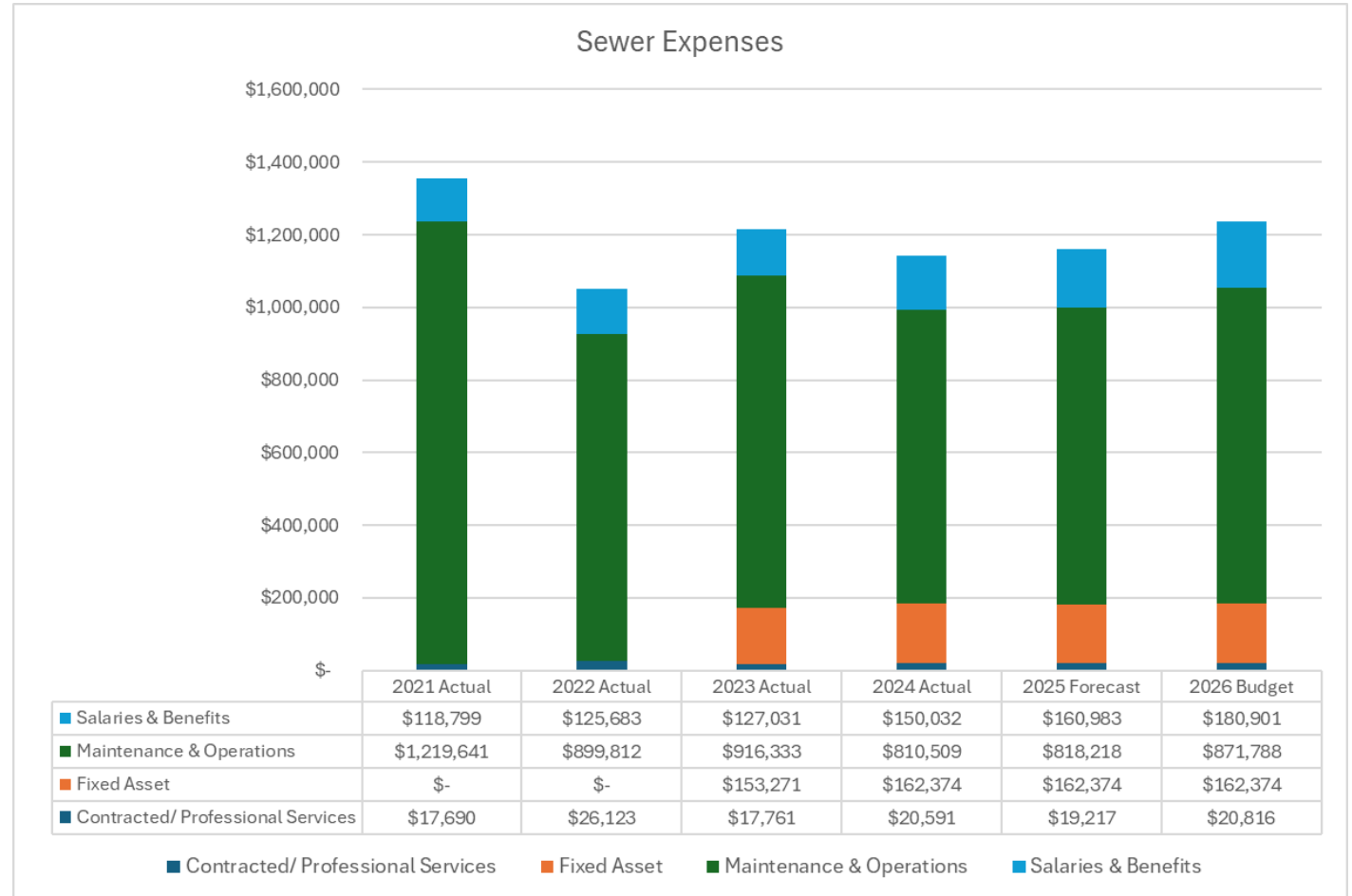
• Note: Fund balance for the Sewer fund includes Capital Assets and is not a good reflection of available funds





# Sewer Operating Expenses

- Due to in-house sourcing of Maintenance & Operations, costs have decreased over the years.
- Total 2026 expenses are expected at \$1.2M, down \$123K (9%) from 2025
  - Significant decreases include:
    - Payment to the Borough for sewer treatment due to a decrease in volumes (-\$103K, 14%)
    - Reduction in budget for hired services (-\$25K, 32%)
    - Removal of Legal Services contingency (-\$10K)
- Fixed Asset Depreciation accounts for 13% of total expenses (started in 2023)





# Rate Increase

- **Continue to keep base sewer rate at \$75**
  - Those using less than 5,000 gallons of water per quarter would not be affected
- **Increase variable rate from \$17 to \$18**
  - Every 1,000 gallons used beyond 5,000 gallons
- **Additional Revenue = \$51k per year**
  - Needed for trend of lower volumes + increase in cost of expenses to maintain sewer system + reserve for capital improvements

# Profile of Customer Types & Impact of Proposed Rate Increase



	# of Volume-based Accounts	% of Volume-based Accounts	Average Annual Volume (Gallons) per Account	% of Total Volume	Total Revenue at Current Rates	% of Total Volume-based Revenue
Commercial	64	8%	659,203	94%	639,888	56%
Residential	733	92%	41,237	6%	503,218	44%
<b>Grand Total</b>	<b>797</b>	<b>100%</b>	<b>700,440</b>	<b>100%</b>	<b>1,143,106</b>	<b>100%</b>

Commercial customers account for **94%** of volume of sewage and bring in **56%** of the volume-based fees but represent only **8%** of accounts.

	Total Averaged Revenue at Current Rates	Estimated Revenue under Proposed Rates	\$ Increase	% Increase	% of Total Increase
Commercial	\$ 612,908	\$ 647,832	\$ 34,924	6%	68%
Residential	\$ 494,240	\$ 510,360	\$ 16,120	3%	32%
<b>Grand Total</b>	<b>\$ 1,107,148</b>	<b>\$ 1,158,192</b>	<b>\$ 51,044</b>	<b>5%</b>	<b>100%</b>

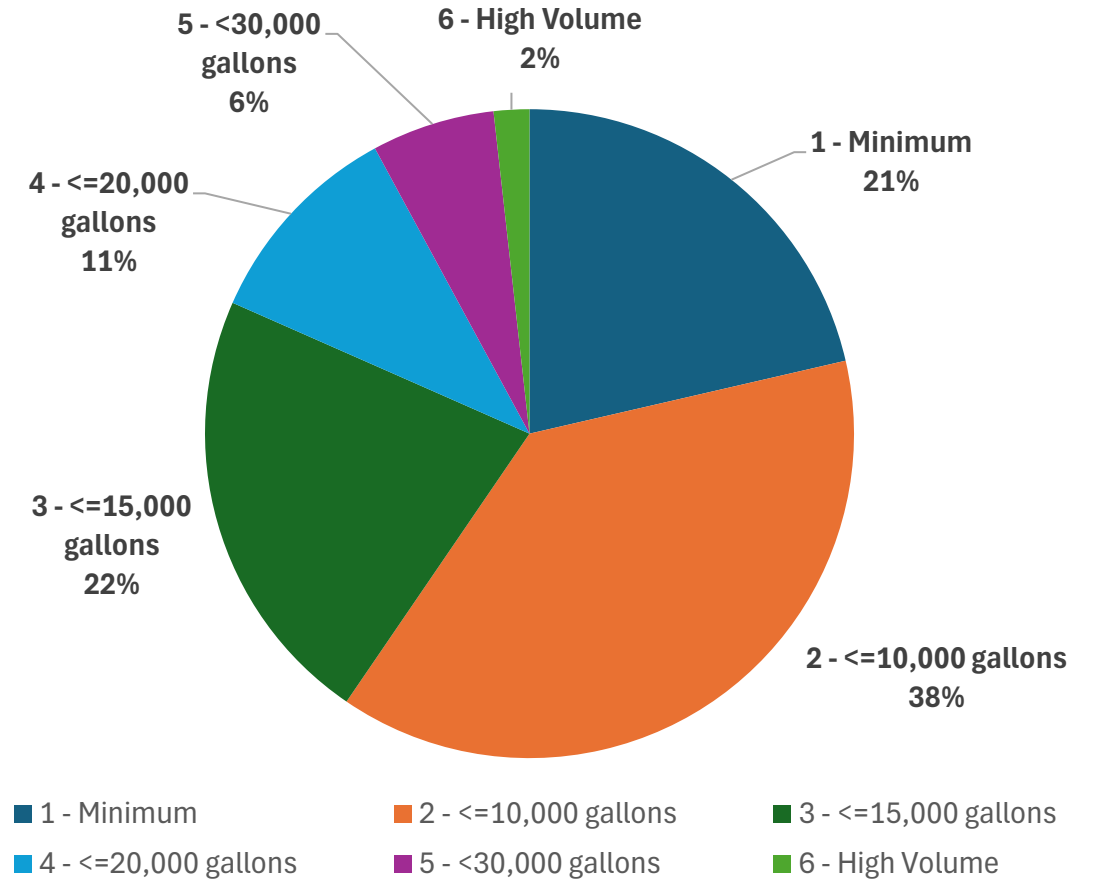
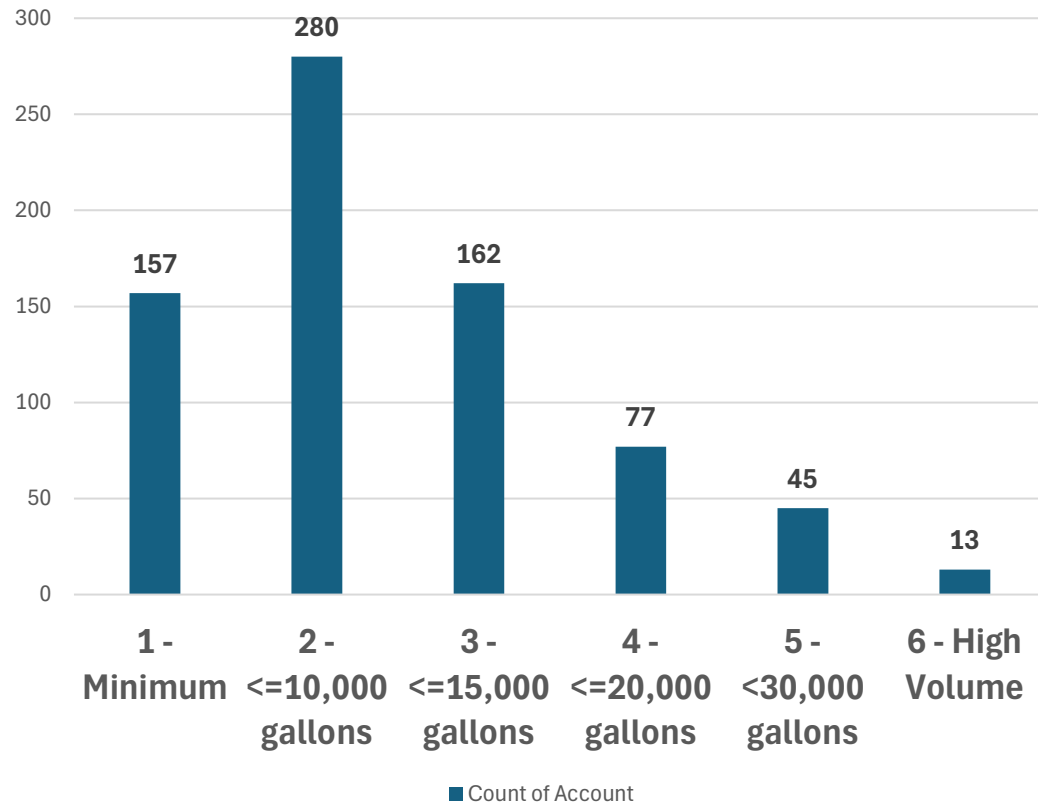
Commercial customers would account for **68%** of the increase in revenue & experience a **6%** increase on average. Residential customers would experience an average of a 3% increase (but only those with heavy volume usage).

Note: Commercial includes apartment complexes charged in bulk to landlord.

# Break-down of Residential Usage



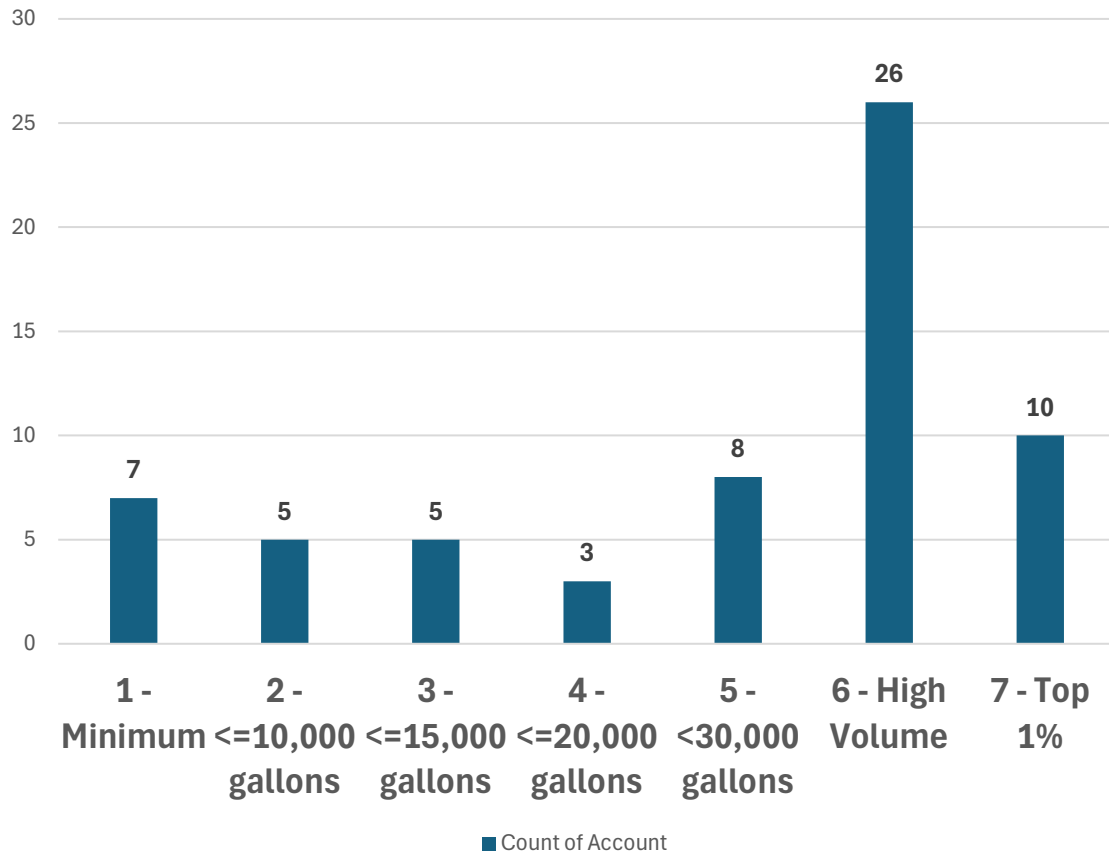
Residential Quarterly Gallon Usage by Tier



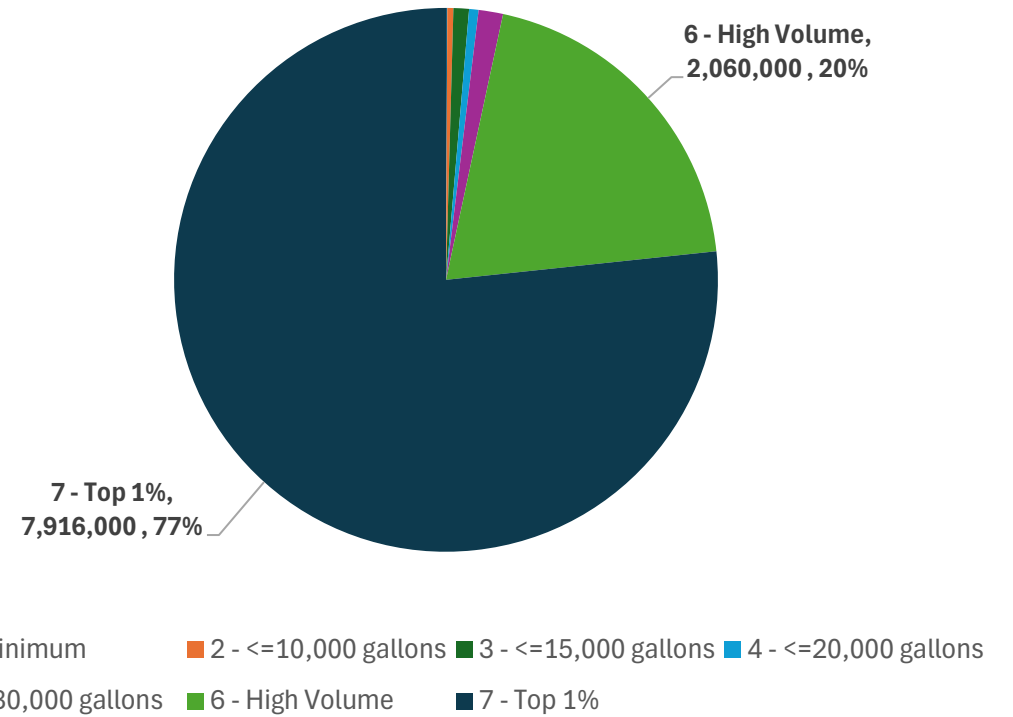
# Break-down of Commercial Usage



Commercial Quarterly Gallon Usage by Tier



Commercial Quarterly Gallon Usage by Tier



# Sewer Capital Overview



- **Parkside construction is underway, with sewer tapping fees for 40 equivalent dwelling units (EDUs) expected in 2026**
  - \$7316 per EDU, \$2237 passed through to Borough
- **Capital Requests**
  - \$70k for Supervisory Control and Data Acquisition (SCADA) System
  - \$20K for two new meters to measure volume flowing into Borough

# 2026 Open Space Budget



# Open Space 2026 Budget



➤ Increasing revenue and lower capital expenses result in a gain of \$321K, up \$184K from 2025 Budget

	2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B
☰					
⊕ Taxes	\$ 1,034,337	\$ 1,076,000	\$ 1,100,000	\$ 65,663	6%
⊕ Fees, Fines, Grants, Interest	\$ 61,313	\$ 417,400	\$ 102,677	\$ 41,365	67%
<b>Revenue Total</b>	<b>\$ 1,095,649</b>	<b>\$ 1,493,400</b>	<b>\$ 1,202,677</b>	<b>\$ 107,028</b>	<b>9.8%</b>
☰					
⊕ Salaries & Benefits	\$ 15,613	\$ 8,613	\$ 17,052	\$ 1,438	9%
⊕ Maintenance & Operations	\$ 8,063	\$ 8,636	\$ 10,880	\$ 2,817	35%
⊕ Contracted/ Professional Services	\$ 74,700	\$ 76,220	\$ 81,200	\$ 6,500	9%
⊕ Contributions	\$ 78,750	\$ 78,750	\$ 82,688	\$ 3,938	5%
⊕ Debt	\$ 541,406	\$ 541,406	\$ 539,706	\$ (1,700)	0%
⊕ Capital Expense	\$ 240,000	\$ 70,000	\$ 150,000	\$ (90,000)	-38%
⊕ Open Space Acquisition	\$ -	\$ 7,553	\$ -	\$ -	0%
<b>Expense Total</b>	<b>\$ 958,532</b>	<b>\$ 791,178</b>	<b>\$ 881,525</b>	<b>\$ (77,007)</b>	<b>-8%</b>
<b>Gain/Loss</b>	<b>\$ 137,117</b>	<b>\$ 702,222</b>	<b>\$ 321,152</b>	<b>\$ 184,035</b>	<b>134%</b>

# Open Space Revenue



## ➤ Earned Income Tax (EIT)

- 2025 Open Space EIT is running \$42K (4%) above budget
- 2026 EIT Budget recommended at \$1.1M, a \$24K (2%) increase over 2025 forecast

## ➤ Interest Income

- 2025 Interest income of \$117K expected due to investment via PLGIT.
- 2026 Interest income budget forecasted at \$102K with lower interest rates mostly offset by higher balances.

# Open Space Operating Expenses



- Draft budget includes:
  - Debt service of \$505K Principal and \$35K Interest for 10 year \$5M loan taken in 2020 @ 1.34%
    - Balance after Dec 1, 2025 payment will be \$2.59M
  - +8K Greenway on Chandler Mill maintenance
    - Initiated given under-staffed this year; would like to retain
  - +\$4K (5%) for Kennett Area Park Authority for Anson B. Nixon to \$82,688
  - +\$1.4K Public Works Seasonal Employee for mowing and maintenance to \$17K
  - Brandywine Red Clay Alliance Contracted services flat at \$65K
  - Other maintenance and supplies \$20K
  
- We don't often budget for property acquisition as timing is usually uncertain and there is a separate approval process



# Open Space Capital Expenses

- Spar Hill building stabilization projects will be completed by the end of 2025
- Any further improvements are pending results of West Chester University student project
  - Budget placeholder of \$50K in improvements for items such as a gazebo, benches, and picnic tables
  - Further improvements could be pursued via budget amendments
- All trail execution will be done in-house in 2026; cost will be primarily materials and use of in-house team; possibly easements or professional services
  - Earmarking \$100K; if more substantial trail projects move forward in 2026, budget amendments may be proposed

Project	Description	2026 Open Space
Potential improvements at Spar Hill	Will consider options after WCU project is completed this Fall.	\$50K
Potential trail projects	In-house trail work	\$100K
<b>Total</b>		<b>\$150K</b>

Kennett Township 2026 Budget							
General Fund							
	2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B	\$ 2026 Budget vs. 2025 Forecast	% 2026B vs. 2025F
<b>Taxes</b>							
Earned Income Taxes	\$ 3,792,782	\$ 4,344,800	\$ 3,845,241	\$ 52,459	1%	\$ (499,559)	-11%
Local Service Tax	\$ 212,419	\$ 223,000	\$ 223,000	\$ 10,581	5%	\$ -	0%
Real Estate Taxes	\$ 2,825,623	\$ 2,828,332	\$ 2,942,649	\$ 117,027	4%	\$ 114,317	4%
Real Estate Transfer Taxes	\$ 431,200	\$ 525,000	\$ 475,000	\$ 43,800	10%	\$ (50,000)	-10%
<b>Taxes Total</b>	<b>\$ 7,262,024</b>	<b>\$ 7,921,132</b>	<b>\$ 7,485,890</b>	<b>\$ 223,866</b>	<b>3%</b>	<b>\$ (435,242)</b>	<b>-5%</b>
<b>Fees, Fines, Grants, Interest</b>							
Building & Zoning	\$ 455,500	\$ 220,000	\$ 313,275	\$ (142,225)	-31%	\$ 93,275	42%
Grants	\$ 370,909	\$ 353,627	\$ 415,261	\$ 44,352	12%	\$ 61,634	17%
Other Income	\$ 531,555	\$ 485,826	\$ 453,263	\$ (78,291)	-15%	\$ (32,563)	-7%
Reimbursement	\$ 112,597	\$ 204,603	\$ 71,719	\$ (40,878)	-36%	\$ (132,885)	-65%
<b>Fees, Fines, Grants, Interest Total</b>	<b>\$ 1,470,561</b>	<b>\$ 1,264,056</b>	<b>\$ 1,253,518</b>	<b>\$ (217,043)</b>	<b>-15%</b>	<b>\$ (10,538)</b>	<b>-1%</b>
<b>Fraud Recovery</b>		<b>\$ 243,700</b>	<b>\$ 120,000</b>	<b>\$ 120,000</b>	<b>0%</b>	<b>\$ (123,700)</b>	<b>-51%</b>
<b>Revenue Total</b>	<b>\$ 8,732,585</b>	<b>\$ 9,428,888</b>	<b>\$ 8,859,408</b>	<b>\$ 126,823</b>	<b>1.5%</b>	<b>\$ (569,480)</b>	<b>-6%</b>
<b>Expenses</b>							
Salaries & Benefits	\$ 4,555,101	\$ 4,387,380	\$ 4,706,159	\$ 151,059	3%	\$ 318,779	7%
Maintenance & Operations	\$ 925,334	\$ 934,265	\$ 929,980	\$ 4,646	1%	\$ (4,285)	0%
Contracted/ Professional Services	\$ 869,273	\$ 780,034	\$ 619,840	\$ (249,433)	-29%	\$ (160,194)	-21%
Community & Economic Development	\$ 175,040	\$ 174,643	\$ 88,040	\$ (87,000)	-50%	\$ (86,603)	-50%
Fire & Ambulance	\$ 1,832,460	\$ 1,837,926	\$ 1,963,682	\$ 131,222	7%	\$ 125,757	7%
<b>Expense Total</b>	<b>\$ 8,357,208</b>	<b>\$ 8,114,248</b>	<b>\$ 8,307,702</b>	<b>\$ (49,506)</b>	<b>-1%</b>	<b>\$ 193,454</b>	<b>2%</b>
<b>Capital Transfer/Expense</b>	<b>\$ (367,500)</b>	<b>\$ (500,000)</b>	<b>\$ (544,706)</b>	<b>\$ (177,206)</b>	<b>48%</b>	<b>\$ (44,706)</b>	<b>9%</b>
<b>Transfer Total</b>	<b>\$ (367,500)</b>	<b>\$ (500,000)</b>	<b>\$ (544,706)</b>	<b>\$ (177,206)</b>	<b>48%</b>	<b>\$ (44,706)</b>	<b>9%</b>
<b>Operating Gain/Loss</b>	<b>\$ 375,377</b>	<b>\$ 1,314,640</b>	<b>\$ 551,706</b>	<b>\$ 176,329</b>	<b>47%</b>	<b>\$ (762,934)</b>	<b>-58%</b>
<b>Gain/Loss after Transfer to Capital</b>	<b>\$ 7,877</b>	<b>\$ 814,640</b>	<b>\$ 7,000</b>	<b>\$ (877)</b>	<b>-11%</b>	<b>\$ (807,640)</b>	<b>-99%</b>

Kennett Township 2026 Budget										
General Fund Revenue										
Category		Account	Account Name	2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B	\$ 2026 Budget vs. 2025 Forecast	% 2026B vs. 2025F
Taxes	Earned Income Taxes	41021	Earned Income Tax	\$ 3,792,782	\$ 4,344,800	\$ 3,845,241	\$ 52,459	1.4%	\$ (499,559)	-11.5%
	Local Service Tax	41050	Local Service Tax	\$ 212,419	\$ 223,000	\$ 223,000	\$ 10,581	5.0%	\$ -	0.0%
	Real Estate Taxes	40111	RE Taxes - General Millage	\$ 2,770,623	\$ 2,770,623	\$ 2,881,749	\$ 111,127	4.0%	\$ 111,127	4.0%
		40120	RE Taxes - Prior Year's	\$ 55,000	\$ 60,900	\$ 60,900	\$ 5,900	10.7%	\$ -	0.0%
		40160	RE Taxes - Interim & Refunds	\$ -	\$ (3,191)	\$ -	\$ -		\$ 3,191	-100.0%
	Real Estate Transfer Taxes	41011	Real Estate Transfer Tax	\$ 431,200	\$ 525,000	\$ 475,000	\$ 43,800	10.2%	\$ (50,000)	-9.5%
<b>Taxes Total</b>				<b>\$ 7,262,024</b>	<b>\$ 7,921,132</b>	<b>\$ 7,485,890</b>	<b>\$ 223,866</b>	<b>3.1%</b>	<b>\$ (435,242)</b>	<b>-5.5%</b>
Fees, Fines, Grants, Interest	Building & Zoning	42250	Road Opening Permits	\$ 800	\$ 1,700	\$ 1,700	\$ 900	112.5%	\$ -	0.0%
		46134	Zoning Hearing Fees	\$ 6,800	\$ 5,800	\$ 5,800	\$ (1,000)	-14.7%	\$ -	0.0%
		46240	Building & Zoning Fees	\$ 434,200	\$ 187,000	\$ 288,000	\$ (146,200)	-33.7%	\$ 101,000	54.0%
		46242	Rental Registration Fees	\$ 2,800	\$ 16,500	\$ 8,775	\$ 5,975	213.4%	\$ (7,725)	-46.8%
		46246	UCC Fees - Act 45	\$ 1,200	\$ 1,000	\$ 1,000	\$ (200)	-16.7%	\$ -	0.0%
		46298	Misc Zoning & Building Fees	\$ 9,700	\$ 8,000	\$ 8,000	\$ (1,700)	-17.5%	\$ -	0.0%
	Grants	45415	Recycling Grant	\$ 19,000	\$ -	\$ 38,000	\$ 19,000	100.0%	\$ 38,000	
		45416	Household Hazardous Waste Grant	\$ 1,651	\$ 1,700	\$ 1,700	\$ 49	3.0%	\$ -	0.0%
		45417	State Grants	\$ -	\$ -	\$ 25,000	\$ 25,000		\$ 25,000	
		45601	Public Utility Revenue	\$ 6,313	\$ -	\$ 6,300	\$ (13)	-0.2%	\$ 6,300	
		45604	Liquor Licenses	\$ 1,200	\$ 1,200	\$ 1,200	\$ -	0.0%	\$ -	0.0%
		45605	State Pension Aid	\$ 230,272	\$ 266,627	\$ 259,961	\$ 29,689	12.9%	\$ (6,666)	-2.5%
	Other Income	45607	Foreign Fire Insurance Act	\$ 81,473	\$ 83,100	\$ 83,100	\$ 1,627	2.0%	\$ -	0.0%
		45701	Local Govt Capital and Operating General Grants	\$ 31,000	\$ 1,000	\$ -	\$ (31,000)	-100.0%	\$ (1,000)	-100.0%
		42180	Cable Franchise Fee	\$ 160,050	\$ 158,000	\$ 153,294	\$ (6,756)	-4.2%	\$ (4,706)	-3.0%
		43149	Fine & Penalties	\$ 20,000	\$ 32,000	\$ 32,000	\$ 12,000	60.0%	\$ -	0.0%
		44151	Interest Income	\$ 300,000	\$ 243,641	\$ 217,314	\$ (82,686)	-27.6%	\$ (26,326)	-10.8%
		46148	Misc Income	\$ -	\$ 1,986	\$ -	\$ -		\$ (1,986)	-100.0%
		46159	Sale of Copies, Supplies	\$ 2,700	\$ 3,000	\$ 3,000	\$ 300	11.1%	\$ -	0.0%
		46299	Misc Police Income	\$ 3,750	\$ 200	\$ -	\$ (3,750)	-100.0%	\$ (200)	-100.0%
		46399	Misc Public Works Income	\$ 39,055	\$ 41,400	\$ 42,055	\$ 3,000	7.7%	\$ 655	1.6%
		48311	Street Light Fees	\$ 6,000	\$ 5,600	\$ 5,600	\$ (400)	-6.7%	\$ -	0.0%
	Reimbursement	46560	Health Insurance Reimbursement	\$ 85,702	\$ 91,442	\$ 41,343	\$ (44,359)	-51.8%	\$ (50,098)	-54.8%
46561		Worker's Comp. Insur. Reimb.	\$ 26,895	\$ 32,962	\$ 30,375	\$ 3,481	12.9%	\$ (2,586)	-7.8%	
49199		Insurance Reimbursement	\$ -	\$ 80,200	\$ -	\$ -		\$ (80,200)	-100.0%	
<b>Fees, Fines, Grants, Interest Total</b>				<b>\$ 1,470,561</b>	<b>\$ 1,264,056</b>	<b>\$ 1,253,518</b>	<b>\$ (217,043)</b>	<b>-14.8%</b>	<b>\$ (10,538)</b>	<b>-0.8%</b>
Fraud Recovery	Fraud Recovery	43200	Forfeits/Recovery		\$ 243,700	\$ 120,000	\$ 120,000		\$ (123,700)	-50.8%
<b>Fraud Recovery Total</b>					<b>\$ 243,700</b>	<b>\$ 120,000</b>	<b>\$ 120,000</b>		<b>\$ (123,700)</b>	<b>-50.8%</b>
<b>Grand Total</b>				<b>\$ 8,732,585</b>	<b>\$ 9,428,888</b>	<b>\$ 8,859,408</b>	<b>\$ 126,823</b>	<b>1.5%</b>	<b>\$ (569,480)</b>	<b>-6.0%</b>

Kennett Township 2026 Budget										
General Fund Revenue										
Category	Account	Account Name	Comment	2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B	\$ 2026 Budget vs. 2025 Forecast	% 2026B vs. 2025F
Taxes	40111	RE Taxes - General Millage	At same millage rate, 2026 increase over 2025 is from \$8.7M increase in assessment (~\$29K). Every .1 Mill (.01%) increase in tax rate generates \$82.3K in taxes.	\$ 2,770,623	\$ 2,770,623	\$ 2,881,749	\$ 111,127	4.0%	\$ 111,127	4.0%
	40112	RE Taxes - EMS Millage	(blank)	\$ -	\$ -	\$ -	\$ -		\$ -	
	40120	RE Taxes - Prior Year's	Delinquent taxes running above budget. Keep flat to forecast	\$ 55,000	\$ 60,900	\$ 60,900	\$ 5,900	10.7%	\$ -	0.0%
	40160	RE Taxes - Interim & Refunds	Refunds are do when assessments are lowered from appeals.	\$ -	\$ (3,191)	\$ -	\$ -		\$ 3,191	-100.0%
	41011	Real Estate Transfer Tax	2025: Running strong, generally active market and one \$58K transaction. 2026B: Adjust down for one-time large transactions. Otherwise assume flat given slightly lower interest rates that should be volume strong.	\$ 431,200	\$ 525,000	\$ 475,000	\$ 43,800	10.2%	\$ (50,000)	-9.5%
	41021	Earned Income Tax	EIT is running very strong but Keystone (our tax collector) reports it is primarily from one company and seems to be a one-time event. We don't want to budget to optimistically. Therefore, are assuming 3% growth over 2025 forecast, excluding the one-time event.	\$ 3,792,782	\$ 4,344,800	\$ 3,845,241	\$ 52,459	1.4%	\$ (499,559)	-11.5%
	41050	Local Service Tax	Keep flat to 2025 Forecast	\$ 212,419	\$ 223,000	\$ 223,000	\$ 10,581	5.0%	\$ -	0.0%
<b>Taxes Total</b>				<b>\$ 7,262,024</b>	<b>\$ 7,921,132</b>	<b>\$ 7,485,890</b>	<b>\$ 223,866</b>	<b>3.1%</b>	<b>\$ (435,242)</b>	<b>-5.5%</b>
Fees, Fines, Grants, Interest	42180	Cable Franchise Fee	Revenue from tax on Comcast & Verizon cable subscriptions. Seeing slow decline given cord-cutting trend. Est 3% from year-end estimate.	\$ 160,050	\$ 158,000	\$ 153,294	\$ (6,756)	-4.2%	\$ (4,706)	-3.0%
	42250	Road Opening Permits	Road opening and occupancy permits	\$ 800	\$ 1,700	\$ 1,700	\$ 900	112.5%	\$ -	0.0%
	43149	Fine & Penalties	Running strong, assume avg Sept-Dec volume, keep flat in 2026	\$ 20,000	\$ 32,000	\$ 32,000	\$ 12,000	60.0%	\$ -	0.0%
	44151	Interest Income	Interest income will decline with interest rate reductions	\$ 300,000	\$ 243,641	\$ 217,314	\$ (82,686)	-27.6%	\$ (26,326)	-10.8%
	44152	Gain/Loss on Investments	We no longer own any investments subject to gain/loss.	\$ -	\$ -	\$ -	\$ -		\$ -	
	45415	Recycling Grant	(blank)	\$ 19,000	\$ -	\$ 38,000	\$ 19,000	100.0%	\$ 38,000	
	45416	Household Hazardous Waste Grant	Grant Reimbursement for portion of Household Hazardous Waste Event cost	\$ 1,651	\$ 1,700	\$ 1,700	\$ 49	3.0%	\$ -	0.0%
	45417	State Grants	Comprehensive Plan to begin in 2026. Will seek grants, assuming \$100K total cost, 50% grant/ 50% match over split evenly over 2026-2027. \$25K 2026 / \$25K 2027	\$ -	\$ -	\$ 25,000	\$ 25,000		\$ 25,000	
	45601	Public Utility Revenue	(blank)	\$ 6,313	\$ -	\$ 6,300	\$ (13)	-0.2%	\$ 6,300	
	45604	Liquor Licenses	Assume flat to prior year.	\$ 1,200	\$ 1,200	\$ 1,200	\$ -	0.0%	\$ -	0.0%
	45605	State Pension Aid	State contribution to Pension is based on a value per unit set by the State and number of employees that were here for more than 6 months in the prior year (2025 for 2026 payment). 2025 Assume \$6666 per unit, Police = 2 units per person, Non-Uniform = 1 unit per person. Police = 11 employees, Non-uniform = 17 employees	\$ 230,272	\$ 266,627	\$ 259,961	\$ 29,689	12.9%	\$ (6,666)	-2.5%
	45607	Foreign Fire Insurance Act	Pass through grant from state to Fire houses.	\$ 81,473	\$ 83,100	\$ 83,100	\$ 1,627	2.0%	\$ -	0.0%
	45701	Local Govt Capital and Operating General	No open grants expecting to received funds in 2026	\$ 31,000	\$ 1,000	\$ -	\$ (31,000)	-100.0%	\$ (1,000)	-100.0%
	45704	Private Grant	(blank)	\$ -	\$ -	\$ -	\$ -		\$ -	
	46132	Engineering & Legal Reimb. (Rev)	(blank)	\$ -	\$ -	\$ -	\$ -		\$ -	
	46134	Zoning Hearing Fees	Highly variable based on case load. Running light.	\$ 6,800	\$ 5,800	\$ 5,800	\$ (1,000)	-14.7%	\$ -	0.0%
	46148	Misc Income	No planned misc income.	\$ -	\$ 1,986	\$ -	\$ -		\$ (1,986)	-100.0%
	46159	Sale of Copies, Supplies	(blank)	\$ 2,700	\$ 3,000	\$ 3,000	\$ 300	11.1%	\$ -	0.0%
	46218	Overtime Reimbursement	(blank)	\$ -	\$ -	\$ -	\$ -		\$ -	
46240	Building & Zoning Fees	Initial fee for sketch plan and land developme. Given limited sewer capacity, not expecting new application	\$ 14,200	\$ -	\$ -	\$ (14,200)	-100.0%	\$ -		

Category	Account	Account Name	Comment	2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B	\$ 2026 Budget vs. 2025 Forecast	% 2026B vs. 2025F
Fees, Fines, Grants, Interest	46240	Building & Zoning Fees	2025 running light. Large Land Dev have broken ground, but not obtained building permits (forecast \$63K, 2026 \$170K). Small-med projects beyond Land Dev are running slow (forecast \$107K, 2026 \$107K)	\$ 420,000	\$ 187,000	\$ 288,000	\$ (132,000)	-31.4%	\$ 101,000	54.0%
	46242	Rental Registration Fees	Running favorable to 2025 Budget given The Flats & Creek Road renewed. 2026 will be lower.	\$ 2,800	\$ 16,500	\$ 8,775	\$ 5,975	213.4%	\$ (7,725)	-46.8%
	46246	UCC Fees - Act 45	Paid out to State per Act 45 and shown in expenses	\$ 1,200	\$ 1,000	\$ 1,000	\$ (200)	-16.7%	\$ -	0.0%
	46298	Misc Zoning & Building Fees	Includes permit fees for home-based business, contractor registration, solicitation permit, vacant property registration, & special permits	\$ 9,700	\$ 8,000	\$ 8,000	\$ (1,700)	-17.5%	\$ -	0.0%
	46299	Misc Police Income	Community Policing Donations netted against costs	\$ 3,750	\$ 200	\$ -	\$ (3,750)	-100.0%	\$ (200)	-100.0%
	46399	Misc Public Works Income	PennDot winter contract increased from \$7552 to \$33,387 for taking on plowing of more roads	\$ 39,055	\$ 41,400	\$ 42,055	\$ 3,000	7.7%	\$ 655	1.6%
	46560	Health Insurance Reimbursement	Employee contribution to healthcare. 2026 reduction given Board member no longer receiving/reimbursing healthcare	\$ 85,702	\$ 91,442	\$ 41,343	\$ (44,359)	-51.8%	\$ (50,098)	-54.8%
	46561	Worker's Comp. Insur. Reimb.	Fire & EMS portion of Worker's Compensation reimbursed by Commission. 2024 actuals include WC payments for employee as well.	\$ 26,895	\$ 32,962	\$ 30,375	\$ 3,481	12.9%	\$ (2,586)	-7.8%
	48311	Street Light Fees	Fees billed for those with street lights	\$ 6,000	\$ 5,600	\$ 5,600	\$ (400)	-6.7%	\$ -	0.0%
	49110	Proceeds from Sale of Fixed Asset	(blank)	\$ -	\$ -	\$ -	\$ -		\$ -	
	49199	Insurance Reimbursement	2025 Insurance reimbursement from claims. Traffic light repairs reimbursed \$67.6K and Police veh repair reimbursed \$12.5K 2026: not a budgeted item	\$ -	\$ 80,200	\$ -	\$ -		\$ (80,200)	-100.0%
	49599	Refund of prior year expenses	Not a budgeted item.	\$ -	\$ -	\$ -	\$ -		\$ -	
<b>Fees, Fines, Grants, Interest Total</b>				<b>\$ 1,470,561</b>	<b>\$ 1,264,056</b>	<b>\$ 1,253,518</b>	<b>\$ (217,043)</b>	<b>-14.8%</b>	<b>\$ (10,538)</b>	<b>-0.8%</b>
Fraud Recovery	43200	Forfeits/Recovery	Lisa Moore is on a payment plan via Parole Board for \$10K per month.		\$ 243,700	\$ 120,000	\$ 120,000		\$ (123,700)	-50.8%
<b>Fraud Recovery Total</b>					<b>\$ 243,700</b>	<b>\$ 120,000</b>	<b>\$ 120,000</b>		<b>\$ (123,700)</b>	<b>-50.8%</b>
<b>Grand Total</b>				<b>\$ 8,732,585</b>	<b>\$ 9,428,888</b>	<b>\$ 8,859,408</b>	<b>\$ 126,823</b>	<b>1.5%</b>	<b>\$ (569,480)</b>	<b>-6.0%</b>

<b>Kennett Township 2026 Budget</b>							
<b>General Fund Expenses</b>							
<b>Cost Center</b>	<b>2025 Budget</b>	<b>2025 Forecast</b>	<b>2026 Budget</b>	<b>\$ 2026 Budget vs. 2025 Budget</b>	<b>% 2026B vs. 2025B</b>	<b>\$ 2026 Budget vs. 2025 Forecast</b>	<b>% 2026B vs. 2025F</b>
Police	\$ 2,688,878	\$ 2,614,333	\$ 2,716,714	\$ 27,836	1.0%	\$ 102,381	3.9%
Fire & EMS	\$ 1,832,460	\$ 1,837,926	\$ 1,963,682	\$ 131,222	7.2%	\$ 125,757	6.8%
Public Works	\$ 1,083,876	\$ 1,075,152	\$ 1,150,126	\$ 66,250	6.1%	\$ 74,974	7.0%
Benefits (non-uniform)	\$ 611,497	\$ 551,598	\$ 642,352	\$ 30,855	5.0%	\$ 90,754	16.5%
Finance/HR	\$ 466,188	\$ 461,796	\$ 502,211	\$ 36,023	7.7%	\$ 40,415	8.8%
Administration	\$ 427,866	\$ 399,952	\$ 413,795	\$ (14,071)	-3.3%	\$ 13,843	3.5%
Planning & Zoning	\$ 346,755	\$ 320,645	\$ 412,470	\$ 65,715	19.0%	\$ 91,825	28.6%
Insurance	\$ 177,978	\$ 173,661	\$ 164,272	\$ (13,706)	-7.7%	\$ (9,389)	-5.4%
Twp Building	\$ 110,300	\$ 94,518	\$ 114,500	\$ 4,200	3.8%	\$ 19,982	21.1%
IT Services	\$ 111,700	\$ 96,203	\$ 111,580	\$ (120)	-0.1%	\$ 15,377	16.0%
Contributions	\$ 30,500	\$ 28,000	\$ 29,000	\$ (1,500)	-4.9%	\$ 1,000	3.6%
Engineering Services	\$ 53,500	\$ 42,150	\$ 25,000	\$ (28,500)	-53.3%	\$ (17,150)	-40.7%
Library	\$ 121,000	\$ 121,000	\$ 24,000	\$ (97,000)	-80.2%	\$ (97,000)	-80.2%
Parks & Property	\$ 282,010	\$ 282,450	\$ 14,010	\$ (268,000)	-95.0%	\$ (268,440)	-95.0%
Community Development	\$ 2,100	\$ 3,764	\$ 11,100	\$ 9,000	428.6%	\$ 7,336	194.9%
Board of Supervisors	\$ 7,500	\$ 7,500	\$ 9,190	\$ 1,690	22.5%	\$ 1,690	22.5%
Tax Collection	\$ 3,100	\$ 3,600	\$ 3,700	\$ 600	19.4%	\$ 100	2.8%
Fraud Investigation	\$ -	\$ -	\$ -	\$ -		\$ -	
<b>Grand Total</b>	<b>\$ 8,357,208</b>	<b>\$ 8,114,248</b>	<b>\$ 8,307,702</b>	<b>\$ (49,506)</b>	<b>-0.6%</b>	<b>\$ 193,454</b>	<b>2.4%</b>

Kennett Township 2026 Budget										
General Fund Expenses										
Cost Center	Account	Account Name	2026 Comment	2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B	\$ 2026 Budget vs. 2025 Forecast	% 2026B vs. 2025F
Police	51000	Salaries	2025F: Difference from budget due to one officer on disability offset by worked holidays moved from holiday G/L mid-year. 2026: CBA calls for 3% increase, plus some will advance a step.	\$ 1,347,144	\$ 1,326,222	\$ 1,389,098	\$ 41,954	3%	\$ 62,876	5%
	51720	Salaries, Holiday	2025F: Amendment to CBA changed reporting. Worked holidays are now tracked as regular salary.	\$ 124,272	\$ 88,273	\$ 95,220	\$ (29,051)	-23%	\$ 6,947	8%
	51800	Salaries, Overtime	2025 Forecast: Annualized actuals and coming in \$5k favorable. Many things drive OT: court time, training, events, incidents, and shift coverage for Paid Time Off.	\$ 140,000	\$ 135,457	\$ 139,467	\$ (533)	0%	\$ 4,010	3%
	51880	Other Compensation/Reimburse	Fitness reimbursements per CBA (\$690/officer). Previously rolled into Miscellaneous.	\$ 7,590	\$ 7,590	\$ 7,590	\$ -	0%	\$ -	0%
	51910	Uniform Maintenance	Dry cleaning \$250 per officer per CBA plus dress attire for Detective.	\$ 3,750	\$ 3,750	\$ 3,750	\$ -	0%	\$ -	0%
	51920	Social Security & Medicare	(blank)	\$ 124,630	\$ 118,571	\$ 125,147	\$ 517	0%	\$ 6,576	6%
	51940	Unemployment Taxes	Insurance pool via PSATS.	\$ 2,580	\$ 2,580	\$ 2,657	\$ 77	3%	\$ 77	3%
	51960	Medical & Dental Insurance	2025 Forecast: Insurance came in higher than expected (4.72%). 2026 assuming 5% increase.	\$ 248,759	\$ 250,758	\$ 272,514	\$ 23,755	10%	\$ 21,757	9%
	51963	Medical Opt Out	2025F: New Account post budget. Previously rolled into salaries. 25% of the medical premiums that would have been paid by the Township,.	\$ -	\$ -	\$ 12,124	\$ 12,124		\$ 12,124	
	51970	Employee Pension Plan	Minimum Municipal Obligation (MMO) decrease of \$7K due to lower compensation due to officer on disability. MMO is partially offset by state pension aid.	\$ 252,069	\$ 252,069	\$ 245,462	\$ (6,607)	-3%	\$ (6,607)	-3%
	51980	Life, Disability, H&L Insurance	1.0% H&L per person	\$ 26,399	\$ 26,483	\$ 27,557	\$ 1,158	4%	\$ 1,074	4%
	51990	Employee Savings Plan	457b retirement plan, 100% match up to 3% of salary. In union agreement	\$ 48,201	\$ 45,440	\$ 48,230	\$ 29	0%	\$ 2,790	6%
	52100	Office, meeting & cleaning supplie	Increasing slightly for kitchen supplies and more USB drives	\$ 2,500	\$ 2,764	\$ 2,800	\$ 300	12%	\$ 36	1%
	52130	IT Supplies & Equipment	2025F: Wi-Fi Booster and cameras for Conex box (\$500); 2026: Contingency for new computer and misc accessories.	\$ 2,000	\$ 1,454	\$ 2,060	\$ 60	3%	\$ 606	42%
	52170	Police Equipment	2026: Patrol/Evidence supplies (\$9k), Ammo (\$9.2k), Misc (\$3K). 2026 lower b/c many items needed in 2025 are not needed every year (no new guns, taser supplies, or bullet proof vests)	\$ 40,400	\$ 40,400	\$ 21,200	\$ (19,200)	-48%	\$ (19,200)	-48%
	52310	Gasoline/Diesel	2025F & 2026: New contract locked in rate (\$2.4416/g). Lower rates, partially offset by K9 vehicle being driven home.	\$ 35,000	\$ 31,000	\$ 30,000	\$ (5,000)	-14%	\$ (1,000)	-3%
	52380	Uniforms	2026: Routine uniform replacements plus contingency for emergency replacements.	\$ 7,500	\$ 5,500	\$ 6,000	\$ (1,500)	-20%	\$ 500	9%
	52470	Community Policing Supplies	2026: Includes National Night Out, Family Fun Day, other small events, Positive Behavioral Interventions & Supports (PBIS) for elementary school, and promotional items.	\$ 7,500	\$ 8,000	\$ 10,000	\$ 2,500	33%	\$ 2,000	25%
	53140	Legal Services	2026: Keeping contingency	\$ 1,500	\$ -	\$ 1,500	\$ -	0%	\$ 1,500	
	53240	Cell Phone Expense	2025 Forecast: All officers received Twp phones mid year at lower cost than reimbursement; 2026: \$50 per officer per month	\$ 8,580	\$ 6,805	\$ 6,600	\$ (1,980)	-23%	\$ (205)	-3%

Cost Center	Account	Account Name	2026 Comment	2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B	\$ 2026 Budget vs. 2025 Forecast	% 2026B vs. 2025F
Police	53540	Worker's Comp. Insurance	Police portion of WC. 2025 over budget due to audit adjustment from prior contract year.	\$ 80,396	\$ 99,198	\$ 92,406	\$ 12,010	15%	\$ (6,792)	-7%
	53541	Worker's Comp Payment (Reimb.)	No planned events.	\$ -	\$ 5,505	\$ -	\$ -		\$ (5,505)	-100%
	53720	Vehicle Maintenance & Repair	Keeping at run rate of \$14k for routine and potential maintenance	\$ 14,000	\$ 14,000	\$ 14,000	\$ -	0%	\$ -	0%
	54200	Dues & Subscriptions	2026: International Association of Chiefs of Police (IACP), Fraternal Order of Police (FOP), Chester County Chiefs, PA Chiefs, PA Police Accreditation Coalition (PaPAC)	\$ 1,500	\$ 1,000	\$ 1,000	\$ (500)	-33%	\$ -	0%
	54500	Contracted Services	New Request Forensic DNA testing \$7.5K county grant that covered is ending. Axon In Car Cameras \$19K; Axon Body Cameras \$12.2K; Axon transcription service (\$270) Axon Tasers, current contract complete; new request under capital. Lexipol: \$15.6K annual manual, procedures, training, accreditation consulting, & per user fee. SPCA \$11K, fixed fee of \$6K plus \$400 per dog and \$200 per cat found. Toxicology services \$2.4K Speed device calibration, certification, maintenance \$3K Printer/copier/scanner: \$2.7K	\$ 76,000	\$ 76,000	\$ 73,700	\$ (2,300)	-3%	\$ (2,300)	-3%
	54520	IT Services	IT support (\$24.5K); Cody Pathfinder (\$15.5K); Server licenses/warranties (\$1.5K); Microsoft Office (\$2K); Intelligence databases (Lexis Nex. \$2.5K & Magloclen \$450); Adobe (\$900); Tracs (\$650); Power DMS (\$600); FBI Compliance program (\$500); Sched. sys (\$400); misc (\$1K)	\$ 43,450	\$ 35,102	\$ 50,500	\$ 7,050	16%	\$ 15,398	44%
	54521	IT Systems - Finance/Accounting	Allocation of GL (15% of total)	\$ 5,657	\$ 5,600	\$ 6,400	\$ 743	13%	\$ 800	14%
	54600	Training & Conferences	Includes training for full Police force	\$ 15,000	\$ 14,500	\$ 15,000	\$ -	0%	\$ 500	3%
	54610	Tuition Reimbursement	2025 Forecast: One officer completed BA, others pushed off; 2026: Chief command program	\$ 16,200	\$ 5,012	\$ 8,100	\$ (8,100)	-50%	\$ 3,088	62%
	55300	Payments to other Gov't bodies	Chester County SWAT (Emergency Response Team (ERT)) \$3,630.	\$ 3,300	\$ 3,300	\$ 3,630	\$ 330	10%	\$ 330	10%
59999	Miscellaneous Expenses	Misc includes misc medical evaluations, promotion/award ceremonies, meals, postage/delivery, other misc.	\$ 3,000	\$ 2,000	\$ 3,000	\$ -	0%	\$ 1,000	50%	
<b>Police Total</b>				<b>\$ 2,688,878</b>	<b>\$ 2,614,333</b>	<b>\$ 2,716,714</b>	<b>\$ 27,836</b>	<b>1%</b>	<b>\$ 102,381</b>	<b>4%</b>
Fire & EMS	51000	Salaries	Fire marshal	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0%	\$ -	0%
	53420	Printing & Advertising	Advertising for Fire & EMS Commission	\$ -	\$ 200	\$ 200	\$ 200		\$ -	0%
	53542	Worker's Comp Insurance Fire & E	Fire & EMS portion of Worker's Compensation	\$ 26,895	\$ 29,480	\$ 30,375	\$ 3,481	13%	\$ 895	3%
	53630	Hydrant Service	127 hydrants. \$436 per hydrant per year, paid monthly.	\$ 54,886	\$ 55,908	\$ 55,372	\$ 486	1%	\$ (536)	-1%
	55301	Foreign Fire Tax Contributions	State grant received and passed on to Fire companies; Revenue source is a tax on insurance premiums from out-of-state insurance companies.	\$ 81,473	\$ 83,132	\$ 83,132	\$ 1,658	2%	\$ -	0%
	55302	EMS Commission Funding	Kennett Township's 2026 allocation is 29.4% of the Kennett Fire & EMS Regional Commission (KFERC) 2026. KFERC Total 2026 budget \$6.097M, increase of 11.46% over 2025. Commission increase based on \$500K increase in contribution to Vehicle & Equipment Capital Fund and \$127K increase for operating expenses. Kennett Township's increase is \$125,397 or 7.5%.	\$ 1,668,206	\$ 1,668,206	\$ 1,793,604	\$ 125,397	8%	\$ 125,397	8%

Cost Center	Account	Account Name	2026 Comment	2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B	\$ 2026 Budget vs. 2025 Forecast	% 2026B vs. 2025F
<b>Fire &amp; EMS Total</b>				\$ 1,832,460	\$ 1,837,926	\$ 1,963,682	\$ 131,222	7%	\$ 125,757	7%
<b>Public Works</b>	<b>51000</b>	Salaries	2025 Forecast: under budget due to staff vacancy; partially offset by additional overtime. 2026 Budget: Fill vacancy.	\$ 653,281	\$ 621,667	\$ 701,570	\$ 48,288	7%	\$ 79,903	13%
	<b>51800</b>	Salaries, Overtime	There is always somebody on call for PW, plus estimated OT for storms and/or major projects/issues. 2025 forecast: Salary line is under budget due to vacancy. Reallocated to Overtime. Substantial projects planned for this fall; 2026: ~12.5% increase in OT to keep up with in-source project work and day-to-day. The program has been a success with cost savings vs. external contactors.	\$ 50,836	\$ 62,671	\$ 56,704	\$ 5,868	12%	\$ (5,966)	-10%
	<b>52160</b>	Small Equipment	New small equipment & tools; both replacements needed as well as items needed to support in-sourcing.	\$ 14,000	\$ 14,000	\$ 15,000	\$ 1,000	7%	\$ 1,000	7%
	<b>52180</b>	New Hire Expenses	2025 Forecast: Job listing fees have increased substantially and more vacancies than expected. No planned new hires.	\$ 2,169	\$ 4,888	\$ -	\$ (2,169)	-100%	\$ (4,888)	-100%
	<b>52310</b>	Gasoline/Diesel	July 2025- July 2026: new fixed contract rate for diesel (\$2.64). Reduced total accordingly.	\$ 20,000	\$ 20,000	\$ 16,500	\$ (3,500)	-18%	\$ (3,500)	-18%
	<b>52380</b>	Uniforms	Up \$1K, but this is still reduced from previous budgets as we have seen substantial savings from eliminating outside service and cleaning.	\$ 7,000	\$ 7,000	\$ 8,000	\$ 1,000	14%	\$ 1,000	14%
	<b>52456</b>	Line Painting	Road lines and intersection markings.	\$ 30,000	\$ 30,000	\$ 30,000	\$ -	0%	\$ -	0%
	<b>52460</b>	Supplies, Signs	Routine replacement of street signs. Deferred new signage from 2025 to 2026 for Township Building & Public Works Facility (est \$1100 each) until new building decision.	\$ 7,000	\$ 5,000	\$ 7,000	\$ -	0%	\$ 2,000	40%
	<b>52461</b>	Snow & Ice Control Supplies	2025F: Over budget but were under budget in 2024. Currently full with materials through the end of the year; 2026: Budgeting at the usual run rate.	\$ 70,000	\$ 100,887	\$ 75,000	\$ 5,000	7%	\$ (25,887)	-26%
	<b>52500</b>	Maintenance Supplies	Consumable supplies, safety supplies, hardware, lumber, & road materials for small projects (large would be capitalized). 2026 increase for materials to replace floor drains at Public Works facility.	\$ 27,000	\$ 27,000	\$ 30,000	\$ 3,000	11%	\$ 3,000	11%
	<b>53600</b>	Utilities	Propane \$10K. Phones \$1K ;internet \$2.1K; Garage PECO \$6K; PECO traffic lights \$5.8K; PECO Street Lights \$5.4K previously booked to own line.	\$ 27,440	\$ 27,440	\$ 30,300	\$ 2,860	10%	\$ 2,860	10%
	<b>53661</b>	MS4 (Stormwater) Expenses	PADEP fee increased from \$500 to \$2500 per year.	\$ 3,000	\$ 4,000	\$ 4,000	\$ 1,000	33%	\$ -	0%
	<b>53680</b>	PA One Call	Line locator service. Running high, annualizing YTD for forecast and budget.	\$ 750	\$ 1,184	\$ 1,200	\$ 450	60%	\$ 16	1%
	<b>53690</b>	Household Hazardous Waste Disp	Participation in Chester County Hazardous Waste Collection events per requirement of grant program. Forecast: Received bill for first half of year, which is higher than expected. Expect second half to also be high. Set budget equal to forecast.	\$ 3,400	\$ 4,452	\$ 4,452	\$ 1,052	31%	\$ -	0%
	<b>53700</b>	Repair & Maintenance Services	PW Building minor repair & maintenance; Running low in 2025; 2026 roll expense into GL 54500 Contracted Services. Major projects will still hit Capital Fund (e.g. new HVAC)	\$ 5,000	\$ 1,963	\$ -	\$ (5,000)	-100%	\$ (1,963)	-100%
	<b>53720</b>	Vehicle Maintenance & Repair	Running slightly light in 2025; 2026: Keeping contingency of \$50k	\$ 50,000	\$ 40,000	\$ 50,000	\$ -	0%	\$ 10,000	25%
	<b>53721</b>	Vehicle Maintenance & Repair (in-	Supplies for in-house repairs. Running high in 2025 due to increase in-sourcing. Recommend increase for 2026.	\$ 18,000	\$ 20,000	\$ 20,000	\$ 2,000	11%	\$ -	0%

Cost Center	Account	Account Name	2026 Comment	2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B	\$ 2026 Budget vs. 2025 Forecast	% 2026B vs. 2025F
Public Works	53740	Maintenance, Traffic Signals	Standard maintenance by traffic contractor. We have had some major accidents and repairs that are covered by insurance and booked to Capital.	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	0%	\$ -	0%
	54200	Dues & Subscriptions	PRWA, PE License, Delchester, Southern Chester County Co-op., Chester County Engineers.	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0%	\$ -	0%
	54500	Contracted Services	Mulch grinding for yard waste facility (\$20K for 2x/year), Tree work that requires outsource (\$5K), street sweeping (rental or outsource) (\$12K), other equipment rental (\$18K assuming lift is not purchased but Boom mower is purchased. \$25K if no boom mower). Public water installation at Public Works facility (\$4K). Trash service (\$2.4K), \$2.5K misc. 2026 to include Repair & Maintenance Services previously under own line item (\$5K) Equipment rental increase to support in-sourcing projects; 2025 Forecast. Rental at \$24.4K YTD.	\$ 55,000	\$ 48,000	\$ 64,900	\$ 9,900	18%	\$ 16,900	35%
	54600	Training & Conferences	Includes conferences, training, and CDL training.	\$ 11,000	\$ 7,000	\$ 7,000	\$ (4,000)	-36%	\$ -	0%
	59999	Miscellaneous Expenses	CDL license renewals & required random testing, meals for storm work and meetings, misc.	\$ 2,500	\$ 1,500	\$ 2,000	\$ (500)	-20%	\$ 500	33%
<b>Public Works Total</b>				<b>\$ 1,083,876</b>	<b>\$ 1,075,152</b>	<b>\$ 1,150,126</b>	<b>\$ 66,250</b>	<b>6%</b>	<b>\$ 74,974</b>	<b>7%</b>
Benefits (non-uniform)	51832	Auto Allowance	Manager receives auto allowance and other employees can receive reimbursement for driving own vehicle for business purposes.	\$ 5,400	\$ 3,600	\$ 4,600	\$ (800)	-15%	\$ 1,000	28%
	51920	Social Security & Medicare	Employer portion of Social Security & Medicare for all non-uniform.	\$ 120,898	\$ 119,317	\$ 131,390	\$ 10,493	9%	\$ 12,073	10%
	51940	Unemployment Taxes	Insurance pool via PSATS. 2025: \$215 pp; haven't received 2026 rate yet.	\$ 4,300	\$ 4,307	\$ 7,700	\$ 3,400	79%	\$ 3,393	79%
	51960	Medical & Dental Insurance	2025 Forecast: Insurance came in higher than expected (4.72%). 2026 placeholder of 7% rate table increase given talk of med insurance hikes across the board, plus age increases, plus vacancies use conservative assumptions	\$ 271,418	\$ 220,517	\$ 264,340	\$ (7,078)	-3%	\$ 43,823	20%
	51961	Medical Expenses (Reimb. Insur)	No expected reimbursements in 2026	\$ 44,825	\$ 44,799	\$ -	\$ (44,825)	-100%	\$ (44,799)	-100%
	51963	Medical Opt Out	2025F: New Account post budget. Previously rolled into salaries per department 25% of the medical premiums that would have been paid by the Township.	\$ -	\$ -	\$ 42,080	\$ 42,080		\$ 42,080	
	51970	Employee Pension Plan	Minimum Municipal Obligation - Non-Uniform; required contribution per prescribed calculation.	\$ 100,853	\$ 100,853	\$ 112,716	\$ 11,863	12%	\$ 11,863	12%
	51980	Life, Disability, H&L Insurance	2025F: Mid-year change in carrier created savings	\$ 15,020	\$ 13,329	\$ 13,285	\$ (1,735)	-12%	\$ (44)	0%
	51990	Employee Savings Plan	457B retirement plan, 50% match, max 3% of salary	\$ 45,282	\$ 43,376	\$ 48,790	\$ 3,508	8%	\$ 5,414	12%
	52180	New Hire Expenses	New Hire Expense contingency to fill any unexpected departures across the organization.	\$ -		\$ 10,000	\$ 10,000		\$ 10,000	
	59999	Miscellaneous Expenses	Employee incentives, appreciation, & rewards; team development (+\$2.5K); apparel for team with seal (\$500); For 2026, moving employee appreciation lunches & summer picnic (\$1200), birthday club (\$500), and holiday luncheon (\$2.75K) to Employee Benefits cost center from Admin.	\$ 3,500	\$ 1,500	\$ 7,450	\$ 3,950	113%	\$ 5,950	397%
<b>Benefits (non-uniform) Total</b>				<b>\$ 611,497</b>	<b>\$ 551,598</b>	<b>\$ 642,352</b>	<b>\$ 30,855</b>	<b>5%</b>	<b>\$ 90,754</b>	<b>16%</b>

Cost Center	Account	Account Name	2026 Comment	2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B	\$ 2026 Budget vs. 2025 Forecast	% 2026B vs. 2025F
Finance/HR	51000	Salaries	2025F vacancy in August, planning to hire before end of year.	\$ 392,038	\$ 390,270	\$ 409,372	\$ 17,334	4%	\$ 19,102	5%
	51800	Salaries, Overtime	(blank)	\$ 3,050	\$ 871	\$ 3,040	\$ (10)	0%	\$ 2,169	249%
	52180	New Hire Expenses	Unexpected departure and hiring need in 2025; initiating use of recruiter	\$ -	\$ 400	\$ 7,000	\$ 7,000		\$ 6,600	1650%
	53110	Auditing Services	Comprehensive audit up to \$37.5K; plus asset inventory valuation update \$1.5K	\$ 35,000	\$ 36,042	\$ 39,000	\$ 4,000	11%	\$ 2,958	8%
	53900	Bank Service Charges/Fees	Fulton \$20K; PLGIT CD fees \$8.5K; CC fees \$1.8K. 2026 plan to evaluate banking options to reduce fees and increase efficiency.	\$ 23,500	\$ 30,300	\$ 30,300	\$ 6,800	29%	\$ -	0%
	54200	Dues & Subscriptions	Government Finance Officers Association (GFOA), International Public Management Association for Human Resources, Society of Human Resource Managers (SHRM), Professional Recyclers of PA, Pennsylvania Association of Notaries - every 3 years (PAN),	\$ 1,600	\$ 1,112	\$ 2,000	\$ 400	25%	\$ 888	80%
	54600	Training & Conferences	Conferences & training Government Finance Officers Association (GFOA), Public Employer Labor Relations Association Services (PELRAS), International Public Management Association for Human Resources, and Sage Intacct conference. Haven't attended all planned conferences due to capacity. Retaining budget for 2026 as we should be attending, plus add general training for HR/compliance training for whole Township (placeholder estimate).	\$ 11,000	\$ 2,802	\$ 11,500	\$ 500	5%	\$ 8,698	310%
<b>Finance/HR Total</b>				<b>\$ 466,188</b>	<b>\$ 461,796</b>	<b>\$ 502,211</b>	<b>\$ 36,023</b>	<b>8%</b>	<b>\$ 40,415</b>	<b>9%</b>

Cost Center	Account	Account Name	2026 Comment	2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B	\$ 2026 Budget vs. 2025 Forecast	% 2026B vs. 2025F
Administration	51000	Salaries	Staffing level same as 2025. FY of 2025 new hire.	\$ 269,749	\$ 266,643	\$ 274,281	\$ 4,532	2%	\$ 7,638	3%
	51800	Salaries, Overtime	Office staff overtime for BOS and Committee meetings, events, initiatives	\$ 2,500	\$ -	\$ 1,514	\$ (986)	-39%	\$ 1,514	
	52180	New Hire Expenses	No expected 2026 hires	\$ 551	\$ 68	\$ -	\$ (551)	-100%	\$ (68)	-100%
	53140	Legal Services	General services \$7.5K/mth + \$8K labor attorney (running low 2025) + franchise fee negotiation. If we issue debt, there will be bond counsel fee.	\$ 115,067	\$ 97,000	\$ 98,000	\$ (17,067)	-15%	\$ 1,000	1%
	53420	Printing & Advertising	Required Legal Advertisements, resume Newsletter, Postcard/educational mailing, Street Light billing. Favorable 2025 variance as we didn't start the newsletter or educational mailings.	\$ 6,000	\$ 3,000	\$ 6,000	\$ -	0%	\$ 3,000	100%
	54200	Dues & Subscriptions	PA State Association of Township Supervisors (PSATS), Chester County Consortium of Managers (CCATO), PA Municipal League (PML)/Public Employer Labor Relations Association Services (PELRAS), Assoc Of PA Municipal Managers (APMM), International City Managers Assoc (ICMA), Audubon (bird town), Subscriptions, Chamber of Commerce.	\$ 8,000	\$ 7,400	\$ 8,500	\$ 500	6%	\$ 1,100	15%
	54500	Contracted Services	Small budget for consulting as needed for admin or HR purposes. Using for website site upgrade in 2025, a third of which will extend into 2026.	\$ 3,000	\$ 3,750	\$ 5,000	\$ 2,000	67%	\$ 1,250	33%
	54600	Training & Conferences	Includes training for Twp Mgr & BOS. Conferences & training held by PA State Association of Township Supervisors (PSATS), PA Municipal League (PML Summit), Public Employer Labor Relations Association Services (PELRAS), International City Managers Assoc (ICMA), and Assoc Of PA Municipal Management (APMM).	\$ 10,500	\$ 10,500	\$ 10,500	\$ -	0%	\$ -	0%
	54610	Tuition Reimbursement	Tuition reimbursement for Manager.	\$ 5,000	\$ 4,492	\$ 5,000	\$ -	0%	\$ 508	11%
	59999	Miscellaneous Expenses	2026 Township branding (\$3K), meeting food, recorder of deeds and other misc. (\$2K). For 2026, employee picnic or similar (\$1200), birthday club (\$500), holiday luncheon (\$2.75K) moving to Employee Benefits Cost Center.	\$ 7,500	\$ 7,100	\$ 5,000	\$ (2,500)	-33%	\$ (2,100)	-30%
<b>Administration Total</b>				<b>\$ 427,866</b>	<b>\$ 399,952</b>	<b>\$ 413,795</b>	<b>\$ (14,071)</b>	<b>-3%</b>	<b>\$ 13,843</b>	<b>3%</b>

Cost Center	Account	Account Name	2026 Comment	2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B	\$ 2026 Budget vs. 2025 Forecast	% 2026B vs. 2025F
Planning & Zoning	51000	Salaries	2026 includes requested intern for 120 hours at \$20/hr.	\$ 214,955	\$ 210,059	\$ 222,870	\$ 7,915	4%	\$ 12,811	6%
	51170	Salaries, Planning Commission	\$300 per quarter for all PC members; \$900 per year maximum for each ZHB member	\$ 6,600	\$ 5,400	\$ 10,800	\$ 4,200	64%	\$ 5,400	100%
	52180	New Hire Expenses	Intern	\$ -	\$ -	\$ 500	\$ 500		\$ 500	
	52400	Act 45 Fees	State required per permit; offset 100% by Revenue as collected with permit payment. Avg \$250/quarter	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0%	\$ -	0%
	53072	Zoning Hearing Board	Costs associated with holding Zoning Hearing Board cases; highly variable and hard to forecast/budget. 2025F: One more hearing known this year	\$ 17,000	\$ 21,000	\$ 20,000	\$ 3,000	18%	\$ (1,000)	-5%
	53191	Refund of Prior Year Revenue	(blank)			\$ -	\$ -		\$ -	
	53420	Printing & Advertising	Running high with a lot of cases	\$ 2,000	\$ 2,500	\$ 3,000	\$ 1,000	50%	\$ 500	20%
	54200	Dues & Subscriptions	American Planning Association (\$1000); American Associated of Code (\$100); PSATs sub-groups (\$125/person); PA Association of State Floodplain Managers (PAASRM \$50); The Association of State Floodplain Managers (ASFPM \$180); PA Municipal Planning Education Institute (PMPEI \$200)	\$ 2,900	\$ 1,186	\$ 1,900	\$ (1,000)	-34%	\$ 714	60%
	54500	Contracted Services	Building inspectors are outsourced; 2025 avg 15 hours/week. 2026 assume increase to 18 hours per week given new developments that will be under construction.	\$ 70,800	\$ 60,000	\$ 74,000	\$ 3,200	5%	\$ 14,000	23%
	54541	Grant Expenses (Match)	SALDO \$10k in 2025 and \$10k in 2026. Comprehensive Plan to begin in 2026. Will seek grants, assuming \$100K total cost, 50% grant/ 50% match over split evenly over 2026-2027. \$50K in this line item for total payments, partially offset by \$25K grant rei	\$ 20,000	\$ 10,000	\$ 60,000	\$ 40,000	200%	\$ 50,000	500%
54600	Training & Conferences	Conferences, continuing education & related travel (American Planning Association (National and Local) for Director, plus other training/conferences)	\$ 10,000	\$ 7,500	\$ 9,000	\$ (1,000)	-10%	\$ 1,500	20%	
59999	Miscellaneous Expenses	2026: Misc meetings, misc zoning signs and notices. Municode subscription (\$2.8K) & SALDO update (\$6.1K). All P&Z related tech under IT Dept.	\$ 1,500	\$ 2,000	\$ 9,400	\$ 7,900	527%	\$ 7,400	370%	
<b>Planning &amp; Zoning Total</b>				<b>\$ 346,755</b>	<b>\$ 320,645</b>	<b>\$ 412,470</b>	<b>\$ 65,715</b>	<b>19%</b>	<b>\$ 91,825</b>	<b>29%</b>
Insurance	53510	Property & Liability Insurance	Estimate from insurance company and new vehicles	\$ 120,000	\$ 106,870	\$ 108,875	\$ (11,125)	-9%	\$ 2,004	2%
	53530	Bonds	\$4M Treasurer Bond \$3100; \$1M Township Manager Bond \$1985; Public Employee Bond \$1050	\$ 5,754	\$ 5,085	\$ 6,135	\$ 381	7%	\$ 1,050	21%
	53540	Worker's Comp. Insurance	Non-uniform portion of WC.	\$ 52,224	\$ 61,705	\$ 49,262	\$ (2,962)	-6%	\$ (12,443)	-20%
<b>Insurance Total</b>				<b>\$ 177,978</b>	<b>\$ 173,661</b>	<b>\$ 164,272</b>	<b>\$ (13,706)</b>	<b>-8%</b>	<b>\$ (9,389)</b>	<b>-5%</b>

Cost Center	Account	Account Name	2026 Comment	2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B	\$ 2026 Budget vs. 2025 Forecast	% 2026B vs. 2025F
Twp Building	52100	Office, meeting & cleaning supplies	Office, meeting & cleaning supplies, equipment, & accessories/furniture. 2026: Additional cooler for public meeting room, 52500 Maintenance Supplies rolled in.	\$ 12,000	\$ 12,000	\$ 16,000	\$ 4,000	33%	\$ 4,000	33%
	52500	Maintenance Supplies	2026: Rolled into 52100 Office, Meeting & cleaning supplies, furniture.	\$ 4,000	\$ 1,000		\$ (4,000)	-100%	\$ (1,000)	-100%
	53600	Utilities	Utilities: Electric \$16K, Propane \$8K, Verizon FOIS \$7K, Phone system \$8K, Cell phones \$7K.	\$ 39,800	\$ 37,015	\$ 46,000	\$ 6,200	16%	\$ 8,985	24%
	53601	Utilities (The Pines)	Electric for Pines	\$ 3,500	\$ 2,800	\$ 3,000	\$ (500)	-14%	\$ 200	7%
	53700	Repair & Maintenance Services	Unplanned 3rd party building/HVAC/plumbing repair. Flat to prior year. 2026: combining budget with Contracted Services GL 54500	\$ 4,000	\$ 4,000	\$ -	\$ (4,000)	-100%	\$ (4,000)	-100%
	53704	Repair & Maintenance (Pines/Fuss)	Common Area Maintenance for The Pines to Condo Association. 2025 was lowest ever. Not sure if it will stay that low so budgeting at more typical level of \$5500.	\$ 6,000	\$ 4,528	\$ 5,500	\$ (500)	-8%	\$ 972	21%
	54500	Contracted Services	Planned contracted maintenance services: cleaning service (\$15K), office equipment leases-copier (\$8K), bldg security system (\$2.2K), elevator inspection/maintenance (\$6K), pest control (\$1.8K), shredding (\$500), window cleaning (\$1.5K), carpet & duct cleaning (\$2.5K), repair & maintenance services (HVAC, Plumbing \$4K combining from separate GL account); misc. (\$2K).	\$ 40,500	\$ 32,675	\$ 43,500	\$ 3,000	7%	\$ 10,825	33%
	59999	Miscellaneous Expenses	Misc	\$ 500	\$ 500	\$ 500	\$ -	0%	\$ -	0%
<b>Twp Building Total</b>				<b>\$ 110,300</b>	<b>\$ 94,518</b>	<b>\$ 114,500</b>	<b>\$ 4,200</b>	<b>4%</b>	<b>\$ 19,982</b>	<b>21%</b>

Cost Center	Account	Account Name	2026 Comment	2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B	\$ 2026 Budget vs. 2025 Forecast	% 2026B vs. 2025F
IT Services	52130	IT Supplies & Equipment	2025 Forecast: 3 replacement laptops needed (1 due to be replaced and 2 died prematurely; buying extended warranty). 2026: plan for 3 replacements; plus misc supplies; P&Z intern to use back-up laptop; 2 tablets for P&Z BCOs	\$ 4,000	\$ 4,624	\$ 5,300	\$ 1,300	33%	\$ 676	15%
	54520	IT Services	Monthly service including cyber security (\$25.6K), other server/network licenses (\$2K); New Permit System (current no longer supported) (\$8.9K, up from \$3.4K); CivicPlus (our website \$5.7K); Adobe (\$3.8K); Microsoft Office (\$3K); GIS (\$4K); CAD (\$2.7K); Laserfiche doc storage (\$1.5K); Zoom (\$230); Canva (\$150), Misc. (\$2K). Document conversion from Laserfiche to new system (placeholder \$5K)	\$ 68,700	\$ 55,597	\$ 64,280	\$ (4,420)	-6%	\$ 8,683	16%
	54521	IT Systems - Finance/Accounting	Sage Intacct GL (\$42K total split 70% Admin IT Dept, 15% Sewer, 15% Police). Payroll software & services (\$12K). 2025 under budget given new HR/payroll platform delayed.	\$ 39,000	\$ 35,982	\$ 42,000	\$ 3,000	8%	\$ 6,018	17%
<b>IT Services Total</b>				<b>\$ 111,700</b>	<b>\$ 96,203</b>	<b>\$ 111,580</b>	<b>\$ (120)</b>	<b>0%</b>	<b>\$ 15,377</b>	<b>16%</b>
Contributions	55200	Mushroom Festival	(blank)	\$ 2,500	\$ -	\$ 1,000	\$ (1,500)	-60%	\$ 1,000	
	55401	Kennett Area Senior Center	Annual contribution; flat to prior years. Funds help with Health & Wellness Programs, education workshops, & socialization to support emotional well-being. Also supports Info & Assistance Program & Medicare Counseling to help elderly navigate a complex and ever-changing society.	\$ 2,500	\$ 2,500	\$ 2,500	\$ -	0%	\$ -	0%
	55402	Kennett Collaborative	Annual contribution; flat to prior years	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	0%	\$ -	0%
	55403	Brandywine Red Clay Alliance	Annual membership, donation, & annual dinner	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	0%	\$ -	0%
	55405	SCCOOT transportation service	Annual contribution; flat to prior years. Funding helps the Chescobus, which is being negatively impacted by labor shortages, pay scale increases, fleet requirements and fuel costs.	\$ 3,500	\$ 3,500	\$ 3,500	\$ -	0%	\$ -	0%
<b>Contributions Total</b>				<b>\$ 30,500</b>	<b>\$ 28,000</b>	<b>\$ 29,000</b>	<b>\$ (1,500)</b>	<b>-5%</b>	<b>\$ 1,000</b>	<b>4%</b>
Engineering Services	53130	Engineering Services	Remaining 2025 & 2026 assume \$750/month. SALDO and other Planning & Zoning work of \$10K moving to 2026 from 2025. Reduce engineering for MS4 from \$10K to \$6K and combine into this general engineering account. Reduced cost for MS4 between permit renewal cycles and mostly in-sourced. Will be higher for next permit renewal cycle (not until 2028).  Note: Engineering for large Capital projects are budgeted under Capital. This includes Five-points, proposed new building engineering, traffic signal improvements, & project to improve West South Street Drainage in 2026.	\$ 43,500	\$ 42,150	\$ 25,000	\$ (18,500)	-43%	\$ (17,150)	-41%
	53131	Engineering Services - MS4	Reduce engineering for MS4 from \$10K to \$6K and combine into general engineering account. Lower period for MS4 between permit cycles and mostly in-sourced. Will be higher for next permit cycle (not until 2028).	\$ 10,000	\$ -	\$ -	\$ (10,000)	-100%	\$ -	
<b>Engineering Services Total</b>				<b>\$ 53,500</b>	<b>\$ 42,150</b>	<b>\$ 25,000</b>	<b>\$ (28,500)</b>	<b>-53%</b>	<b>\$ (17,150)</b>	<b>-41%</b>

Cost Center	Account	Account Name	2026 Comment	2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B	\$ 2026 Budget vs. 2025 Forecast	% 2026B vs. 2025F
Library	55304	Contribution - Library Bldg	Library requested donation for construction of the new library. 2026 is the last payment under agreed upon contribution.	\$ 121,000	\$ 121,000	\$ 24,000	\$ (97,000)	-80%	\$ (97,000)	-80%
<b>Library Total</b>				<b>\$ 121,000</b>	<b>\$ 121,000</b>	<b>\$ 24,000</b>	<b>\$ (97,000)</b>	<b>-80%</b>	<b>\$ (97,000)</b>	<b>-80%</b>
Parks & Property	53600	Utilities	Wi-Fi for Barkingfield. 2025 remained at \$115/mth. Assume \$5/mth increase in 2026 to \$120/month	\$ 1,440	\$ 1,379	\$ 1,440	\$ -	0%	\$ 61	4%
	54500	Contracted Services	Railroad Crossing @ Magnolia: Arranged at grade crossing with railroad as an alternative to original underpass, which would have been much more expensive. Our contribution is \$268K, delayed from 2024 to 2025 and is \$268.5K. No budget for 2026. All contracted services for parks are in Open Space Fund.	\$ 268,000	\$ 268,500	\$ -	\$ (268,000)	-100%	\$ (268,500)	-100%
	55300	Payments to other Gov't bodies	Real Estate Taxes for Meadows property. Land was exempt. Buildings were not exempt but tiny assessed value. Applying for exemption now that building are demolished. Total tax \$71/year.	\$ 70	\$ 71	\$ 70	\$ -	0%	\$ (1)	-1%
	55303	Contribution - Park & Rec Board	This contribution helps offset the cost of sports programs, summer camps and assists in the maintenance of Pennock Park, the playground and walking trail for the community. KAPRB is a non-profit org. Without assistance, costs will increase for participants.	\$ 12,500	\$ 12,500	\$ 12,500	\$ -	0%	\$ -	0%
<b>Parks &amp; Property Total</b>				<b>\$ 282,010</b>	<b>\$ 282,450</b>	<b>\$ 14,010</b>	<b>\$ (268,000)</b>	<b>-95%</b>	<b>\$ (268,440)</b>	<b>-95%</b>
Community Development	55407	Brandywine Vly Scenic Byway Com	Annual contribution. Joint effort across many municipalities.	\$ 600	\$ 600	\$ 600	\$ -	0%	\$ -	0%
	55411	Historic Commission	Educational & Programming: Annual Program & Operating Budget; Chester County membership dues	\$ 1,500	\$ 1,164	\$ 1,500	\$ -	0%	\$ 336	29%
	59999	Miscellaneous Expenses	2025F Evaluation of potential Hessian burial grounds. Utilizing surplus funds from Planning & Zoning budget. 2026: \$6k contingent upon findings from 2025 assessment of Hessian burial grounds; America 250 event (\$3k)	\$ -	\$ 2,000	\$ 9,000	\$ 9,000		\$ 7,000	350%
<b>Community Development Total</b>				<b>\$ 2,100</b>	<b>\$ 3,764</b>	<b>\$ 11,100</b>	<b>\$ 9,000</b>	<b>429%</b>	<b>\$ 7,336</b>	<b>195%</b>
Board of Supervisors	51000	Salaries	New supervisor will receive \$4190/year stipend per updated legal cap and ordinance. Current supervisors receive \$2500/year.	\$ 7,500	\$ 7,500	\$ 9,190	\$ 1,690	23%	\$ 1,690	23%
<b>Board of Supervisors Total</b>				<b>\$ 7,500</b>	<b>\$ 7,500</b>	<b>\$ 9,190</b>	<b>\$ 1,690</b>	<b>23%</b>	<b>\$ 1,690</b>	<b>23%</b>
Tax Collection	54500	Contracted Services	Fees paid to tax collectors.	\$ 3,100	\$ 3,600	\$ 3,700	\$ 600	19%	\$ 100	3%
<b>Tax Collection Total</b>				<b>\$ 3,100</b>	<b>\$ 3,600</b>	<b>\$ 3,700</b>	<b>\$ 600</b>	<b>19%</b>	<b>\$ 100</b>	<b>3%</b>
<b>Grand Total</b>				<b>\$ 8,357,208</b>	<b>\$ 8,114,248</b>	<b>\$ 8,307,702</b>	<b>\$ (49,506)</b>	<b>-1%</b>	<b>\$ 193,454</b>	<b>2%</b>

Kennett Township 2026 Budget							
Capital Fund							
Type	Department Name	Account	Account Name	2026 Comment	2025 Budget	2025 Forecast	2026 Budget
Transfer	Interfund Transfers	49201	Transfer from General Fund	(blank)	\$ 367,500	\$ 500,000	\$ 544,706
<b>Transfer Total</b>					<b>\$ 367,500</b>	<b>\$ 500,000</b>	<b>\$ 544,706</b>
Revenue	Interest Earnings	44151	Interest Income	(blank)	\$ -	\$ 91,899	\$ 48,648
	Miscellaneous Revenues	49199	Insurance Reimbursement	2025F: Insurance reimbursement for 5-point light accidents. Expense in Construction, Traffic Signals		\$ 60,857	
<b>Revenue Total</b>					<b>\$ -</b>	<b>\$ 152,756</b>	<b>\$ 48,648</b>
Expense	Engineering Services	53130	Engineering Services	Five points design (Contract of \$105K expecting \$50K in 2025, \$55K in 2026 for fixed scope, + contingency of \$45K for PennDOT driven changes.) Municipal Facility Expansion design & engineering \$700K	\$ 150,000	\$ 50,000	\$ 800,000
	Finance/HR	53900	Bank Service Charges/Fees	Fees for CD investments	\$ -	\$ 400	\$ 1,500
	IT Services	57400	Veh-Equip (to capitalize)	2025F Enhancements to AV system and wireless microphones (12 at \$1.5K each, plus \$5K other enhancements); 2025 Actuals include camera & security enhancement for Yard Waste Lot (\$12.5K). New Servers (Police and Admin - moved to 2026 \$50K).	\$ 71,940	\$ 35,429	\$ 50,000
	Police	56110	Capital Construction	2025 Forecast: \$5K Police kitchenette & \$5K Conex storage box.	\$ 40,000	\$ 10,002	\$ -
		57400	Veh-Equip (to capitalize)	Drone (\$12K) & replacement of Police car (\$60K) (per replacement schedule)	\$ 12,000	\$ 2,075	\$ 72,000
	Public Works	52455	Drainage Materials & Projects	Materials for in-sourced drainage projects and culvert/pipe replacements.	\$ 100,000	\$ 95,973	\$ 100,000
		56110	Capital Construction	2025 Forecast: Garage door replacement + Furnace + Camera fix. 2026 Addition to salt shed structure (\$60K)	\$ 130,000	\$ 87,610	\$ 60,000
		57101	Easement Purchases	2025F Easements needed for stormwater improvements. Five-points potential easements in 2026. Build would follow 2027.	\$ 100,000	\$ 1,200	\$ 100,000
		57201	Easement & Appraisal Expenses	Easements needed for storm water improvements	\$ -	\$ 2,828	\$ -
		57400	Veh-Equip (to capitalize)	2025 Body of 10-wheel dump budgeted in 2024 carried into 2025. 2026 Replacement of 2026 Dump (\$240K), Road bank mower with boom (\$220K).	\$ -	\$ 106,435	\$ 460,000
		56111	Capital Construction - Traffic Signals	2025F includes traffic signal repairs covered by insurance (\$60,857) (offset in revenue), Rt 1 & McFarlan improvement (\$16K), Budget for improvements to traffic signals.	\$ 15,000	\$ 86,529	\$ 25,000
	Twp Building	56110	Capital Construction	2025 Forecast: Public meeting room tables and chairs (\$20K) ; Demo of structures on Hillendale property across from Township building (budgeted at \$50K, completed in house for \$5K). 2026: Don't anticipate construction in 2026. Design for municipal facility under Engineering.	\$ 75,000	\$ 25,811	
		57400	Veh-Equip (to capitalize)	Contingency \$20K. E.g. for broken HVAC	\$ 20,000	\$ -	\$ 20,000
<b>Expense Total</b>					<b>\$ 713,940</b>	<b>\$ 504,291</b>	<b>\$ 1,688,500</b>
<b>Net</b>					<b>\$ (346,440)</b>	<b>\$ 148,465</b>	<b>\$ (1,095,146)</b>

<b>Kennett Township 2026 Budget</b>							
<b>Sewer Fund (Operating &amp; Capital)</b>							
	<b>2025 Budget</b>	<b>2025 Forecast</b>	<b>2026 Budget</b>	<b>\$ 2026 Budget vs. 2025 Budget</b>	<b>% 2026B vs. 2025B</b>	<b>\$ 2026 Budget vs. 2025 Forecast</b>	<b>% 2026B vs. 2025F</b>
<b>Fees, Fines, Grants, Interest</b>							
Interest Income (Sewer)	\$ 35,000	\$ 71,871	\$ 60,792	\$ 25,792	74%	\$ (11,079)	-15%
Misc Sewer Income	\$ 1,500	\$ 2,096	\$ 1,200	\$ (300)	-20%	\$ (896)	-43%
Sewer Fees	\$ 1,316,072	\$ 1,205,680	\$ 1,256,724	\$ (59,348)	-5%	\$ 51,044	4%
Sewer Tapping Fee	\$ 161,064	\$ 73,160	\$ 292,640	\$ 131,576	82%	\$ 219,480	300%
<b>Fees, Fines, Grants, Interest Total</b>	<b>\$ 1,513,636</b>	<b>\$ 1,352,807</b>	<b>\$ 1,611,356</b>	<b>\$ 97,720</b>	<b>6%</b>	<b>\$ 258,550</b>	<b>19%</b>
<b>Revenue Total</b>	<b>\$ 1,513,636</b>	<b>\$ 1,352,807</b>	<b>\$ 1,611,356</b>	<b>\$ 97,720</b>	<b>6.5%</b>	<b>\$ 258,550</b>	<b>19%</b>
<b>Expenses</b>							
Salaries & Benefits	\$ 166,631	\$ 160,983	\$ 180,901	\$ 14,270	9%	\$ 19,918	12%
Maintenance & Operations	\$ 1,158,216	\$ 845,062	\$ 1,051,268	\$ (106,948)	-9%	\$ 206,206	24%
Contracted/ Professional Services	\$ 65,422	\$ 29,217	\$ 45,816	\$ (19,605)	-30%	\$ 16,599	57%
Fixed Asset	\$ 167,671	\$ 162,374	\$ 162,374	\$ (5,298)	-3%	\$ -	0%
<b>Expense Total</b>	<b>\$ 1,557,940</b>	<b>\$ 1,197,636</b>	<b>\$ 1,440,359</b>	<b>\$ (117,581)</b>	<b>-8%</b>	<b>\$ 242,723</b>	<b>20%</b>
<b>Transfers</b>							
Transfers in from other Funds	\$ 316,320	\$ 220,000	\$ -	\$ (316,320)	-100%	\$ (220,000)	-100%
<b>Transfer Total</b>	<b>\$ 316,320</b>	<b>\$ 220,000</b>	<b>\$ -</b>	<b>\$ (316,320)</b>	<b>-100%</b>	<b>\$ (220,000)</b>	<b>-100%</b>
<b>Total Sewer Gain/Loss</b>	<b>\$ 272,016</b>	<b>\$ 375,171</b>	<b>\$ 170,997</b>	<b>\$ (101,018)</b>	<b>-37%</b>	<b>\$ (204,173)</b>	<b>-54%</b>

<b>Kennett Township 2026 Budget</b>							
<b>Sewer Operating Budget</b>							
	<b>2025 Budget</b>	<b>2025 Forecast</b>	<b>2026 Budget</b>	<b>\$ 2026 Budget vs. 2025 Budget</b>	<b>% 2026B vs. 2025B</b>	<b>\$ 2026 Budget vs. 2025 Forecast</b>	<b>% 2026B vs. 2025F</b>
<b>Fees, Fines, Grants, Interest</b>							
Fees	\$ 1,317,572	\$ 1,207,776	\$ 1,257,924	\$ (59,648)	-5%	\$ 50,149	4%
Other Income	\$ 35,000	\$ 71,871	\$ 60,792	\$ 25,792	74%	\$ (11,079)	-15%
<b>Fees, Fines, Grants, Interest Total</b>	<b>\$ 1,352,572</b>	<b>\$ 1,279,647</b>	<b>\$ 1,318,716</b>	<b>\$ (33,856)</b>	<b>-3%</b>	<b>\$ 39,070</b>	<b>3%</b>
<b>Revenue Total</b>	<b>\$ 1,352,572</b>	<b>\$ 1,279,647</b>	<b>\$ 1,318,716</b>	<b>\$ (33,856)</b>	<b>-2.5%</b>	<b>\$ 39,070</b>	<b>3%</b>
<b>Expenses</b>							
Salaries & Benefits	\$ 166,631	\$ 160,983	\$ 180,901	\$ 14,270	9%	\$ 19,918	12%
Maintenance & Operations	\$ 997,152	\$ 818,218	\$ 871,788	\$ (125,364)	-13%	\$ 53,570	7%
Contracted/ Professional Services	\$ 27,922	\$ 19,217	\$ 20,816	\$ (7,105)	-25%	\$ 1,599	8%
Fixed Asset	\$ 167,671	\$ 162,374	\$ 162,374	\$ (5,298)	-3%	\$ -	0%
<b>Expense Total</b>	<b>\$ 1,359,376</b>	<b>\$ 1,160,792</b>	<b>\$ 1,235,879</b>	<b>\$ (123,497)</b>	<b>-9%</b>	<b>\$ 75,087</b>	<b>6%</b>
<b>Operating Gain/Loss</b>	<b>\$ (6,804)</b>	<b>\$ 118,855</b>	<b>\$ 82,837</b>	<b>\$ 89,642</b>	<b>-1317%</b>	<b>\$ (36,017)</b>	<b>-30%</b>

<b>Kennett Township 2026 Budget</b>							
<b>Sewer Capital</b>							
	<b>2025 Budget</b>	<b>2025 Forecast</b>	<b>2026 Budget</b>	<b>\$ 2026 Budget vs. 2025 Budget</b>	<b>% 2026B vs. 2025B</b>	<b>\$ 2026 Budget vs. 2025 Forecast</b>	<b>% 2026B vs. 2025F</b>
<b>Sewer Capital</b>							
Sewer Tapping Fee	\$ 161,064	\$ 73,160	\$ 292,640	\$ 131,576	82%	\$ 219,480	300%
<b>Revenue Total</b>	<b>\$ 161,064</b>	<b>\$ 73,160</b>	<b>\$ 292,640</b>	<b>\$ 131,576</b>	<b>81.7%</b>	<b>\$ 219,480</b>	<b>300%</b>
Transfer from Other Fund	\$ 316,320	\$ 220,000	\$ -	\$ (316,320)	-100%	\$ (220,000)	-100%
<b>Transfer Total</b>	<b>\$ 316,320</b>	<b>\$ 220,000</b>	<b>\$ -</b>	<b>\$ (316,320)</b>	<b>-100%</b>	<b>\$ (220,000)</b>	<b>-100%</b>
Capital Construction	\$ -	\$ -	\$ 90,000	\$ 90,000	0%	\$ 90,000	100%
Sewer Tapping Passthrough	\$ 161,064	\$ 26,844	\$ 89,480	\$ (71,584)	-44%	\$ 62,636	233%
<b>Expense Total</b>	<b>\$ 161,064</b>	<b>\$ 26,844</b>	<b>\$ 179,480</b>	<b>\$ 18,416</b>	<b>11%</b>	<b>\$ 152,636</b>	<b>569%</b>
<b>Sewer Capital Gain/Loss</b>	<b>\$ 316,320</b>	<b>\$ 266,316</b>	<b>\$ 113,160</b>	<b>\$ (203,160)</b>	<b>-64.2%</b>	<b>\$ (153,156)</b>	<b>-57.5%</b>

Kennett Township 2026 Budget										
Sewer Fund Expense Detail										
Cost Center	Account	Account Name	2026 Comment	2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B	\$ 2026 Budget vs. 2025 Forecast	% 2026B vs. 2025F
Sewer	51000	Salaries	Allocation of Finance and PW departments	\$ 120,333	\$ 116,486	\$ 128,988	\$ 8,654	7%	\$ 12,502	11%
	51800	Salaries, Overtime	Allocation of Finance and PW departments	\$ 6,142	\$ 7,337	\$ 7,010	\$ 868	14%	\$ (327)	-4%
	51920	Social Security & Medicare	Allocation of Finance and PW departments	\$ 9,625	\$ 9,467	\$ 10,487	\$ 862	9%	\$ 1,020	11%
	51960	Medical & Dental Insurance	Allocation of Finance and PW departments	\$ 25,444	\$ 22,751	\$ 27,521	\$ 2,077	8%	\$ 4,771	21%
	51963	Medical Opt Out	2025F: New Account post budget. Previously rolled into salaries per department 25% of the medical premiums that would have been paid by the Township,.		\$ -	\$ 1,660	\$ 1,660		\$ 1,660	
	51980	Life, Disability, H&L Insurance	2025F: YTD actuals need to be reallocated from NU	\$ 1,292	\$ 1,329	\$ 1,132	\$ (160)	-12%	\$ (197)	-15%
	51990	Employee Savings Plan	Allocation of Finance and PW departments	\$ 3,794	\$ 3,614	\$ 4,102	\$ 308	8%	\$ 489	14%
	53140	Legal Services	No anticipated legal matters	\$ 10,000	\$ -	\$ -	\$ (10,000)	-100%	\$ -	
	53190	Sewer Water Readings	No expected change in water rate from CWA	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	0%	\$ -	0%
	53420	Printing & Advertising	25F/26B: Sewer Bills printed/mailed = \$750/qtr + additional inserts as needed	\$ 3,000	\$ 3,500	\$ 3,500	\$ 500	17%	\$ -	0%
	53510	Property & Liability Insurance	2026 Budget: 9 pump stations @ \$300ea + 4% of equipment and general liability	\$ 4,864	\$ 4,864	\$ 5,400	\$ 536	11%	\$ 536	11%
	53600	Utilities	2026B: Expected much smaller increase for 2nd half of 2026 for Peco; Assuming 2% increase for Verizon.	\$ 24,196	\$ 25,132	\$ 26,287	\$ 2,091	9%	\$ 1,155	5%
			25F: Service change in mid 2024 decreased rate for one line. 2026B: Expected much smaller increase for 2nd half of 2026 for Peco; Assuming 2% increase for Verizon.	\$ 2,695	\$ 1,635	\$ 1,706	\$ (989)	-37%	\$ 71	4%
	53640	Sewer Treatment, KS Borough	57% of revenue	\$ 766,000	\$ 662,568	\$ 662,568	\$ (103,432)	-14%	\$ -	0%
	53641	Sewer Treatment, E Marlborough	4 quarters @ \$15,065 each	\$ 60,260	\$ 60,260	\$ 60,260	\$ -	0%	\$ -	0%
	53700	Repair & Maintenance Services	25F:Not doing video inspection; 26B: Annual meter calibration 3 meters (\$1800)+PS Maint 9 PS (\$6600)+Generator maint 9 PS (\$4100) + Contingency for emergencies/supplies (\$10000) + (\$30k) video inspections/rentals	\$ 77,500	\$ 22,500	\$ 52,500	\$ (25,000)	-32%	\$ 30,000	133%
	53701	Repair & Maint - Ashford PS	25F: no major emergencies; 26B: Keeping same but may come in lower if new vendor is used.	\$ 40,167	\$ 21,105	\$ 40,167	\$ -	0%	\$ 19,062	90%
	53702	Repair & Maint - Creek Rd	Sewer Pumping Creek Rd - Keeping contingency	\$ 2,500	\$ 1,000	\$ 2,500	\$ -	0%	\$ 1,500	150%
	53900	Bank Service Charges/Fees	CC Fees - general increase in payments via CC per year	\$ 15,000	\$ 15,780	\$ 16,885	\$ 1,885	13%	\$ 1,105	7%
	54200	Dues & Subscriptions	PA Rural Water membership 25F: 3% increase of cost from 2024 and overstatement of budget due to acctg error from 2024; 26B: anticipating 3% increase	\$ 970	\$ 500	\$ 515	\$ (455)	-47%	\$ 15	3%
	54520	IT Services	8% increase for annual maint agreement	\$ 9,200	\$ 9,987	\$ 10,786	\$ 1,586	17%	\$ 799	8%
	54521	IT Systems - Finance/Accounting	Allocation of GL (15% of total)	\$ 5,657	\$ 5,600	\$ 6,400	\$ 743	13%	\$ 800	14%
	54600	Training & Conferences	Sewer courses	\$ 1,000	\$ 700	\$ 1,000	\$ -	0%	\$ 300	43%
55300	Payments to other Gov't bodies	Chapter 302 Annual Fee	\$ 65	\$ 65	\$ 65	\$ -	0%	\$ -	0%	
		Chapter 302 Annual Fee (Ashford)	\$ -	\$ 65	\$ 65	\$ 65		\$ -	0%	
58200	Depreciation Expense - Other	Existing Infrastructure Depreciation	\$ 54,734	\$ 54,734	\$ 54,734	\$ -	0%	\$ -	0%	
58300	Depreciation Expense - Buildings	Existing Building Depreciation	\$ 90,386	\$ 90,386	\$ 90,386	\$ -	0%	\$ -	0%	
58400	Depreciation Expense - Equipment	Existing equipment & vehicle depreciation	\$ 22,551	\$ 17,254	\$ 17,254	\$ (5,298)	-23%	\$ -	0%	
59999	Miscellaneous Expenses	(blank)	\$ -	\$ 174	\$ -	\$ -		\$ (174)	-100%	
<b>Sewer Total</b>				<b>\$ 1,359,376</b>	<b>\$ 1,160,792</b>	<b>\$ 1,235,879</b>	<b>\$ (123,497)</b>	<b>-9%</b>	<b>\$ 75,087</b>	<b>6%</b>
Engineering Services	53130	Engineering Services	2026B: Act 537 \$20k, Chapter 94 - in house; General Assistance \$5k	\$ 33,500	\$ 10,000	\$ 25,000	\$ (8,500)	-25%	\$ 15,000	150%
			25F/26B: Being completed in-house	\$ 4,000	\$ -	\$ -	\$ (4,000)	-100%	\$ -	
<b>Engineering Services Total</b>				<b>\$ 37,500</b>	<b>\$ 10,000</b>	<b>\$ 25,000</b>	<b>\$ (12,500)</b>	<b>-33%</b>	<b>\$ 15,000</b>	<b>150%</b>

Cost Center	Account	Account Name	2026 Comment	2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B	\$ 2026 Budget vs. 2025 Forecast	% 2026B vs. 2025F
Sewer Capital	53642	Sewer Tapping Passthrough	Passthrough of incoming tapping fees @ \$2237/edu	\$ 161,064	\$ 26,844	\$ 89,480	\$ (71,584)	-44%	\$ 62,636	233%
	56110	Capital Construction	26B: Supervisory Control and Data Acquisition (SCADA) system - 20% Ashford	\$ -	\$ -	\$ 14,000	\$ 14,000		\$ 14,000	
			26B: Supervisory Control and Data Acquisition (SCADA) system - 80% general sewer + \$20k for new meters/manholes (2 @ \$10k ea)	\$ -	\$ -	\$ 76,000	\$ 76,000		\$ 76,000	
<b>Sewer Capital Total</b>				<b>\$ 161,064</b>	<b>\$ 26,844</b>	<b>\$ 179,480</b>	<b>\$ 18,416</b>	<b>11%</b>	<b>\$ 152,636</b>	<b>569%</b>
<b>Grand Total</b>				<b>\$ 1,557,940</b>	<b>\$ 1,197,636</b>	<b>\$ 1,440,359</b>	<b>\$ (117,581)</b>	<b>-8%</b>	<b>\$ 242,723</b>	<b>20%</b>

# Kennett Township 2026 Budget

## Open Space Fund

	2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B	\$ 2026 Budget vs. 2025 Forecast	% 2026B vs. 2025F
Taxes	\$ 1,034,337	\$ 1,076,000	\$ 1,100,000	\$ 65,663	6%	\$ 24,000	2%
Fees, Fines, Grants, Interest	\$ 61,313	\$ 417,400	\$ 102,677	\$ 41,365	67%	\$ (314,723)	-75%
<b>Revenue Total</b>	<b>\$ 1,095,649</b>	<b>\$ 1,493,400</b>	<b>\$ 1,202,677</b>	<b>\$ 107,028</b>	<b>9.8%</b>	<b>\$ (290,723)</b>	<b>-19%</b>
Salaries & Benefits	\$ 15,613	\$ 8,613	\$ 17,052	\$ 1,438	9%	\$ 8,439	98%
Maintenance & Operations	\$ 8,063	\$ 8,636	\$ 10,880	\$ 2,817	35%	\$ 2,244	26%
Contracted/ Professional Services	\$ 74,700	\$ 76,220	\$ 81,200	\$ 6,500	9%	\$ 4,980	7%
Contributions	\$ 78,750	\$ 78,750	\$ 82,688	\$ 3,938	5%	\$ 3,938	5%
Debt	\$ 541,406	\$ 541,406	\$ 539,706	\$ (1,700)	0%	\$ (1,700)	0%
Capital Expense	\$ 240,000	\$ 70,000	\$ 150,000	\$ (90,000)	-38%	\$ 80,000	114%
Open Space Acquisition	\$ -	\$ 7,553	\$ -	\$ -	0%	\$ (7,553)	-100%
<b>Expense Total</b>	<b>\$ 958,532</b>	<b>\$ 791,178</b>	<b>\$ 881,525</b>	<b>\$ (77,007)</b>	<b>-8%</b>	<b>\$ 90,347</b>	<b>11%</b>
<b>Gain/Loss</b>	<b>\$ 137,117</b>	<b>\$ 702,222</b>	<b>\$ 321,152</b>	<b>\$ 184,035</b>	<b>134%</b>	<b>\$ (381,070)</b>	<b>-54%</b>

Kennett Township 2026 Budget										
Open Space Detail										
				2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B	\$ 2026 Budget vs. 2025 Forecast	% 2026B vs. 2025F
	41022	Earned Income Tax (Open Sp)	Open Space EIT is running 4% above budget and 6% above prior year. The last 3 years have ranged from -1% to +2% over previous year. Budgeting 2% above 2025 Forecast to remain conservative.	\$ 1,034,337	\$ 1,076,000	\$ 1,100,000	\$ 65,663	6%	\$ 24,000	2%
	44151	Interest Income	(blank)	\$ 2,000	\$ 2,191	\$ 1,727	\$ (273)	-14%	\$ (464)	-21%
			Invested in CDs to optimize returns; lower interest rates are offset by higher balances.	\$ 59,313	\$ 115,210	\$ 100,950	\$ 41,638	70%	\$ (14,260)	-12%
	45705	Local Govt Capital and Operating Conservation of Natural Lands Grants	No grants expected at this time	\$ -	\$ 300,000	\$ -	\$ -	0%	\$ (300,000)	-100%
<b>Revenue Total</b>				<b>\$ 1,095,649</b>	<b>\$ 1,493,400</b>	<b>\$ 1,202,677</b>	<b>\$ 107,028</b>	<b>9.8%</b>	<b>\$ (290,723)</b>	<b>-19%</b>
	51000	Salaries	2025 Forecast: No employee hired, but team worked Overtime. Forecast is allocated. 2026 Seasonal employee or allocated salaries.	\$ 15,613	\$ 8,613	\$ 17,052	\$ 1,438	9%	\$ 8,439	98%
	52462	Supplies - Barkingfield Park	Supplies and/or equipment for Barkingfield. New permanent sign for Barkingfield.	\$ 3,000	\$ 2,000	\$ 3,000	\$ -	0%	\$ 1,000	50%
	52463	Supplies - Spar Hill	Small projects, signs, repairs and materials. New permanent sign for Spar Hill.	\$ 3,000	\$ 4,000	\$ 5,000	\$ 2,000	67%	\$ 1,000	25%
	53900	Bank Service Charges/Fees	Fees associated with CD investments, but more than made up by high rates that are higher than keeping them liquid. (.15% per \$240K CD = \$360 * 8 CDs).	\$ 2,063	\$ 2,636	\$ 2,880	\$ 817	40%	\$ 244	9%
	54500	Contracted Services	Given no Seasonal Employee, outsourced Chandler Mill maintenance.		\$ 7,000	\$ 7,350	\$ 7,350	0%	\$ 350	5%
	54502	Contracted Services - Barkingfield	Brandywine Red Clay Alliance (BRC) contract work to maintain Barkingfield (\$6.5K). Assist volunteers with management plan, manage and coordinate volunteer events, assist with conservation easement. Open Space eligible items: Weed control, plants, misc contracted services (\$3K), Porta potty (\$1700).	\$ 11,200	\$ 8,200	\$ 11,200	\$ -	0%	\$ 3,000	37%
	54503	Contracted Services - Spar Hill	Spar Hill/Lord Howe Maintenance by BRC. Maintain trails via mowing and clearing, manage & coordinate volunteer events related to tree planting, assist with tree cage maintenance, coordinate summer intern work on projects and invasive management. Porta Potty (\$1700). Plus misc. \$3K contracted services if needed.	\$ 63,500	\$ 61,020	\$ 62,650	\$ (850)	-1%	\$ 1,630	3%
	54710	Debt - Principal	10 year, \$5M loan @ 1.34%, matures 2030. Balance after Dec 2025 payment will be \$2.59M. Principal payment shown as expense for fund accounting and budget/cashflow purposes.	\$ 500,000	\$ 500,000	\$ 505,000	\$ 5,000	1%	\$ 5,000	1%
	54720	Debt - Interest	10 year, \$5M loan @ 1.34%, matures 2030. Interest payment.	\$ 41,406	\$ 41,406	\$ 34,706	\$ (6,700)	-16%	\$ (6,700)	-16%
	55400	Parks & Prop - Anson Nxn Author	5% Increase	\$ 78,750	\$ 78,750	\$ 82,688	\$ 3,938	5%	\$ 3,938	5%
	56110	Capital Construction	Spar Hill improvements (\$50K) Materials & equipment rental for trail projects completed in-house (\$100K)	\$ 240,000	\$ 70,000	\$ 150,000	\$ (90,000)	-38%	\$ 80,000	114%
	57201	Easement & Appraisal Expenses	Easement and appraisal expenses are associated with property acquisition or trail development.	\$ -	\$ 7,553		\$ -	0%	\$ (7,553)	-100%
<b>Expense Total</b>				<b>\$ 958,532</b>	<b>\$ 791,178</b>	<b>\$ 881,525</b>	<b>\$ (77,007)</b>	<b>-8%</b>	<b>\$ 90,347</b>	<b>11%</b>
<b>Gain/Loss</b>				<b>\$ 137,117</b>	<b>\$ 702,222</b>	<b>\$ 321,152</b>	<b>\$ 184,035</b>	<b>134%</b>	<b>\$ (381,070)</b>	<b>-54%</b>

# Kennett Township 2026 Budget

## Liquid Fuels Fund

	2025 Budget	2025 Forecast	2026 Budget	\$ 2026 Budget vs. 2025 Budget	% 2026B vs. 2025B
<b>Fees, Fines, Grants, Interest</b>					
Grants	\$ 324,669	\$ 329,860	\$ 321,045	\$ (3,624)	-1%
Other Income	\$ 8,453	\$ 12,721	\$ 12,047	\$ 3,595	43%
<b>Revenue Total</b>	<b>\$ 333,122</b>	<b>\$ 342,581</b>	<b>\$ 333,092</b>	<b>\$ (29)</b>	<b>0.0%</b>
<b>Capital Expense</b>					
<b>Capital Expense</b>	<b>\$ 538,000</b>	<b>\$ -</b>	<b>\$ 876,000</b>	<b>\$ 338,000</b>	<b>63%</b>
<b>Expense Total</b>	<b>\$ 538,000</b>	<b>\$ -</b>	<b>\$ 876,000</b>	<b>\$ 338,000</b>	<b>63%</b>
<b>Gain/Loss</b>	<b>\$ (204,878)</b>	<b>\$ 342,581</b>	<b>\$ (542,908)</b>	<b>\$ (338,029)</b>	<b>165%</b>